

**AGENDA**  
**LOVELAND CITY COUNCIL**  
**STUDY SESSION**  
**TUESDAY, SEPTEMBER 9, 2014**  
**CITY COUNCIL CHAMBERS**  
**500 EAST THIRD STREET**  
**LOVELAND, COLORADO**

The City of Loveland is committed to providing an equal opportunity for citizens and does not discriminate on the basis of disability, race, age, color, national origin, religion, sexual orientation or gender. The City will make reasonable accommodations for citizens in accordance with the Americans with Disabilities Act. For more information, please contact the City's ADA Coordinator at [bettie.greenberg@cityofloveland.org](mailto:bettie.greenberg@cityofloveland.org) or 970-962-3319.

**6:30 P.M.**                      **STUDY SESSION - City Council Chambers**  
**STUDY SESSION AGENDA**

1.     **CITY MANAGER**    **(presenters: Bill Cahill and John Hartman; 90 min)**  
**PRESENTATION OF THE CITY MANAGER'S RECOMMENDED BUDGET FOR 2015**  
Staff will present to City Council the City Manager's 2015 Recommended Budget, which includes the 2015 Recommended Capital Program approved in July of 2014. The discussion will review revenue projections and major changes to the budget.

**ADJOURN**



**CITY OF LOVELAND**  
CITY MANAGER'S OFFICE

Civic Center • 500 East Third • Loveland, Colorado 80537  
(970) 962-2303 • FAX (970) 962-2900 • TDD (970) 962-2620

**AGENDA ITEM:** 1  
**MEETING DATE:** 9/9/2014  
**TO:** City Council  
**FROM:** Bill Cahill, City Manager  
**PRESENTERS:** Bill Cahill, City Manager & John Hartman, Budget Officer

**TITLE:**

Presentation of the City Manager's Recommended Budget for 2015

**SUMMARY:**

Staff will present to City Council the City Manager's 2015 Recommended Budget, which includes the 2015 Recommended Capital Program approved in July of 2014. The discussion will review revenue projections and major changes to the budget.

**BACKGROUND:**

The 2015 Recommended Budget is respectfully submitted for City Council consideration in accordance with the City Charter, Section 11-2. It was developed based on City Council financial sustainability principles and the goals established at the 2014 City Council Planning Session.

The total net budget is \$218.4 million. It is comprised of both operations expenditures and capital expenditures. The operations expenditures are \$168.9 million, a 1.6% increase over the 2014 Adopted Budget. The increase is primarily, new staffing and operating costs in Development Services and the Water and Power Enterprises, and additions to the Police Department based on the Tier 2 level in the staffing study that are needed and allowable based on the revenue forecast.

The capital expenditures are \$49.5 million, a decrease from the 2014 Adopted Budget of 13.2%. The decrease is primarily due the capital project timing in the Capital Program. 2015 is a year absent the large projects included in the 2014 Budget, which was a capital heavy year, such as replacing the Police Records Management System, increased Street Rehabilitation funding, and the continued effort in the Water Enterprise Capital Program to replace aging infrastructure. The 2015 Program consists of more normal projects that receive on-going funding and the beginning of design for major projects that will come in future years.

The public hearing and first reading of the ordinance will be held October 7, 2014. The second reading will be held October 21, 2014. The Citizen Finance Advisory Commission

will conduct a review of the recommended budget at their September 10, 2014 meeting. The material provided for this study session is in summary format.

The budget document you received earlier provides a complete financial plan by fund including: revenues and expenditures by agency and category; a three year comparison of revenues and expenditures; a ten year capital improvement plan; estimated beginning and ending balances for all funds; the budget message from the City Manager; explanatory information relative to budgetary basis of accounting, financial policies, scope of services provided by the City, and other pertinent information. The full document is available on the City's website, in the City Library at the reference desk and in the City Clerk's Office for public review.

---

**REVIEWED BY CITY MANAGER:**



---

**LIST OF ATTACHMENTS:**

1. Budget Message
2. Budget Summaries
3. Presentation Slides



## CITY MANAGER

Civic Center • 500 East Third, Suite 330 • Loveland, CO 80537  
 (970) 962-2303 • Fax (970) 962-2900 • TDD (970) 962-2620  
[www.cityofloveland.org](http://www.cityofloveland.org)

### Budget Message from the City Manager

To the Honorable Mayor and Members of the City Council:

The budget for 2015 is respectfully submitted for your consideration, in accordance with the City's home rule charter. This budget outlines revenues and expenses for 2015. The budget continues the City's upward trend since the recession of 2008-2011. We continue a period of strengthening programs and services, while valuing prudence and keeping in mind that economic recoveries do not go on indefinitely.

The perspective underlying this budget is that 2015 will continue to be economically healthy for Loveland. Recent local economic trends remain strong, and there are no local economic disturbances on the horizon. However, by 2016 or 2017, it seems likely that Loveland will encounter stiffer regional retail competition from newer centers in Fort Collins and Longmont, which may limit sales and use tax growth somewhat going forward from that time.

Nationally and internationally, there are also some signs that future years may bring some slowing, which would have effects on us. The U.S. economy has now been expanding since 2010, and economic booms do not last forever. Most importantly, international economic slowing would decrease energy demand, and it is energy which has fueled much of Colorado's recent economic prosperity. Traditionally, energy has been a boom-bust cycle, and there's no fundamental reason to think that energy is immune from downturn if the international economy slows.

In sum, 2015 looks good, but we have to be cautious about possible slowing by 2016 or 2017.

#### The Budget in a Nutshell

The total 2015 City Budget expenditures will drop from 2014 due to a reduced capital program and one-time costs included in the 2014 operations budget. Revenues have continued to grow since the low of 2009.

This budget strengthens services in key priority areas. We are still cautious about increasing service levels and expenses, particularly increases in continuing operational expenses. This budget adds regular staff in high-priority areas, but limits growth in the rest of the City organization.

**Total City Budget (Net of Internal Transfers, in 1000's)**

	2012 Budget	2013 Budget	2014 Budget	2015 Budget
Operations	142,175	160,522	166,369	168,949
Percent Change	3.3%	12.9%	3.6%	1.6%
Capital	36,758	46,320	57,004	49,505
Percent Change	-9.7%	26.0%	23.1%	-13.2%
Total Net Budget	178,333	206,872	223,373	218,454
Percent Change	0.4%	15.6%	8.0%	-2.2%

General Fund expenditures are declining in 2015 from 2014 levels by 4.4%. This is primarily because we have no major one-time expenses in 2015 for capital or equipment purchases.

**General Fund Adopted Budget (Net of Administrative Overhead)**

	2011 <u>Budget</u>	2012 <u>Budget</u>	2013 Net <u>Budget*</u>	2014 Net <u>Budget*</u>	2015 Net <u>Budget*</u>
General Fund Budget	63,617,600	63,617,600	65,192,070	77,171,380	73,805,130
Ending Balance	21,559,650	25,027,190	27,937,030	26,719,340	29,267,050

*The General Fund net budget factors out the Administrative charges that occur between General Fund Departments, and represents actual spending.*

All fund balances, including the General Fund balance, have grown over the last several years. However, several factors will combine to limit or reduce fund balances in the next few years:

- the continuing cash flow impacts of recovery from the 2013 Flood
- the funding of several one-time high priority Council projects
- the use of General Fund balance to support projects in the Water Fund
- the projected use of fund balances for planned capital projects

**Fund Balances, Recent History and Projected (in 1000's)**

	2011	2012	2013	2014	2015	2016	2017	2018
	Yr. End	Yr. End	Yr. End	Yr. End	Yr. End	Yr. End	Yr. End	Yr. End
	<u>Actual</u>	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Budget</u>	<u>Proj.</u>	<u>Proj.</u>	<u>Proj.</u>
General Fund Balance	31,284	33,786	38,862	25,994	29,267	25,774	26,355	34,535
All Other Fund Balances	148,007	163,563	160,883	109,464	127,776	114,510	96,238	91,974
Total, All Fund Balances	179,291	197,349	199,745	135,458	157,043	140,284	122,593	126,509

The coming decline in fund balances was first projected in the City's 2013 Forecast document, which showed the impacts of major capital projects like Chimney Hollow Reservoir. Funds for this single project have been saved for many years; the accumulated cash (over \$23 million) will be spent as planned, driving down the City's fund balances. Other less expensive capital projects will have the same effect.

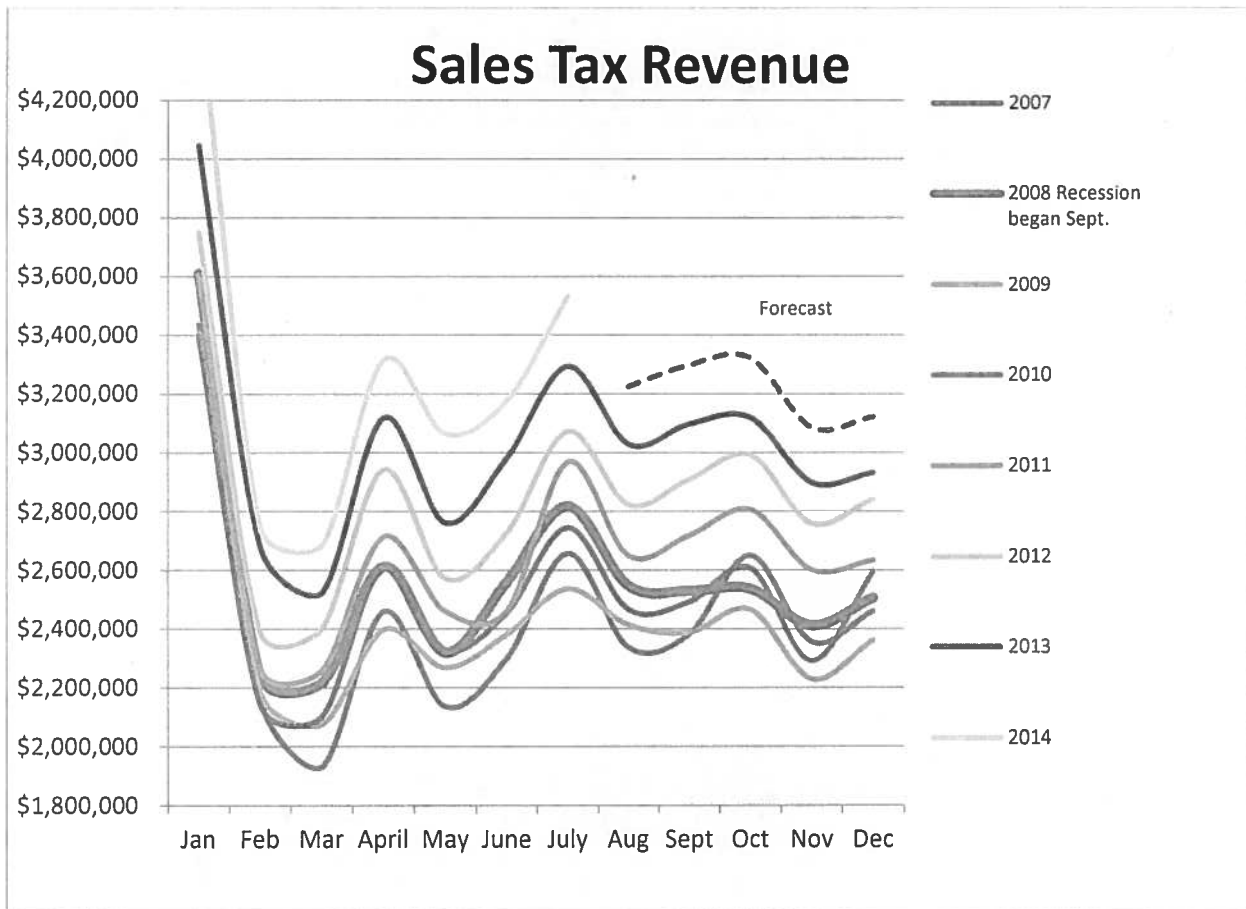
**More Perspective: Economic Climate and the Revenue Picture**

The northern Colorado state economic picture continues to be positive.

Loveland's unemployment rate (4.8%) remains below both the national and Colorado average, and dropped 1.3% from the rate in July of 2013. Job creation in Loveland is recovering with 1,280 more people employed than in July of 2013 (Larimer County Workforce Center July Employment Report), and continued growth in jobs is expected. Retail sales and use tax revenues have now exceeded 2007 collections, our previous peak, in both nominal and real dollar terms, so we have stopped comparing our revenue situation to the prior 2007 peak. However, building use taxes (driven by construction activity) remain low compared to pre-recession annual collections.

The significant Loveland trend to watch is sales tax revenues, since these revenues account for 73% of General Fund taxes. Figure 1 shows net taxable sales since 2007. Loveland's net taxable sales in 2013 showed a very encouraging increase above the prior year, and the trend has continued in 2014.

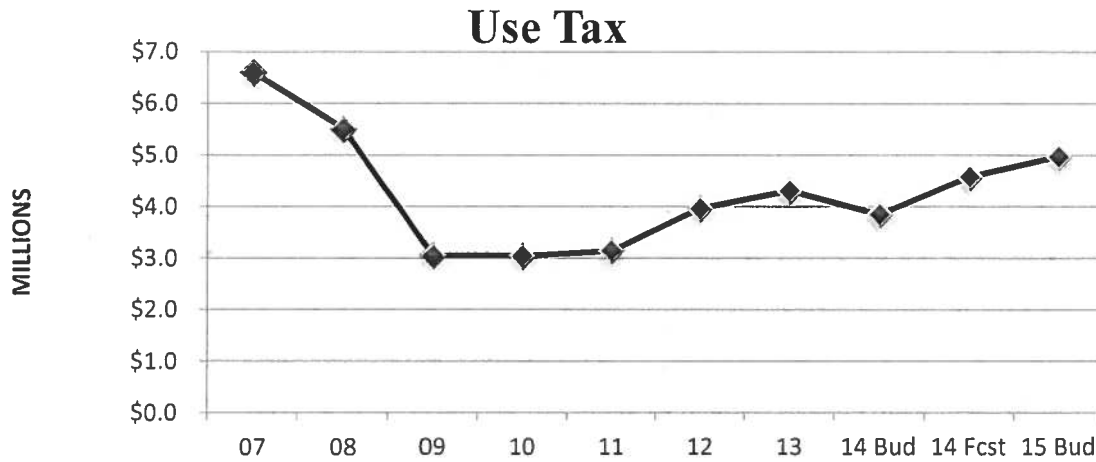
Figure 1: Trends in Loveland Net Taxable Sales



Use taxes (9% of General Fund taxes), which are traditionally volatile, are projected to increase from the 2014 forecast. Auto use tax collections have been at historic highs as pent-up demand from the recession has resulted in a significant increase in the number of vehicle purchases, and building use tax will grow based on the development projections.

Our larger perspective on sales and use tax revenues: we've been growing generally at about 6-7% annually over the past three to four years. We think that will continue to 2015-2016, and then we are projecting slower growth at 5.5% through the next five years, and declining to 5.0% by the end of the ten year period. That's the basis of the Ten-Year Financial Plan.

Figure 2: Loveland Use Taxes



Property taxes, which account for 13% of General Fund taxes, are projected to stay relatively flat due to only .9% growth in valuations based on the preliminary certified valuations from the property assessor.

**Achieving City Goals and Priorities**

This budget reflects the continuing City Council’s priorities of Public Safety, Economic Vitality, and Infrastructure. Deliberate efforts have been made in this budget to target increased revenues to these key priority areas. This includes decisions in both operations and capital projects.

**Public Safety:** Public safety has been a key focus area for Council policymaking in 2013 and 2014, with the results being embodied in this 2015 Budget. Among the most notable investments for 2015:

- 5 new Police positions are added based on the Tier 2 level of the Police Staffing Plan
- 1 new position in Information Technology is dedicated to Police and is part of the Police Staffing Strategy
- The Police Training Facility continues in the Capital Plan, with design work being conducted in 2015
- Two positions are added in Fire

By their nature, public safety departments are labor-intensive, with most expenses for staffing and a lesser emphasis on capital. The additional public safety positions added in both Fire and Police are guided by long term strategies on how to appropriately staff these departments.

The additional Fire positions carry out the “Model 1” long-range staffing plan being followed by the Loveland Fire Rescue Authority. Because Fire had been underfunded in prior years – and because there is now a deliberate staffing Strategy – Fire has been the fastest-growing City service, with significant additions in both 2013 and 2014. 2013 marked the first year of full staffing of 3-person companies for the Fire service, bringing Loveland into line with commonly-accepted standards throughout the nation.



Now that this level has been reached, and with additions previously made, Fire Department staffing is expected to plateau for the next few years until the addition of the next Fire Station (Station 10).

The Police positions being added are likewise guided by strategic thinking about the future of the Police service. The Police Department's strategic plan for the next 10 years shows growth in police staff, with increased reliance on "civilian" positions to take work load off of sworn officers and allow sworn officers to focus on higher-priority activities. The Plan also envisions better use of technology in law enforcement.

The Police staffing plan is built in "Tiers", with each Tier to be accomplished based on City revenue growth. The 2015 additions are slightly more than "Tier 2".

**Infrastructure:** Highlights for 2014 include:

- 8.5 new positions in water, wastewater and power utilities. All of these are enterprise-funded.
- The continuation of a significant capital program in the water enterprise, based on funding provided by debt issuances authorized by the Council in 2013 and 2014.

The 8.5 new positions are all in enterprises, not the General Fund. But 1.25 of the "new" positions are really conversions of previous temporary positions and 1.0 FTE is an accounting shift from another budget unit, so the net gain in people is really 6.25 FTE.

The City Council made critical decisions in 2013 in the water and wastewater programs, increasing rates to provide the foundation for more intensive capital programs in both of these utilities. The Council followed with authorization of debt for the water enterprise capital program. This capital program will increase the capacity of the City's water treatment plant and replace aging water distribution lines.

**Economic Vitality:** This includes efforts for two departments: Economic Development, and Development Services.

The Economic Development Department will not add any staff. However, significant new efforts are being made in the area of downtown revitalization and tourism development. The Budget and the 10-Year Financial Plan show a commitment to \$500,000 annually for a new downtown organization, which includes both operational and project costs. The City Council's high priorities for 2014 included the creation of a robust and durable downtown organization, and its creation is expected by the end of 2014, to be augmented by the proposed creation of a Downtown Development Authority in 2015. This new private-public partnership will be supported by its own revenues streams over time, but the City will commit funding over a decade to launch the effort.

An application for State of Colorado Regional Tourism Act (RTA) funding will be the uniting catalyst for significant new tourism development in the Loveland area. The effort will be funded by \$175,000 for the initial RTA application, and will likely lead to substantial staff effort in tourism development projects.

In Development Services, 2015 is the implementation year for a new development permit center, which has also been a high Council priority. The Center is envisioned to improve the quality and speed of development permitting in Loveland, and is expected to be online in the fourth quarter of 2015 following moves of other departments and building remodeling. The "hub" of the Center includes Current Planning, which has been short-staffed, so 2.5 FTE are being added to address this shortfall.

**The Final Budget in Detail**

The City’s budget falls into two major categories: operations and capital. In operations, most services and departments are maintained at current levels, with minor increases in some areas. Deliberately planned increases are slated for safety departments , infrastructure-related activities, and Development Services.

**Operations**

Total operational expenses for the City will be approximately \$168.949 million, compared to \$166.369 million for 2014. General Fund expenses net of the allocated costs for 2015 are \$73,805,130, compared to \$77,171,380 for 2014.

Departments submit “core” budgets (based on previous year’s baseline expenditures with adjustments for the recommended compensation policy and less one-time expenditures), and also may request “supplemental” budgets for new items.

**Staffing Levels.** Staffing levels are increased to mirror key priority areas. In the General Fund, new positions are:

- Fire:
- 1.0 Training Firefighter
- 1.0 Administrative Support Specialist
  
- Police:
- 1.0 Police Officer
- 1.0 Records Specialist
- 1.0 Community Service Officer
- 1.0 Victim-Witness Coordinator
- 1.0 Detective
  
- Information Technology
- 1.0 Computer Support Technician (dedicated to Police)
  
- Development Services
- 1.0 Planner II
- 1.0 Planning Technician
- .5 Office Support Specialist
  
- Library
- 1.0 Librarian II (Children’s Services and Teenseen)
  
- Parks and Recreation
- .5 Recreation Coordinator (Chilson, fee-supported)
  
- Public Works
- 1.0 Traffic Technician (replaces .75 FTE seasonal)

The total additions to the General Fund are 13.5 FTEs. Eight are in safety-related positions, and 2.5 are meant to address staffing shortfalls in development review functions.

In other funds, the new positions are 8.5 FTE in Water and Power funds, which are all enterprise supported.

- .5 Utility Accounting Technician (convert from temporary)

- 1.0 Office Support Specialist (transferred from Finance, no net addition)
- 1.0 Civil Engineer
- 1.0 Journey Water Systems Operator
- 1.0 GIS Specialist (replaces a .75 FTE temporary)
- 1.0 Field Engineer
- 2.0 Pre-Apprentice Line workers
- 1.0 Public Works Construction Inspector

### **Capital Program**

Capital projects 2015 are budgeted at \$49.505 million. This represents a decrease from the 2014 level of \$57.004 million. Three key large-scale capital projects are drawing to a close (Service Center Phase 3, Mehaffey Park, and Fire Station 2). The 2015 Budget takes a bit of a “breather” from large capital projects.

Key projects in 2015:

- \$2.4 million for projects placing power lines underground
- \$2.4 million for new street construction and widening
- \$1.9 million for water line replacements
- \$1.6 million in power system improvements
- \$1.6 million for the design of a digester to be added at the Wastewater Treatment Plant
- \$1.2 million to begin refurbishment of the digesters at the Wastewater Treatment Plant
- \$1.0 million to begin the design of the new Police Training Facility
- \$1.0 million for the initial design of the Windy Gap Firing Project

Other large capital project expenses in the 2015 Budget are “allowance” amounts for projects which are customarily budgeted annually, with locations varying year-to-year. For example, open lands acquisition (\$4.6 million) is based on an expected expense level, without identification of particular properties for acquisition. The Street Rehabilitation Program (\$4.5 million) funds the resurfacing of streets throughout the City.

### **Special Topics for Discussion**

Three topics deserve special discussion: the impacts of the 2013 Flood; and the advent of Priority-Based Budgeting; and fees, rates, and charges.

**The 2013 Flood** affected the City severely, causing great damage to City-owned facilities (parks, natural areas, roads, water and sewer infrastructure, and the fire training facility). The cost of restoring the City’s facilities is expected to range between \$27 million and \$30 million. Most of these costs will be recouped through FEMA reimbursement, insurance coverage, or other grants. In the end, we expect that net City expenses after these payments may be \$3 million to \$5 million.

While the City can absorb these net costs because of its healthy fund balances, the slowness of the FEMA reimbursement process has caused temporary cash flow issues. The “slow pay” problem is not the fault of FEMA itself, but rather the slow and tedious review process used by the State of Colorado in making payments. The first big symptom of this problem came in July 2015, when the Council authorized borrowing by the Water Fund to meet its needs – with \$8 million of that borrowing directly caused by the State’s slowness in payment. There have been steps taken by the State to remedy their reimbursement system, but these steps to date are insufficient.

If the problem continues at this scale, then by early 2015 the City will experience more cash flow shortfalls in some funds. We will continue to monitor this, and press the State to improve.

***Priority-Based Budgeting (PBB)*** has provided us a valuable tool to look at programs within the City, and use information to make changes. For the first time, we have looked at the City's expenses on a program basis (rather than by "line-item"), and we know what programs cost and what their results are. PBB is not a simple one-time fix to make radical changes at one time. But its results will provide the basis for changing the way resources are distributed. These results will be used continually throughout 2015 by management, and by the Citizens Finance Advisory Committee, to make changes mid-year as well as to recommend changes in the 2016 Budget.

***Fees, rates, and charges*** are vital to the City's financial health. The majority of City revenues come from customers who pay for service, as opposed to being generated by taxes. For 2015, \$137.5 million of revenue is generated from various fees, rates and charges; only \$58.3 million comes from taxes.

The fees are set in two annual resolutions adopted by the Council at the time of Budget adoption. One resolution covers the water and power utilities; the other is "everything else". Of particular note this year: the water and power resolution sets fees in accordance with the Council's earlier adoption of long-term rate schedules in the water and wastewater utilities. The "everything else" resolution includes many adjustments, but I particularly note the street maintenance fee, which generates funding for keeping our streets in good condition. It's been increased by 5.8%, which translates to \$1.97 per month for the average home, up from the prior \$1.87.

Capital Expansion Fees (CEFs) are likewise set in the resolution, but this is essentially a placeholder. The current work to completely revamp CEFs is not yet complete, so the Council will review completely new CEFs by early 2015.

### **Changes in Budget Presentation and Development**

Recent years have seen significant changes in budget presentation. For 2015, no presentation or accounting changes are made, permitting easier comparison with past years.

### **Conclusion**

The City continues in a strong financial position, owing to the continuing leadership of the City Council and the diligence of staff in assuring sound financial practices.

I would like to thank those in the Finance Department who were involved in the preparation of this budget. Special thanks are due to John Hartman, Budget Officer; Matthew Elliott, Budget Analyst, Chloe Romero, Business Services Coordinator, and Brent Worthington, Finance Director.

I especially want to thank John Hartman for his many years of service in serving at Budget Officer. This is John's last Budget and his service will be missed.

# Total City Budget

The 2014 budget is balanced in accordance with the City Charter, which requires appropriations to be within available resources or show surplus. This budget is in compliance with the provisions of Colorado's TABOR restrictions, and existing service levels are maintained.

The total City budget as shown below is the combined budgets of all parts of the organization except for the Fiduciary Funds and the Other Entities. The table below shows the gross City budget, as well as the net City budget, which excludes transfers, and represents projected actual expenditures.

## Total Budget

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$194,193,132</b>	<b>\$166,383,920</b>	<b>\$199,744,840</b>	<b>\$135,457,760</b>	
Taxes	52,553,613	54,148,690	54,148,690	58,292,280	7.7%
Intergovernmental	9,254,576	7,234,130	10,107,940	21,146,100	192.0%
Impact Fees	11,004,432	10,276,790	10,276,790	11,440,450	11.3%
Charges for Service	43,976,127	47,847,800	47,296,190	48,594,280	1.6%
Interest	(1,500,915)	1,964,740	1,964,740	1,793,470	(8.7%)
Other	4,955,276	1,256,380	1,867,460	2,764,310	120.0%
Utility Charges	73,045,981	78,560,340	78,560,340	83,935,840	6.8%
Utility Other	2,107,814	1,833,970	1,837,070	2,165,640	18.1%
Payment in Lieu of Taxes	5,519,428	5,943,620	5,943,620	6,297,920	6.0%
Bond Proceeds	-	-	12,200,000	10,000,000	100.0%
Less Administrative Charges	(3,234,149)	(6,289,180)	(6,289,180)	(6,391,070)	1.6%
<b>Total Net Revenue</b>	<b>\$198,408,969</b>	<b>\$202,777,280</b>	<b>\$217,913,660</b>	<b>\$240,039,220</b>	<b>18.4%</b>
Transfers	24,291,215	21,352,210	47,796,110	15,145,280	(29.1%)
<b>Total Revenue</b>	<b>\$221,973,398</b>	<b>\$224,129,490</b>	<b>\$265,709,770</b>	<b>\$255,184,500</b>	<b>13.9%</b>
<b>Total Resources</b>	<b>\$416,166,530</b>	<b>\$390,513,410</b>	<b>\$465,454,614</b>	<b>\$390,642,260</b>	
<b>EXPENSE</b>					
General Fund (net Expense)	64,674,742	77,171,380	85,600,020	73,805,130	(4.4%)
Enterprise Funds	101,210,060	117,405,240	147,653,830	109,396,540	(6.8%)
Internal Service Funds	17,533,239	19,278,660	19,658,140	20,996,200	8.9%
Special Revenue Funds	33,003,645	30,869,840	77,084,900	29,401,780	(4.8%)
<b>Total Expense</b>	<b>\$216,421,686</b>	<b>\$244,725,120</b>	<b>\$329,996,890</b>	<b>\$233,599,650</b>	<b>(4.5%)</b>
Less Transfers	23,117,085	21,352,210	47,796,110	15,145,280	(29.1%)
<b>Total Net Expense</b>	<b>\$193,304,601</b>	<b>\$223,372,910</b>	<b>\$282,200,780</b>	<b>\$218,454,370</b>	<b>(2.2%)</b>
<b>Ending Balance</b>	<b>\$199,744,844</b>	<b>\$145,788,290</b>	<b>\$135,457,720</b>	<b>\$157,042,610</b>	



General Fund

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$31,847,706</b>	<b>\$31,220,890</b>	<b>\$38,878,310</b>	<b>\$26,010,690</b>	
TAXES	51,737,290	53,279,910	53,279,910	57,381,280	6.7%
LICENSES & PERMITS	1,719,149	1,977,600	1,977,600	2,333,070	18.0%
INTERGOVERNMENTAL	555,860	343,750	343,750	453,950	32.1%
CHARGES FOR SERVICE	8,508,354	8,857,800	8,857,800	8,036,160	9.3%
ADMINISTRATIVE OVERHEAD	3,234,149	6,289,180	6,289,180	6,391,070	1.6%
FINES & PENALTIES	871,873	1,010,100	1,010,100	970,000	(4.0%)
INTEREST	(476,512)	332,980	332,980	347,350	4.3%
PAYMENT IN LIEU OF TAXES	5,519,428	5,943,620	5,943,620	6,297,920	6.0%
OTHER	3,091,660	817,510	880,080	1,148,990	40.5%
TRANSFERS	161,600	106,560	106,560	109,410	2.7%
<b>Total Revenue</b>	<b>\$74,939,500</b>	<b>\$78,959,010</b>	<b>\$79,021,580</b>	<b>\$83,469,200</b>	<b>5.0%</b>
Less Administrative Overhead	(3,234,149)	(6,289,180)	(6,289,180)	(6,391,070)	91.5%
<b>Net Revenue</b>	<b>\$71,705,351</b>	<b>\$72,669,830</b>	<b>\$72,732,400</b>	<b>\$77,078,130</b>	<b>5.3%</b>
<b>Total Resources</b>	<b>\$103,553,057</b>	<b>\$103,890,720</b>	<b>\$111,610,710</b>	<b>\$103,072,180</b>	
<b>EXPENSES BY DEPARTMENT</b>					
LEGISLATIVE	118,263	135,260	153,160	180,140	33.2%
EXECUTIVE & LEGAL	1,957,336	1,967,960	1,972,960	2,067,420	5.1%
CITY CLERK & COURT ADMINISTRATION	454,431	1,030,660	1,051,380	1,067,750	3.6%
CULTURAL SERVICES	1,719,180	1,899,460	2,020,140	1,824,220	(4.0%)
DEVELOPMENT SERVICES	2,951,926	3,781,300	4,192,990	4,064,170	7.5%
ECONOMIC DEVELOPMENT	1,824,776	1,141,480	2,227,500	1,191,400	4.4%
FINANCE	4,221,458	4,860,890	4,860,890	4,820,320	(0.8%)
FIRE & RESCUE	21,868	-	7,500	-	-
HUMAN RESOURCES	962,311	1,230,190	1,230,190	1,269,810	3.2%
INFORMATION TECHNOLOGY	3,516,179	3,603,100	3,806,510	4,013,140	11.4%
LIBRARY	2,799,235	3,083,040	3,146,940	3,201,750	3.9%
PARKS & RECREATION	8,639,517	10,173,800	11,835,280	10,562,430	3.8%
POLICE	17,097,730	18,696,360	18,818,410	19,813,090	6.0%
PUBLIC WORKS	5,178,065	5,214,040	5,270,820	5,228,480	0.3%
NON-DEPARTMENTAL	8,080,633	8,681,790	9,144,660	10,165,270	17.1%
TRANSFERS	8,365,983	17,961,230	22,149,870	10,726,810	(40.3%)
<b>Total Expense</b>	<b>\$67,908,891</b>	<b>\$83,460,560</b>	<b>\$91,889,200</b>	<b>\$80,196,200</b>	<b>(3.9%)</b>
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	34,466,362	35,982,270	36,155,050	37,531,540	4.3%
SUPPLIES	2,485,355	2,637,760	2,856,710	3,000,200	13.7%
PURCHASED SERVICES	18,997,644	19,021,770	21,241,400	20,836,290	9.5%
ADMINISTRATIVE OVERHEAD	3,234,149	6,289,180	6,289,180	6,391,070	1.6%
TRANSFERS	8,365,983	17,961,230	22,149,870	10,726,810	(40.3%)
CAPITAL	359,398	1,568,350	3,196,990	1,710,290	9.1%
<b>Total Expense</b>	<b>\$67,908,891</b>	<b>\$83,460,560</b>	<b>\$91,889,200</b>	<b>\$80,196,200</b>	<b>(3.9%)</b>
Less Administrative Overhead	(3,234,149)	(6,289,180)	(6,289,180)	(6,391,070)	1.6%
<b>Net Expense</b>	<b>\$64,674,742</b>	<b>\$77,171,380</b>	<b>\$85,600,020</b>	<b>\$73,805,130</b>	<b>(4.4%)</b>
<b>Ending Balance</b>	<b>\$38,878,315</b>	<b>\$26,719,340</b>	<b>\$26,010,690</b>	<b>\$29,267,050</b>	

## Internal Service Funds Summary

The Internal Service Funds provide for services needed by City departments. Services include employee benefits, risk administration, and fleet maintenance and replacement. Revenue for these funds comes from the General Fund and Enterprise Funds through internal service charges. Detailed expenses for the divisions in these funds are in the Department Summaries Chapter under the Finance, Human Resources and Public Works departments.

### Internal Service Funds

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'14 Budget	'15 Budget / '14 Adopted Change
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$17,609,166</b>	<b>\$15,910,250</b>	<b>\$16,789,480</b>	<b>\$13,769,120</b>	
CHARGES FOR SERVICE	16,562,665	16,292,070	16,292,070	17,493,110	7.4%
INTERGOVERNMENTAL	10,816	21,550	21,550	20,210	(6.2%)
INTEREST	(54,889)	191,160	191,160	182,220	(4.7%)
OTHER	194,963	-	-	-	-
TRANSFERS	-	133,000	133,000	-	-
<b>Total Revenue</b>	<b>\$16,713,555</b>	<b>\$16,637,780</b>	<b>\$16,637,780</b>	<b>\$17,695,540</b>	<b>6.4%</b>
<b>Total Resources</b>	<b>\$34,322,721</b>	<b>\$32,548,030</b>	<b>\$33,427,260</b>	<b>\$31,464,660</b>	
<b>EXPENSES BY DEPARTMENT</b>					
EMPLOYEE BENEFITS	10,442,615	10,970,600	10,970,600	10,914,380	8.6%
CITY FLEET	924,453	1,303,000	1,451,060	1,685,000	29.3%
FLEET MANAGEMENT	3,930,518	4,080,190	4,080,190	4,203,370	3.0%
RISK MANAGEMENT	2,235,653	2,924,870	3,156,290	3,069,950	5.0%
<b>Total Expense</b>	<b>\$17,533,239</b>	<b>\$19,278,660</b>	<b>\$19,658,140</b>	<b>\$20,872,700</b>	<b>8.3%</b>
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	1,518,896	1,525,790	1,541,940	1,615,160	5.9%
SUPPLIES	2,426,583	2,332,970	2,332,970	2,534,580	8.6%
PURCHASED SERVICES	12,536,678	13,743,390	13,958,660	14,674,690	6.8%
ADMINISTRATIVE OVERHEAD	157,165	268,510	268,510	281,970	5.0%
TRANSFERS	-	157,000	157,000	-	(100.0%)
CAPITAL	893,917	1,251,000	1,399,060	1,766,300	41.2%
<b>Total Expense</b>	<b>\$17,533,239</b>	<b>\$19,278,660</b>	<b>\$19,658,140</b>	<b>\$20,872,700</b>	<b>8.3%</b>
<b>Ending Balance</b>	<b>\$16,789,482</b>	<b>\$13,269,370</b>	<b>\$13,769,120</b>	<b>\$10,591,960</b>	

The following pages provide fund summaries for each of the internal service funds.



**Employee Benefits Fund**

The Employee Benefits Fund is for management of the City’s self-insured benefit program. Revenues for the Fund come from internal service charges in each department’s budget. These service charges cover 80% of the health benefit cost, 60% of the dental benefit cost, life insurance, disability costs, and wellness program costs. Employees pay 20% of the health benefit costs and 40% of the dental benefit costs. Expenses are for medical and dental claims, purchased insurance for protection beyond a certain limit for individual cases and total claims, disability insurance costs, and benefits administration costs. The Employee Benefits Fund is managed by the Human Resources Department. Details on expenditures are in the Department Summary chapter in the Human Resources Section.

**Employee Benefits Fund Summary**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>EMPLOYEE BENEFITS</b>	9,983,214	10,498,000	10,498,000	11,367,000	8.3%
EMPLOYEE CLINIC	459,401	472,600	472,600	547,380	15.8%
<b>Total Expense</b>	<b>\$10,442,615</b>	<b>\$10,970,600</b>	<b>\$10,970,600</b>	<b>\$11,914,380</b>	<b>8.6%</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$6,310,870</b>	<b>\$5,283,350</b>	<b>\$5,674,511</b>	<b>\$3,764,730</b>	
INTEREST	(40,540)	63,400	63,400	63,400	-
CITY CONTRIBUTION – HEALTH INS.	6,760,981	6,700,000	6,700,000	6,800,500	1.5%
CITY CONTRIBUTION – LIFE INS.	113,496	-	-	-	-
CITY CONTRIBUTION – DENTAL INS.	337,347	335,000	335,000	335,000	-
CITY CONTRIBUTION – DISABILITY INS.	187,802	-	-	-	-
CITY CONTRIBUTION – WELLNESS	210,293	-	-	-	-
EMP. CONTRIBUTION – HEALTH INS.	1,609,511	1,675,000	1,675,000	1,700,130	1.5%
EMP. CONTRIBUTION – DENTAL INS.	233,083	232,720	232,720	232,720	-
EMP. CONTRIBUTION – LIFE INS.	77,433	-	-	110,000	100.0%
EMP. CONTRIBUTION - VISION	49,031	-	-	90,000	100.0%
COBRA HEALTH INSURANCE	59,745	33,500	33,500	33,500	-
COBRA DENTAL INSURANCE	4,795	1,200	1,200	1,200	-
RETIREE CONTRIBUTION – HEALTH INS.	13,869	20,000	20,000	20,000	-
MISCELLANEOUS	189,409	-	-	-	-
<b>Total Revenue</b>	<b>\$9,806,256</b>	<b>\$9,060,820</b>	<b>\$9,060,820</b>	<b>\$9,386,450</b>	<b>3.59%</b>
<b>Total Resources</b>	<b>\$16,117,126</b>	<b>\$14,344,170</b>	<b>\$14,735,330</b>	<b>\$13,151,180</b>	
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	2,263	-	-	-	-
SUPPLIES	113,405	108,100	108,100	125,700	16.3%
PURCHASED SERVICES	10,326,947	10,862,500	10,862,500	11,788,680	8.5%
<b>Total Expense</b>	<b>\$10,442,615</b>	<b>\$10,970,600</b>	<b>\$10,970,600</b>	<b>\$11,914,380</b>	<b>8.6%</b>
<b>Ending Balance</b>	<b>\$5,674,511</b>	<b>\$3,373,570</b>	<b>\$3,764,730</b>	<b>\$1,236,800</b>	

### City Fleet Fund

The City Fleet Fund provides for the replacement of vehicles in the City fleet. Revenues for the Fund come from internal service charges in each department's budget based on the amortization of existing vehicles. Reserves are carried within the Fund for future vehicle replacement. The reserves are established to ensure the solvency of the Fund over a 10-year period. The City uses a revolving fund philosophy rather than a fully-funded replacement plan. The Fund is managed by the Public Works Department. Expenditure details can be found in the Department Summary in the Public Works chapter.

### City Fleet Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Fleet Replacement</b>	<b>\$924,453</b>	<b>\$1,303,000</b>	<b>\$1,451,060</b>	<b>\$1,808,500</b>	<b>38.8%</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$8,506,018</b>	<b>\$6,920,200</b>	<b>\$8,591,140</b>	<b>\$8,460,600</b>	
INTEREST	22,954	83,040	83,040	102,070	22.9%
INTERGOVERNMENTAL	9,600	-	-	-	-
INTERNAL SERVICE CHARGES	975,732	1,237,480	1,237,480	1,564,580	26.4%
OTHER	1,287	-	-	-	-
<b>Total Revenue</b>	<b>\$1,009,573</b>	<b>\$1,320,520</b>	<b>\$1,320,520</b>	<b>\$1,666,650</b>	<b>26.2%</b>
<b>Total Resources</b>	<b>\$9,515,591</b>	<b>\$8,240,720</b>	<b>\$9,911,660</b>	<b>\$10,127,250</b>	
<b>EXPENSES BY CATEGORY</b>					
SUPPLIES	28,222	-	-	-	-
PURCHASED SERVICES	35,981	-	-	-	-
TRANSFERS	-	157,000	157,000	-	-
CAPITAL	860,250	1,146,000	1,294,060	1,808,500	57.8%
<b>Total Expense</b>	<b>\$924,453</b>	<b>\$1,303,000</b>	<b>\$1,451,060</b>	<b>\$1,808,500</b>	<b>38.8%</b>
<b>Ending Balance</b>	<b>\$8,591,138</b>	<b>\$6,937,720</b>	<b>\$8,460,600</b>	<b>\$8,318,750</b>	

**Fleet Management Fund**

The Fleet Management Fund provides for the maintenance of City vehicles, including parts inventory, service, and fuel. Revenues for the Fund come from internal service charges in each department’s budget based on department vehicle assignments and allocated usage charges from the City’s vehicle pool. Reserves are carried within the Fund for future maintenance requirements. The Fund is managed by the Public Works Department. Expenditure details can be found in the Department Summary in the Public Works chapter.

**Fleet Management Fund Summary**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Fleet Management</b>	<b>\$3,930,518</b>	<b>\$4,080,190</b>	<b>\$4,080,190</b>	<b>\$4,203,370</b>	<b>3.0%</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$447,345</b>	<b>\$325,070</b>	<b>\$677,380</b>	<b>\$455,250</b>	
INTERGOVERNMENTAL	1,216	21,550	21,550	20,210	(6.2%)
INTERNAL SERVICE CHARGES	3,709,408	3,703,510	3,703,510	4,199,290	13.4%
OTHER	2,588	-	-	-	-
TRANSFERS	-	133,000	133,000	-	(100.0%)
<b>Total Revenue</b>	<b>\$3,713,212</b>	<b>\$3,858,060</b>	<b>\$3,858,060</b>	<b>\$4,219,500</b>	<b>9.4%</b>
<b>Total Resources</b>	<b>\$4,160,557</b>	<b>\$4,183,130</b>	<b>\$4,535,440</b>	<b>\$4,674,750</b>	<b>11.8%</b>
<b>EXPENSES BY CATEGORY</b>					
PERSONNEL SERVICES	1,164,104	1,176,560	1,176,560	1,212,860	3.1%
SUPPLIES	2,282,661	2,218,320	2,218,320	2,400,380	8.2%
PURCHASED SERVICES	292,921	356,940	356,940	272,650	(23.6%)
ADMINISTRATIVE OVERHEAD	157,165	223,370	223,370	236,180	5.7%
CAPITAL	33,667	105,000	105,000	81,300	(22.6%)
<b>Total Expense</b>	<b>\$3,930,518</b>	<b>\$4,080,190</b>	<b>\$4,080,190</b>	<b>\$4,203,370</b>	<b>3.0%</b>
<b>Ending Balance</b>	<b>\$677,384</b>	<b>\$102,940</b>	<b>\$455,250</b>	<b>\$471,380</b>	

### Risk Management Fund

The Risk and Insurance Fund is used by the City to self-insure for general liability, workers' compensation, and unemployment. Revenue for the Fund comes from internal service charges assessed to each City department. These charges are assessed based upon both the departments' claim history over the last five years and current potential liability. Money in the Fund is set aside to cover claims based upon a forecast of expected claim levels for the year. The Fund is managed by the Finance Department. Expenditure details can be found in the Finance chapter under Risk Management.

### Risk Management Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Risk Management</b>	<b>\$2,235,655</b>	<b>\$2,924,870</b>	<b>\$3,156,290</b>	<b>\$3,069,950</b>	<b>5.0%</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$3,920,840</b>	<b>\$3,381,630</b>	<b>\$3,869,700</b>	<b>\$3,111,790</b>	
INTERNAL SERVICE CHARGES	2,220,140	2,353,660	2,353,660	2,495,120	6.0%
INTEREST	(37,304)	44,720	44,720	37,340	(16.5%)
OTHER	1,677	-	-	-	-
<b>Total Revenue</b>	<b>\$2,184,513</b>	<b>\$2,398,380</b>	<b>\$2,398,380</b>	<b>\$2,532,460</b>	<b>5.6%</b>
<b>Total Resources</b>	<b>\$6,105,353</b>	<b>\$5,780,010</b>	<b>\$6,268,080</b>	<b>\$5,639,480</b>	
<b>EXPENSES BY CATEGORY</b>					
PERSONNEL SERVICES	352,530	349,230	365,380	402,300	15.2%
SUPPLIES	2,296	6,550	6,550	8,500	29.8%
PURCHASED SERVICES	1,880,829	2,523,950	2,739,220	2,613,360	3.5%
ADMINISTRATIVE OVERHEAD	-	45,140	45,140	45,790	1.4%
<b>Total Expense</b>	<b>\$2,235,655</b>	<b>\$2,924,870</b>	<b>\$3,156,290</b>	<b>\$3,069,950</b>	<b>5.0%</b>
<b>Ending Balance</b>	<b>\$3,869,697</b>	<b>\$2,855,140</b>	<b>\$3,111,790</b>	<b>\$2,574,300</b>	

## Enterprise Funds Summary

Enterprise Funds are required by law to be self-supporting. The TABOR Amendment limits the amount of tax subsidy to 10% of the total operating cost. The City of Loveland Enterprise Funds are not subsidized, and are funded entirely by user fees. Details of the operating costs for each fund are in the Department Chapter under the department in which the enterprise resides. The capital projects for each fund are included in the Capital Program book.

### Enterprise Funds

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$85,866,295</b>	<b>\$80,711,100</b>	<b>\$85,237,100</b>	<b>\$54,829,700</b>	
CHARGES FOR SERVICE	11,392,340	10,380,340	10,380,340	10,628,680	2.4%
UTILITY CHARGES	73,045,981	78,560,340	78,560,340	83,935,840	6.8%
UTILITY OTHER	2,107,814	1,833,970	1,837,070	2,165,640	18.1%
IMPACT FEES	6,086,346	5,537,730	5,537,730	6,600,040	19.2%
INTERGOVERNMENTAL	1,071,891	-	-	13,779,450	100.0%
INTEREST	(581,716)	960,250	960,250	617,510	(35.7%)
BOND PROCEEDS	-	-	12,200,000	10,000,000	100.0%
OTHER	997,597	748,800	748,700	1,573,640	110.2%
TRANSFERS	6,460,593	2,025,000	7,025,000	2,181,550	7.7%
<b>Total Revenue</b>	<b>\$100,580,845</b>	<b>\$100,046,430</b>	<b>\$117,246,430</b>	<b>\$131,482,350</b>	<b>31.4%</b>
<b>Total Resources</b>	<b>\$186,447,140</b>	<b>\$180,757,530</b>	<b>\$202,483,530</b>	<b>\$186,312,050</b>	
<b>EXPENSES BY DEPARTMENT</b>					
GOLF	2,806,142	4,077,600	4,433,680	3,829,610	(6.1%)
POWER	57,822,581	60,871,030	68,525,210	63,151,380	3.7%
POWER PIF	7,183,338	2,850,230	3,648,200	2,064,420	(27.6%)
RAW WATER	915,187	1,883,730	3,840,590	2,034,600	8.0%
SOLID WASTE	5,942,919	7,589,800	8,907,210	7,449,720	(1.8%)
STORMWATER	4,151,691	5,346,830	8,843,440	4,000,950	(25.2%)
WASTEWATER	8,021,625	10,099,250	14,564,410	11,420,020	13.1%
WASTEWATER SIF	635,649	495,710	1,333,160	1,309,530	164.2%
WATER	12,159,515	18,363,560	25,109,370	13,971,850	(23.9%)
WATER SIF	1,571,413	5,827,500	8,448,560	164,460	(97.2%)
<b>Total Expense</b>	<b>\$101,210,060</b>	<b>\$117,405,240</b>	<b>\$147,653,830</b>	<b>\$109,396,540</b>	<b>(6.8%)</b>
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	13,350,515	14,586,190	14,571,190	15,911,690	9.1%
SUPPLIES	2,933,276	2,606,920	2,790,070	2,881,200	10.5%
PURCHASED SERVICES	55,961,570	57,859,900	64,543,360	62,245,900	7.6%
ADMINISTRATIVE OVERHEAD	3,610,363	3,701,540	3,698,790	3,882,380	4.9%
DEBT SERVICE	832,252	2,287,830	2,287,830	834,340	(63.5%)
TRANSFERS	7,634,723	1,675,080	3,953,130	1,745,240	4.2%
CAPITAL	16,887,361	34,687,780	55,809,460	21,895,790	(36.9%)
<b>Total Expense</b>	<b>\$101,210,060</b>	<b>\$117,405,240</b>	<b>\$147,653,830</b>	<b>\$109,396,540</b>	<b>(6.8%)</b>
<b>Ending Balance</b>	<b>\$85,237,080</b>	<b>\$63,352,290</b>	<b>\$54,829,700</b>	<b>\$76,915,510</b>	

The following pages show the fund summary for each of the individual enterprise funds.

### Golf Fund

The City's golf courses are funded through and provide the revenues for the Golf Enterprise Fund. The Fund's primary source of revenue is user fees paid by golf course patrons. These fees, set annually, ensure that all operating and capital costs are recovered from users. The Fund is managed by the Parks and Recreation Department. Expenditure details can be found in the Parks and Recreation Department chapter under Golf.

### Golf Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
ADMINISTRATION/SUPPORT	587,609	657,490	660,490	645,520	(1.8%)
OLDE COURSE					
Clubhouse	90,109	89,480	89,480	89,480	-
Maintenance	726,029	1,601,920	1,598,920	929,520	(42.0%)
CATTAIL CREEK					
Clubhouse	54,054	187,450	197,450	184,480	(1.6%)
Maintenance	-	-	-	78,460	100.0%
MARIANA BUTTE					
Clubhouse	408,782	480,330	445,330	498,000	3.7%
Maintenance	850,229	949,360	1,330,440	1,289,430	35.8%
TEE/PLAY MANAGEMENT	89,330	111,570	111,570	114,720	2.8%
<b>Total Expense</b>	<b>\$2,806,142</b>	<b>\$4,077,600</b>	<b>\$4,433,680</b>	<b>\$3,829,610</b>	<b>(6.1%)</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$2,001,093</b>	<b>\$2,084,770</b>	<b>\$2,544,250</b>	<b>\$1,911,480</b>	
CHARGES FOR SERVICE	3,216,321	3,775,890	3,775,890	3,756,230	(0.5%)
INTEREST	(16,218)	25,020	25,020	14,130	(43.5%)
OTHER	149,193	-	-	-	-
<b>Total Revenue</b>	<b>\$3,349,296</b>	<b>\$3,800,910</b>	<b>\$3,800,910</b>	<b>\$3,770,360</b>	<b>(0.8%)</b>
<b>Total Resources</b>	<b>\$5,350,389</b>	<b>\$5,885,680</b>	<b>\$6,345,160</b>	<b>\$5,681,840</b>	<b>(3.5%)</b>
<b>EXPENSES BY CATEGORY</b>					
PERSONNEL SERVICES	1,532,306	1,790,240	1,775,240	1,809,650	1.1%
SUPPLIES	516,523	558,260	545,260	568,990	1.9%
PURCHASED SERVICES	579,011	524,140	554,520	528,090	0.8%
ADMINISTRATIVE OVERHEAD	178,302	209,940	207,560	217,370	3.5%
TRANSFERS	-	6,640	6,640	-	(100.0%)
CAPITAL	-	988,380	1,344,460	705,510	(28.6%)
<b>Total Expense</b>	<b>\$2,806,142</b>	<b>\$4,077,600</b>	<b>\$4,433,680</b>	<b>\$3,829,610</b>	<b>(6.1%)</b>
<b>Ending Balance</b>	<b>\$2,544,247</b>	<b>\$1,808,080</b>	<b>\$1,911,480</b>	<b>\$1,852,230</b>	

### Power Fund

The Power Enterprise Fund includes all costs, operating, purchased power, and capital associated with distributing electricity to City residents and businesses. Revenue for the Fund comes from ratepayers receiving power from the Department. The rates, set annually, ensure that all operating and capital costs are recovered from ratepayers. The Fund is managed by the Water and Power Department. Expenditure details can be found in the Water and Power Department chapter under Power Utilities.

### Power Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>POWER UTILITY</b>	<b>\$57,822,581</b>	<b>\$60,871,030</b>	<b>\$68,525,210</b>	<b>\$63,151,380</b>	<b>3.7%</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$19,840,932</b>	<b>\$17,345,630</b>	<b>\$18,142,100</b>	<b>\$5,712,930</b>	
UTILITY CHARGES	51,845,908	53,906,970	53,906,970	57,189,680	6.1%
UTILITY OTHER	1,102,138	1,154,000	1,154,000	1,404,000	21.7%
CHARGES FOR SERVICE	2,180,315	645,950	645,950	645,950	-
INTERGOVERNMENTAL	675,790	-	-	4,812,500	100.0%
INTEREST	(105,525)	159,120	159,120	128,910	(19.0%)
OTHER	421,917	230,000	230,000	290,000	26.1%
TRANSFERS	3,203	-	-	-	-
<b>Total Revenue</b>	<b>\$56,123,745</b>	<b>\$56,096,040</b>	<b>\$56,096,040</b>	<b>\$64,471,040</b>	<b>14.9%</b>
<b>Total Resources</b>	<b>\$75,964,677</b>	<b>\$73,441,670</b>	<b>\$74,238,140</b>	<b>\$70,183,970</b>	
<b>EXPENSES BY CATEGORY</b>					
PERSONNEL SERVICES	2,906,868	2,988,550	2,988,550	3,532,530	18.2%
SUPPLIES	392,032	425,030	539,030	505,190	18.9%
PURCHASED SERVICES	45,241,321	46,250,870	52,067,100	49,799,810	7.7%
ADMINISTRATIVE OVERHEAD	1,790,858	1,839,640	1,839,640	1,935,410	5.2%
TRANSFERS	106,009	208,270	208,270	151,170	(27.4%)
<b>Total Operating Expense</b>	<b>\$50,437,088</b>	<b>\$51,712,360</b>	<b>\$57,642,590</b>	<b>\$55,924,110</b>	<b>8.1%</b>
CAPITAL	7,385,493	9,158,670	10,882,611	7,227,270	(21.1%)
<b>Total Expense</b>	<b>\$57,822,581</b>	<b>\$60,871,030</b>	<b>\$68,525,210</b>	<b>\$63,151,380</b>	<b>3.7%</b>
<b>Ending Balance</b>	<b>\$18,142,096</b>	<b>\$12,570,640</b>	<b>\$5,712,930</b>	<b>\$7,032,590</b>	

**Power PIF Fund**

The Power PIF fund is used to account for power impact fees, known in the City as Plant Improvement Fees. These are fees on residential and commercial development and are restricted to expansion of the electrical distribution system. The fund is administered by the Water & Power Department.

**Power PIF Fund Summary**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
POWER UTILITY	\$7,183,338	\$2,850,230	\$3,648,200	\$2,064,420	(27.6%)
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$8,092,992</b>	<b>\$7,908,310</b>	<b>\$3,027,820</b>	<b>\$2,677,410</b>	
IMPACT FEES	2,119,638	2,434,870	2,434,870	2,741,830	12.6%
INTEREST	(4,896)	22,920	22,920	112,000	388.7%
OTHER	(431)	-	-	-	-
TRANSFERS	3,855	840,000	840,000	996,550	18.6%
<b>Total Revenue</b>	<b>\$2,118,166</b>	<b>\$3,297,790</b>	<b>\$3,297,790</b>	<b>\$3,850,380</b>	<b>16.8%</b>
<b>Total Resources</b>	<b>\$10,211,158</b>	<b>\$11,206,100</b>	<b>\$6,325,610</b>	<b>\$6,527,790</b>	
<b>EXPENSES BY CATEGORY</b>					
PERSONNEL SERVICES	159	-	-	-	-
TRANSFERS	6,000,000	25,230	25,230	19,420	(23.0%)
CAPITAL	1,183,179	2,825,000	3,622,970	2,045,000	(27.6%)
<b>Total Expense</b>	<b>\$7,183,338</b>	<b>\$2,850,230</b>	<b>\$3,648,200</b>	<b>\$2,064,420</b>	<b>(27.6%)</b>
<b>Ending Balance</b>	<b>\$3,027,820</b>	<b>\$8,355,870</b>	<b>\$2,677,410</b>	<b>\$4,463,370</b>	



**Solid Waste Fund**

The Solid Waste Fund includes all costs, operating and capital, associated with the collection and disposal or recycling of the City’s solid wastes, and the management of a contract for mosquito control services. Revenues for the Fund come from user fees assessed for solid waste services. Rates, set annually, ensure recovery of all operating and capital costs from users. The Fund is administered by the Public Works Department. Expenditure Details can be found in the Public Works chapter under Solid Waste.

**Solid Waste Fund Summary**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
MOSQUITO CONTROL	304,774	270,360	270,360	270,370	-
RECYCLING	1,854,125	2,041,010	2,506,050	2,097,180	2.8%
REFUSE	2,688,236	3,644,530	3,631,820	3,427,310	(6.0%)
YARD WASTE	1,095,784	1,633,900	2,498,980	1,654,860	1.3%
<b>Total Expense</b>	<b>\$5,942,919</b>	<b>\$7,589,800</b>	<b>\$8,907,210</b>	<b>\$7,449,720</b>	<b>(1.8%)</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$5,571,026</b>	<b>\$2,111,280</b>	<b>\$5,634,380</b>	<b>\$3,647,570</b>	
CHARGES FOR SERVICE	5,995,704	5,958,500	5,958,500	6,226,500	4.5%
INTEREST	(44,517)	129,900	129,900	30,320	(76.7%)
OTHER	55,089	432,000	432,000	337,000	(22.0%)
TRANSFERS	-	400,000	400,000	400,000	-
<b>Total Revenue</b>	<b>\$6,006,276</b>	<b>\$6,920,400</b>	<b>\$6,920,400</b>	<b>\$6,993,820</b>	<b>1.1%</b>
<b>Total Resources</b>	<b>\$11,577,302</b>	<b>\$9,031,680</b>	<b>\$12,554,780</b>	<b>\$10,641,390</b>	
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	2,048,215	2,115,010	2,115,010	2,195,840	3.8%
SUPPLIES	181,879	144,060	144,060	149,310	3.6%
PURCHASED SERVICES	2,601,685	2,651,580	2,651,580	2,903,810	9.5%
ADMINISTRATIVE OVERHEAD	204,260	225,750	225,750	230,760	2.4%
TRANSFERS	682,575	3,400	1,120,820	-	(100.0%)
<b>Total Operating Expense</b>	<b>\$5,718,614</b>	<b>\$5,139,800</b>	<b>\$6,257,210</b>	<b>\$5,479,720</b>	<b>6.6%</b>
CAPITAL	224,305	2,450,000	2,650,000	1,970,000	(19.6%)
<b>Total Capital</b>	<b>\$224,305</b>	<b>\$2,450,000</b>	<b>\$2,650,000</b>	<b>\$1,970,000</b>	<b>(19.6%)</b>
<b>Total Expense</b>	<b>\$5,942,919</b>	<b>\$7,589,800</b>	<b>\$8,907,210</b>	<b>\$7,449,720</b>	<b>(1.8%)</b>
<b>Ending Balance</b>	<b>\$5,634,383</b>	<b>\$1,441,880</b>	<b>\$3,647,570</b>	<b>\$3,191,670</b>	

### Stormwater Fund

The Stormwater Enterprise Fund includes all costs, operating, and capital, associated with treating the City's stormwater runoff and returning clean, usable water to downstream users. Revenues for this fund come from an assessment on utility ratepayers? The Fund is administered by the Public Works Department to more closely align the stormwater management with street construction and maintenance. Details of expenditures from the Fund can be found in the Public Works chapter in the Stormwater section.

### Stormwater Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
ADMINISTRATION/ENGINEERING	3,112,095	4,226,330	7,722,940	2,820,370	(33.3%)
COLLECTIONS	521,238	507,170	507,170	545,890	7.6%
STREET SWEEPING	518,358	613,330	613,330	634,690	3.5%
<b>Total Expense</b>	<b>\$4,151,691</b>	<b>\$5,346,830</b>	<b>\$8,843,440</b>	<b>\$4,000,950</b>	<b>(25.2%)</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$5,355,690</b>	<b>\$674,570</b>	<b>\$5,490,540</b>	<b>\$1,497,060</b>	
UTILITY CHARGES	4,044,446	4,571,940	4,571,940	4,935,080	7.9%
UTILITY OTHER	23,627	30,000	30,000	30,000	-
IMPACT FEES	173,787	209,710	209,710	241,170	15.0%
INTEREST	(29,418)	33,310	33,310	27,660	(17.0%)
TRANSFERS	1,217	5,000	5,000	5,000	-
OTHER	72,822	-	-	-	-
<b>Total Revenue</b>	<b>\$4,286,541</b>	<b>\$4,849,960</b>	<b>\$4,849,960</b>	<b>\$5,238,910</b>	<b>8.0%</b>
<b>Total Resources</b>	<b>\$9,642,231</b>	<b>\$5,524,530</b>	<b>\$10,340,500</b>	<b>\$6,735,970</b>	
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	1,217,386	1,273,710	1,273,710	1,357,390	6.4%
SUPPLIES	70,258	75,020	81,020	74,670	(0.5%)
PURCHASED SERVICES	772,311	860,860	860,860	878,730	2.1%
ADMINISTRATIVE OVERHEAD	119,315	168,060	168,060	169,160	0.7%
TRANSFERS	402,989	405,940	1,505,940	400,000	(1.5%)
<b>Total Operating Expense</b>	<b>\$2,582,259</b>	<b>\$2,783,590</b>	<b>\$3,889,590</b>	<b>\$2,879,950</b>	<b>3.5%</b>
CAPITAL	1,569,432	2,563,240	4,953,850	1,121,000	(56.3%)
<b>Total Capital</b>	<b>\$1,569,432</b>	<b>\$2,563,240</b>	<b>\$4,953,850</b>	<b>\$1,121,000</b>	<b>(56.3%)</b>
<b>Total Expense</b>	<b>\$4,151,691</b>	<b>\$5,346,830</b>	<b>\$8,843,440</b>	<b>\$4,000,950</b>	<b>(25.2%)</b>
<b>Ending Balance</b>	<b>\$5,490,540</b>	<b>\$177,700</b>	<b>\$1,497,060</b>	<b>\$2,735,020</b>	

### Wastewater Fund

The Wastewater Enterprise Fund includes all costs, operating and capital, associated with treating the City's wastewater and returning clean usable water to downstream users. Revenue for the Fund comes from ratepayers receiving water from the Department. The rates, set annually, ensure that all operating and capital costs are recovered from ratepayers. The Fund is managed by the Water and Power Department. Expenditure details can be found in the Water and Power Department chapter under Wastewater Utilities.

### Wastewater Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>WASTEWATER UTILITY</b>	<b>\$8,021,625</b>	<b>\$10,099,250</b>	<b>\$14,564,410</b>	<b>\$11,420,020</b>	<b>13.1%</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$7,176,035</b>	<b>\$4,184,550</b>	<b>\$7,244,900</b>	<b>\$1,571,240</b>	
UTILITY CHARGES	7,785,181	8,816,730	8,816,730	9,379,440	6.4%
UTILITY OTHER	220,867	41,780	41,780	44,020	5.4%
INTERGOVERNMENTAL	65,846	-	-	1,432,090	100.0%
INTEREST	(53,063)	35,340	35,340	26,520	(25.0%)
OTHER	71,656	(3,100)	(3,100)	(3,100)	-
<b>Total Revenue</b>	<b>\$8,090,487</b>	<b>\$8,890,750</b>	<b>\$8,890,750</b>	<b>\$10,878,970</b>	<b>22.4%</b>
<b>Total Resources</b>	<b>\$15,266,522</b>	<b>\$13,075,300</b>	<b>\$16,135,650</b>	<b>\$12,450,210</b>	
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	2,396,762	2,790,590	2,790,590	3,050,460	9.3%
SUPPLIES	595,086	405,930	474,880	561,280	38.3%
PURCHASED SERVICES	3,065,698	3,333,700	3,062,010	3,575,040	7.2%
ADMINISTRATIVE OVERHEAD	439,956	372,090	372,090	386,940	4.0%
DEBT SERVICE	5,334	-	-	-	-
TRANSFERS	429,493	50,650	58,650	33,230	(34.2%)
<b>Total Operating Expense</b>	<b>\$6,932,329</b>	<b>\$6,952,830</b>	<b>\$6,758,220</b>	<b>\$7,606,950</b>	<b>9.4%</b>
CAPITAL	1,089,296	3,146,420	7,806,190	3,813,070	21.2%
<b>Total Capital</b>	<b>\$1,089,296</b>	<b>\$3,146,420</b>	<b>\$7,806,190</b>	<b>\$3,813,070</b>	<b>21.2%</b>
<b>Total Expense</b>	<b>\$8,021,625</b>	<b>\$10,099,250</b>	<b>\$14,564,410</b>	<b>\$11,420,020</b>	<b>13.1%</b>
<b>Ending Balance</b>	<b>\$7,244,897</b>	<b>\$2,976,050</b>	<b>\$1,571,240</b>	<b>\$1,030,190</b>	

**Wastewater SIF Fund**

The Wastewater SIF fund is used to account for wastewater impact fees, known in the City as System Impact Fees. These are fees on residential and commercial development and are restricted to expansion of the Wastewater Treatment Plant and the collection system. The fund is administered by the Water & Power Department.

**Wastewater SIF Fund Summary**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
ADMINISTRATION & GENERAL	5,302	8,130	8,130	8,770	7.9%
TREATMENT	93,403	352,580	754,580	640,760	81.7%
COLLECTIONS	536,944	135,000	570,450	660,000	388.9%
<b>Total Expense</b>	<b>\$635,649</b>	<b>\$495,710</b>	<b>\$1,333,160</b>	<b>\$1,309,530</b>	<b>164.2%</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$5,192,512</b>	<b>\$4,466,430</b>	<b>\$5,504,070</b>	<b>\$5,305,670</b>	
UTILITY OTHER	91,957	85,000	85,000	93,800	10.4%
IMPACT FEES	883,701	1,000,000	1,000,000	1,037,410	3.7%
BOND PROCEEDS	-	-	-	10,000,000	100.0%
INTEREST	(37,980)	39,760	39,760	58,440	47.0%
TRANSFERS	9,524	10,000	10,000	10,000	-
<b>Total Revenue</b>	<b>\$947,202</b>	<b>\$1,134,760</b>	<b>\$1,134,760</b>	<b>\$11,199,650</b>	<b>887.0%</b>
<b>Total Resources</b>	<b>\$6,139,714</b>	<b>\$5,601,190</b>	<b>\$6,638,830</b>	<b>\$16,505,320</b>	
<b>EXPENSE BY CATEGORY</b>					
TRANSFERS	5,302	8,130	8,130	8,770	7.9%
CAPITAL	630,347	487,580	1,325,030	1,300,760	166.8%
<b>Total Expense</b>	<b>\$635,649</b>	<b>\$495,710</b>	<b>\$1,333,160</b>	<b>\$1,309,530</b>	<b>164.2%</b>
<b>Ending Balance</b>	<b>\$5,504,065</b>	<b>\$5,105,480</b>	<b>\$5,305,670</b>	<b>\$15,195,790</b>	

**Water Fund**

The Water Enterprise Fund includes all costs, operating and capital, associated with providing the City with an adequate supply of water. The City of Loveland has the third lowest rate of all providers in our surrounding region. Revenue for the Fund comes from ratepayers receiving water from the Department. The rates, set annually, ensure that all operating and capital costs are recovered from ratepayers. The Fund is managed by the Water and Power Department. Expenditure details can be found in the Water and Power Department chapter under Water Utilities.

**Water Fund Summary**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
WATER UTILITY	12,159,515	18,363,560	25,109,370	13,971,850	(23.9%)
<b>Total Expense</b>	<b>\$12,159,515</b>	<b>\$18,363,560</b>	<b>\$25,109,370</b>	<b>\$13,971,850</b>	<b>(23.9%)</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$3,162,879</b>	<b>\$12,323,570</b>	<b>\$6,470,740</b>	<b>\$10,300,900</b>	
UTILITY CHARGES	8,675,689	10,424,710	10,424,710	11,290,800	8.3%
UTILITY OTHER	430,789	363,290	363,290	433,070	19.2%
INTERGOVERNMENTAL	207,505	-	-	4,872,350	100.0%
INTEREST	(70,133)	114,730	114,730	37,040	(67.7%)
BOND PROCEEDS	-	-	12,200,000	-	-
OTHER	221,956	86,800	86,800	831,240	857.6%
TRANSFERS	6,001,267	750,000	5,750,000	750,000	-
<b>Total Revenue</b>	<b>\$15,467,373</b>	<b>\$11,739,530</b>	<b>\$28,939,530</b>	<b>\$18,214,500</b>	<b>55.2%</b>
<b>Total Resources</b>	<b>\$18,630,252</b>	<b>\$24,063,100</b>	<b>\$35,410,270</b>	<b>\$28,515,400</b>	
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	3,248,819	3,628,090	3,628,090	3,965,820	9.3%
SUPPLIES	1,177,498	998,620	1,005,820	1,021,760	2.3%
PURCHASED SERVICES	3,694,500	4,231,650	5,339,830	4,553,320	7.6%
ADMINISTRATIVE OVERHEAD	877,672	886,060	886,060	942,740	6.4%
DEBT SERVICE	-	1,461,200	1,461,200	6,840	(99.5%)
TRANSFERS	8,030	914,450	966,950	1,043,190	14.1%
<b>Total Operating Expense</b>	<b>\$9,006,519</b>	<b>\$12,120,070</b>	<b>\$13,287,950</b>	<b>\$11,533,670</b>	<b>(4.8%)</b>
CAPITAL	3,152,996	6,243,490	11,821,420	2,438,180	(60.9%)
<b>Total Capital</b>	<b>\$3,152,996</b>	<b>\$6,243,490</b>	<b>\$11,821,420</b>	<b>\$2,438,180</b>	<b>(60.9%)</b>
<b>Total Expense</b>	<b>\$12,159,515</b>	<b>\$18,363,560</b>	<b>\$25,109,370</b>	<b>\$13,971,850</b>	<b>(23.9%)</b>
<b>Ending Balance</b>	<b>\$6,470,737</b>	<b>\$5,699,540</b>	<b>\$10,300,900</b>	<b>\$14,543,550</b>	

### Water SIF Fund

The Water SIF fund is used to account for water impact fees, known in the City as System Impact Fees. These are fees on residential and commercial development and are restricted to expansion of the Water Treatment Plant and the distribution system. The fund is administered by the Water & Power Department.

### Water SIF Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
ADMINISTRATION AND GENERAL	325	52,500	52,500	89,460	70.4%
TREATMENT	761,364	5,700,000	6,221,060	-	(100.0%)
TRANSMISSION & DISTRIBUTION	809,724	75,000	2,175,000	75,000	-
<b>Total Expense</b>	<b>\$1,571,413</b>	<b>\$5,827,500</b>	<b>\$8,448,560</b>	<b>\$164,460</b>	<b>(97.2%)</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$8,558,247</b>	<b>\$8,651,330</b>	<b>\$8,561,920</b>	<b>\$1,824,810</b>	
UTILITY OTHER	114,401	96,000	96,000	103,250	7.6
INTERGOVERNMENTAL	122,750	-	-	2,662,510	100.0%
IMPACT FEES	1,379,646	1,518,150	1,518,150	1,999,630	31.7%
INTEREST	(59,432)	77,300	77,300	46,830	(39.4%)
TRANSFERS	17,720	20,000	20,000	20,000	-
<b>Total Revenue</b>	<b>\$1,575,085</b>	<b>\$1,711,450</b>	<b>\$1,711,450</b>	<b>\$4,832,220</b>	<b>182.3%</b>
<b>Total Resources</b>	<b>\$10,133,332</b>	<b>\$10,362,780</b>	<b>\$10,273,370</b>	<b>\$6,657,030</b>	
<b>EXPENSE BY CATEGORY</b>					
TRANSFERS	325	52,500	52,500	89,460	70.4%
CAPITAL	1,571,088	5,775,000	8,396,060	75,000	(98.7%)
<b>Total Expense</b>	<b>\$1,571,413</b>	<b>\$5,827,500</b>	<b>\$8,448,560</b>	<b>\$164,460</b>	<b>(97.2%)</b>
<b>Ending Balance</b>	<b>\$8,561,919</b>	<b>\$4,535,280</b>	<b>\$1,824,810</b>	<b>\$6,492,570</b>	

### Raw Water Fund

The Raw Water Fund is to account for costs of associated with the planning, acquisition and storing of raw water to supply the City with the water necessary to meet residential and commercial needs. Revenue for the Fund comes from ratepayers receiving water from the Department. The rates, set annually, ensure that all operating and capital costs are recovered from ratepayers. The Fund is managed by the Water and Power Department. Expenditure details can be found in the Water and Power Department chapter under Raw Water Utilities.

### Raw Water Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Enterprise Fund</b>					
<b>WATER UTILITY</b>	<b>\$915,187</b>	<b>\$1,883,730</b>	<b>\$3,840,590</b>	<b>\$2,034,600</b>	<b>8.0%</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$20,914,889</b>	<b>\$20,960,660</b>	<b>\$22,616,380</b>	<b>\$20,380,630</b>	
UTILITY CHARGES	694,457	839,990	839,990	1,140,840	35.8%
UTILITY OTHER	124,035	67,000	67,000	57,500	(14.2%)
IMPACT FEES	1,529,574	375,000	375,000	580,000	54.7%
INTEREST	(160,534)	322,850	322,850	135,660	(58.0%)
TRANSFERS	423,807	-	-	-	(100.0%)
OTHER	5,334	-	-	118,500	100.0%
<b>Total Revenue</b>	<b>\$2,616,673</b>	<b>\$1,604,840</b>	<b>\$1,604,840</b>	<b>\$2,032,500</b>	<b>26.6%</b>
<b>Total Resources</b>	<b>\$23,531,562</b>	<b>\$22,565,500</b>	<b>\$24,221,220</b>	<b>\$22,413,130</b>	
<b>EXPENSE BY CATEGORY</b>					
PURCHASED SERVICES	7,044	7,100	7,100	7,100	-
DEBT SERVICE	826,918	826,630	826,630	827,500	0.1%
<b>Total Expense</b>	<b>\$833,962</b>	<b>\$833,730</b>	<b>\$833,730</b>	<b>\$834,600</b>	<b>0.1%</b>
CAPITAL	81,225	1,050,000	3,006,860	1,200,000	14.3%
<b>Total Capital</b>	<b>\$81,225</b>	<b>\$1,050,000</b>	<b>\$3,006,860</b>	<b>\$1,200,000</b>	<b>14.3%</b>
<b>Total Expense</b>	<b>\$915,187</b>	<b>\$1,883,730</b>	<b>\$3,840,590</b>	<b>\$2,034,600</b>	<b>8.0%</b>
<b>Ending Balance</b>	<b>\$22,616,375</b>	<b>\$20,681,770</b>	<b>\$20,380,630</b>	<b>\$20,378,530</b>	

## Special Revenue Funds Summary

The Special Revenue Funds are for programs that, by Council policy, have dedicated revenue sources, and with the exception of the Community Development Block Grant (CDBG) Fund, are primarily capital in nature. For detail on the projects within these funds, see the Capital Program Chapter. The Department Summary Chapter contains detailed explanations of the expenses in the special revenue funds in the Department Section within which they reside.

### Special Revenue Funds

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$57,294,058</b>	<b>\$38,541,680</b>	<b>\$56,833,380</b>	<b>\$38,841,640</b>	
TAXES	816,323	868,780	868,780	911,000	4.9%
LICENSES AND PERMITS	63,530	66,940	66,940	117,340	75.3%
INTERGOVERNMENTAL	7,616,009	6,868,830	9,742,640	6,892,490	0.3%
IMPACT FEES	4,918,086	4,739,060	4,739,060	4,840,410	2.1%
CHARGES FOR SERVICE	2,350,853	2,422,160	2,422,160	2,535,920	4.7%
INTEREST	(387,798)	480,350	480,350	625,800	30.3%
OTHER	671,056	241,680	241,680	41,680	(82.8%)
TRANSFERS	16,494,892	19,087,650	40,531,550	12,854,320	(32.7%)
<b>Total Revenue</b>	<b>\$32,542,951</b>	<b>\$34,775,450</b>	<b>\$59,093,160</b>	<b>\$28,818,960</b>	<b>(17.1%)</b>
<b>Total Resources</b>	<b>\$89,837,009</b>	<b>\$73,317,130</b>	<b>\$115,926,540</b>	<b>\$67,660,600</b>	
<b>EXPENSE BY DEPARTMENT</b>					
ART IN PUBLIC PLACES	273,501	348,560	607,120	351,040	0.78%
PARK CEFS	2,561,949	361,830	5,712,170	349,760	(3.3%)
RECREATION CEFS	459,882	57,100	813,250	300,000	425.4%
OPEN SPACE CEFS	1,001	279,400	434,400	-	(100.0%)
TRAILS CEFS	6,927	202,200	505,280	830,330	310.6%
GENERAL GOVT. CEFS	2,228,230	4,900	6,343,030	-	(100.0%)
POLICE CEFS	144,733	4,400	280,620	1,000,000	-
FIRE CEFS	933,848	905,770	4,601,850	-	(100.0%)
LIBRARY CEFS	10,690	2,900	24,210	-	(100.0%)
CULTURAL SERVICES CEFS	10,690	2,300	33,610	-	(100.0%)
STREET CEFS	483,664	1,498,900	2,931,280	1,627,000	8.5%
CAPITAL PROJECTS	7,542,067	7,336,110	25,020,020	2,777,580	(62.1%)
COMMUNITY DEV. BLOCK GRANT	293,278	309,640	597,120	301,780	(2.5%)
CONSERVATION TRUST	670,538	274,420	2,750,700	279,630	1.9%
ECONOMIC INCENTIVES	-	-	547,750	-	-
LODGING TAX	759,006	693,570	891,370	900,200	29.8%
OPEN SPACE	2,975,832	2,586,330	3,601,010	5,169,470	99.9%
PARK IMPROVEMENT	58,281	205,000	491,720	300,000	46.3%
PEG FEE	21,418	140,480	140,480	190,000	35.3%
SEIZURES & FORFEITURES FUND	36,620	-	-	-	-
TRANSIT	1,586,431	1,913,480	1,913,480	1,681,880	(12.1%)
TRANSPORTATION	11,945,059	13,742,550	18,844,430	13,343,110	(2.9%)
<b>Total Expense</b>	<b>\$33,003,645</b>	<b>\$30,869,840</b>	<b>\$77,084,900</b>	<b>\$29,401,780</b>	<b>(4.8%)</b>



## Special Revenue Funds

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	4,746,527	4,653,610	4,654,360	4,907,640	5.5%
SUPPLIES	1,152,867	1,196,210	1,381,490	1,270,290	6.2%
PURCHASED SERVICES	6,457,900	3,071,340	5,647,240	4,642,800	51.2%
ADMINISTRATIVE OVERHEAD	584,795	810,550	809,600	818,260	1.0%
TRANSFERS	5,099,154	1,558,900	14,930,100	2,682,000	72.0%
CAPITAL	14,962,402	19,579,230	49,662,110	15,080,790	(23.0%)
<b>Total Expense</b>	<b>\$33,003,645</b>	<b>\$30,869,840</b>	<b>\$77,084,900</b>	<b>\$29,401,780</b>	<b>(4.8%)</b>
<b>Ending Balance</b>	<b>\$56,833,364</b>	<b>\$42,447,290</b>	<b>\$38,841,640</b>	<b>\$38,258,820</b>	

### Art in Public Places Fund

The Art in Public Places Fund is administered by the Cultural Services Department and the Visual Arts Commission. The Art in Public Places Program was established by ordinance in 1985. One percent (1%) of the cost of all City construction projects is deposited into the fund to be used for the acquisition, maintenance and repairs, and related administrative expenses for works of art. A construction project is defined as the construction, rehabilitation, renovation, remodeling, equipping, or improvement of any street, park, utility line, or other public improvement by or for the City

### Art in Public Places Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget/'14 Adopted Change
<b>Art in Public Places</b>	<b>\$273,501</b>	<b>\$348,560</b>	<b>\$607,120</b>	<b>\$351,040</b>	<b>0.7%</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$314,201</b>	<b>\$54,670</b>	<b>\$213,530</b>	<b>\$4,980</b>	
1% FOR THE ARTS	-	120,700	120,700	94,420	(21.8%)
INTEREST	110	1,040	1,040	1,380	32.7%
OTHER	170,770	276,830	276,830	315,510	14.0%
TRANSFERS	1,950	-	-	-	-
<b>Total Revenue</b>	<b>\$172,830</b>	<b>\$398,570</b>	<b>\$398,570</b>	<b>\$411,310</b>	<b>3.2%</b>
<b>Total Resources</b>	<b>\$487,031</b>	<b>\$453,240</b>	<b>\$612,100</b>	<b>\$416,290</b>	
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	92,887	87,490	87,490	89,860	2.7%
SUPPLIES	6,387	6,700	6,700	6,250	(6.7%)
PURCHASED SERVICES	90,667	121,100	101,100	74,670	(38.3%)
ADMINISTRATIVE OVERHEAD	2,839	4,330	4,330	4,430	2.3%
CAPITAL	80,721	128,940	407,500	175,830	36.4%
<b>Total Expense</b>	<b>\$273,501</b>	<b>\$348,560</b>	<b>\$607,120</b>	<b>\$351,040</b>	<b>0.7%</b>
<b>Ending Balance</b>	<b>\$213,530</b>	<b>\$104,680</b>	<b>\$4,980</b>	<b>\$65,250</b>	

### Capital Expansion Fee Funds

The Capital Expansion Fee Funds contain all impact fee collections and projects associated with impact fees. Capital Expansion Fees, designed to address the need for capital facilities, are one-time charges assessed on new development. Fees are collected at the time a building permit is issued and no later than issuance of a Certificate of Occupancy. All building permits that create new dwelling units, new commercial or industrial facilities or a change in use are assessed a Capital Expansion Fee. The City has a separate fee for each service area and funds received are restricted to use within the service area. The following pages show the revenues and used for each fee service area.

### Parks Capital Expansion Fee Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Capital Expansion Fees</b>	<b>\$2,561,949</b>	<b>\$361,830</b>	<b>\$5,712,170</b>	<b>\$349,760</b>	<b>(3.3%)</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$8,162,430</b>	<b>\$3,187,900</b>	<b>\$6,732,410</b>	<b>\$2,100,320</b>	
IMPACT FEES	1,169,335	1,059,100	1,059,100	1,003,250	(5.3%)
INTEREST	(37,410)	20,980	20,980	38,510	83.6%
<b>Total Revenue</b>	<b>\$1,131,925</b>	<b>\$1,080,080</b>	<b>\$1,080,080</b>	<b>\$1,041,760</b>	<b>(3.5%)</b>
<b>Total Resources</b>	<b>\$9,294,355</b>	<b>\$4,267,980</b>	<b>\$7,812,490</b>	<b>\$3,142,080</b>	
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	26,296	47,830	47,830	49,760	4.0%
PURCHASED SERVICES	13,853	14,000	20,150	-	(100.0%)
TRANSFERS	2,120,869	-	4,761,160	-	-
CAPITAL	400,931	300,000	883,030	300,000	-
<b>Total Expense</b>	<b>\$2,561,949</b>	<b>\$361,830</b>	<b>\$5,712,170</b>	<b>\$349,760</b>	<b>(3.3%)</b>
<b>Ending Balance</b>	<b>\$6,732,406</b>	<b>\$3,906,150</b>	<b>\$2,100,320</b>	<b>\$2,792,320</b>	

### Recreation Capital Expansion Fee Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Capital Expansion Fees</b>	<b>\$459,882</b>	<b>\$57,100</b>	<b>\$813,250</b>	<b>\$300,000</b>	425.4%
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$3,640,200</b>	<b>\$3,604,720</b>	<b>\$4,065,060</b>	<b>\$4,659,890</b>	
IMPACT FEES	553,900	535,780	535,780	569,960	6.4%
INTEREST	(25,542)	62,060	62,060	90,050	45.1%
TRANSFERS	356,381	810,240	810,240	669,160	(17.4%)
<b>Total Revenue</b>	<b>\$884,739</b>	<b>\$1,408,080</b>	<b>\$1,408,080</b>	<b>\$1,329,170</b>	(5.6%)
<b>Total Resources</b>	<b>\$4,524,939</b>	<b>\$5,012,800</b>	<b>\$5,473,140</b>	<b>\$5,989,060</b>	
<b>EXPENSE BY CATEGORY</b>					
PURCHASED SERVICES	13,853	57,100	63,250	50,000	(12.4%)
TRANSFERS	-	-	750,000	-	-
CAPITAL	446,029	-	-	250,000	100.0%
<b>Total Expense</b>	<b>459,882</b>	<b>\$57,100</b>	<b>\$813,250</b>	<b>\$300,000</b>	425.4%
<b>Ending Balance</b>	<b>\$4,065,057</b>	<b>\$4,955,700</b>	<b>\$6,659,890</b>	<b>\$5,689,060</b>	

## Open Space Capital Expansion Fee Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Capital Expansion Fees</b>	\$1,001	\$279,400	\$434,400	-	(100.0%)
<b>REVENUE</b>					
<b>Beginning Balance</b>	\$1,163,700	\$238,650	\$1,426,290	\$1,255,430	
IMPACT FEES	275,205	255,510	255,510	283,180	10.8%
INTEREST	(11,618)	8,030	8,030	37,670	369.1%
<b>Total Revenue</b>	<b>\$263,587</b>	<b>\$263,540</b>	<b>\$263,540</b>	<b>\$320,850</b>	<b>21.7%</b>
<b>Total Resources</b>	<b>\$1,427,287</b>	<b>\$502,190</b>	<b>\$1,689,830</b>	<b>\$1,576,280</b>	
<b>EXPENSE BY CATEGORY</b>					
PURCHASED SERVICES	1,001	3,400	8,400	-	(100.0%)
CAPITAL	-	276,000	426,000	-	(100.0%)
<b>Total Expense</b>	<b>\$1,001</b>	<b>\$279,400</b>	<b>\$434,400</b>	<b>\$-</b>	<b>(100.0%)</b>
<b>Ending Balance</b>	<b>\$1,426,286</b>	<b>\$222,790</b>	<b>\$1,255,430</b>	<b>\$1,576,280</b>	

## Trails Capital Expansion Fee Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Capital Expansion Fees</b>	\$6,927	\$202,200	\$505,280	\$830,330	310.6%
<b>REVENUE</b>					
<b>Beginning Balance</b>	\$1,027,390	\$688,300	\$1,179,310	\$851,790	
IMPACT FEES	167,925	164,500	164,500	172,790	5.0%
INTEREST	(9,079)	13,260	13,260	23,280	75.6%
<b>Total Revenue</b>	<b>\$158,846</b>	<b>\$177,760</b>	<b>\$177,760</b>	<b>\$196,070</b>	<b>10.3%</b>
<b>Total Resources</b>	<b>\$1,186,236</b>	<b>\$866,060</b>	<b>\$1,357,070</b>	<b>\$1,047,860</b>	
<b>EXPENSE BY CATEGORY</b>					
PURCHASED SERVICES	6,927	2,200	5,280	-	(100.0%)
CAPITAL	-	200,000	500,000	830,330	315.2%
<b>Total Expense</b>	<b>\$71,380</b>	<b>\$202,200</b>	<b>\$505,280</b>	<b>\$830,330</b>	<b>310.6%</b>
<b>Ending Balance</b>	<b>\$1,179,309</b>	<b>\$663,860</b>	<b>\$851,790</b>	<b>\$217,530</b>	

### General Government Capital Expansion Fee Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Capital Expansion Fees</b>	<b>\$2,228,230</b>	<b>\$4,900</b>	<b>\$6,343,030</b>	<b>-</b>	<b>(100.0%)</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$8,116,689</b>	<b>\$3,179,720</b>	<b>\$6,273,720</b>	<b>\$336,760</b>	
IMPACT FEES	415,770	367,910	367,910	426,160	15.8%
INTEREST	(30,508)	38,160	38,160	8,220	(78.5%)
<b>Total Revenue</b>	<b>\$385,262</b>	<b>\$406,070</b>	<b>\$406,070</b>	<b>\$434,380</b>	<b>7.0%</b>
<b>Total Resources</b>	<b>\$8,501,951</b>	<b>\$3,585,790</b>	<b>\$6,679,790</b>	<b>\$771,140</b>	
<b>EXPENSE BY CATEGORY</b>					
PURCHASED SERVICES	10,690	4,900	-	-	(100.0%)
TRANSFERS	2,217,540	-	6,343,030	-	-
CAPITAL	-	-	-	-	-
<b>Total Expense</b>	<b>\$2,228,230</b>	<b>\$4,900</b>	<b>\$6,343,030</b>	<b>-</b>	<b>(100.0%)</b>
<b>Ending Balance</b>	<b>\$6,273,721</b>	<b>\$3,580,890</b>	<b>\$336,760</b>	<b>\$771,140</b>	

### Fire Capital Expansion Fee Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Capital Expansion Fees</b>	<b>\$933,848</b>	<b>\$905,770</b>	<b>\$4,601,850</b>	<b>-</b>	<b>(100.0%)</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$2,352,562</b>	<b>\$12,660</b>	<b>\$3,282,750</b>	<b>\$49,810</b>	
IMPACT FEES	310,407	289,240	289,240	318,160	10.0%
INTEREST	(16,582)	3,460	3,460	510	(85.3%)
TRANSFERS	1,570,214	1,076,210	1,076,210	289,790	(73.1%)
<b>Total Revenue</b>	<b>\$1,864,039</b>	<b>\$1,368,910</b>	<b>\$1,368,910</b>	<b>\$608,460</b>	<b>(55.6%)</b>
<b>Total Resources</b>	<b>\$4,216,601</b>	<b>\$1,381,570</b>	<b>\$4,651,660</b>	<b>\$658,270</b>	
<b>EXPENSE BY CATEGORY</b>					
PURCHASED SERVICES	12,993	3,800	16,110	-	(100.0%)
TRANSFERS	8,211	-	-	-	-
CAPITAL	912,644	901,970	4,585,740	-	(100.0%)
<b>Total Expense</b>	<b>\$933,848</b>	<b>\$905,770</b>	<b>\$4,601,850</b>	<b>-</b>	<b>(100.0%)</b>
<b>Ending Balance</b>	<b>\$3,282,753</b>	<b>\$475,800</b>	<b>\$49,810</b>	<b>\$658,270</b>	

**Police Capital Expansion Fee Fund Summary**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Capital Expansion Fees</b>	<b>\$144,733</b>	<b>\$4,400</b>	<b>\$280,620</b>	<b>\$1,000,000</b>	-
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$4,111,899</b>	<b>\$4,616,600</b>	<b>\$4,278,830</b>	<b>\$4,381,820</b>	
IMPACT FEES	344,451	328,210	328,210	344,060	4.8%
INTEREST	(32,787)	55,400	55,400	97,070	75.2%
<b>Total Revenue</b>	<b>\$311,664</b>	<b>\$383,610</b>	<b>\$383,610</b>	<b>\$441,130</b>	<b>15.0%</b>
<b>Total Resources</b>	<b>\$4,423,563</b>	<b>\$5,000,210</b>	<b>\$4,662,440</b>	<b>\$4,822,950</b>	
<b>EXPENSE BY CATEGORY</b>					
PURCHASED SERVICES	10,690	4,400	15,710	-	(100.0%)
TRANSFERS	88,952	-	-	1,000,000	100.0%
CAPITAL	45,091	-	264,910	-	-
<b>Total Expense</b>	<b>\$144,733</b>	<b>\$4,400</b>	<b>\$280,620</b>	<b>\$1,000,000</b>	-
<b>Ending Balance</b>	<b>\$4,278,830</b>	<b>\$4,995,810</b>	<b>\$4,381,820</b>	<b>\$3,822,950</b>	

**Library Capital Expansion Fee Fund Summary**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Capital Expansion Fees</b>	<b>\$10,690</b>	<b>\$2,900</b>	<b>\$24,210</b>	-	(100.0%)
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$206,840</b>	<b>\$185,720</b>	<b>\$437,950</b>	<b>\$630,720</b>	
IMPACT FEES	243,109	214,750	214,750	250,150	16.5%
INTEREST	(1,313)	2,230	2,230	9,290	316.6%
<b>Total Revenue</b>	<b>\$241,796</b>	<b>\$216,980</b>	<b>\$216,980</b>	<b>\$259,440</b>	<b>19.6%</b>
<b>Total Resources</b>	<b>\$448,636</b>	<b>\$402,700</b>	<b>\$654,930</b>	<b>\$890,160</b>	
<b>EXPENSE BY CATEGORY</b>					
PURCHASED SERVICES	10,690	2,900	24,210	-	(100.0%)
TRANSFERS	-	-	-	-	-
<b>Total Expense</b>	<b>\$10,690</b>	<b>\$2,900</b>	<b>\$24,210</b>	-	<b>(100.0%)</b>
<b>Ending Balance</b>	<b>\$437,946</b>	<b>\$399,800</b>	<b>\$630,720</b>	<b>\$890,160</b>	

### Cultural Services Capital Expansion Fee Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Capital Expansion Fees</b>	10,690	\$2,300	\$33,610	-	(100.0%)
<b>REVENUE</b>					
<b>Beginning Balance</b>	\$1,788,944	\$2,241,510	\$1,955,080	\$2,122,240	
IMPACT FEES	195,965	173,370	173,370	201,640	16.3%
INTEREST	(19,137)	27,400	27,400	52,940	93.2%
<b>Total Revenue</b>	\$176,828	\$200,770	\$200,770	\$254,580	26.8%
<b>Total Resources</b>	\$1,965,772	\$2,442,280	\$2,155,850	\$2,376,820	
<b>EXPENSE BY CATEGORY</b>					
PURCHASED SERVICES	10,690	2,300	33,610	-	(100.0%)
<b>Total Expense</b>	10,690	\$2,300	\$33,610	-	(100.0%)
<b>Ending Balance</b>	\$1,955,082	\$2,439,980	\$2,122,240	\$2,376,820	

### Streets Capital Expansion Fee Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Capital Expansion Fees</b>	\$483,664	\$1,498,900	\$2,931,280	\$1,627,000	8.5%
<b>REVENUE</b>					
<b>Beginning Balance</b>	\$2,963,080	\$1,845,730	\$3,711,980	\$2,153,540	
IMPACT FEES	1,242,019	1,350,690	1,350,690	1,271,060	(5.9%)
INTEREST	(28,959)	22,150	22,150	46,540	110.1%
OTHER	19,500	-	-	-	-
<b>Total Revenue</b>	\$1,232,560	\$1,372,840	\$1,372,840	\$1,317,600	(4.0%)
<b>Total Resources</b>	\$4,195,640	\$3,218,570	\$5,084,820	\$3,471,140	
<b>EXPENSE BY CATEGORY</b>					
TRANSFERS	483,664	1,498,900	2,931,280	1,627,000	8.5%
<b>Total Expense</b>	\$483,664	\$1,498,900	\$2,931,280	\$1,627,000	8.5%
<b>Ending Balance</b>	\$3,711,976	\$1,719,670	\$2,153,540	\$1,844,140	



### Capital Projects Fund

The Capital Projects Fund is where all non-enterprise infrastructure other than the street system, major building maintenance projects, and major equipment purchases for General Fund agencies are budgeted. The funding sources for the fund are primarily transfers from the General Fund, and the CEF Funds. This allows for the full cost of a project to be budgeted when the funding for the project is from different sources.

See the Capital Program Chapter for details on Capital Projects.

### Capital Projects Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'14 Budget	'15 Budget / '14 Adopted Change
<b>Capital Projects</b>	<b>\$7,542,067</b>	<b>\$7,336,110</b>	<b>\$25,020,020</b>	<b>\$2,777,580</b>	<b>(62.1%)</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$202,257</b>	<b>\$202,260</b>	<b>\$862,470</b>	<b>\$692,470</b>	
INTERGOVERNMENTAL	465,921	-	90,000	-	-
INTEREST	(18,146)	-	-	-	-
OTHER	217,244	-	-	-	-
TRANSFERS	7,537,263	7,336,110	24,760,020	2,777,580	(62.1%)
<b>Total Revenue</b>	<b>\$8,202,282</b>	<b>\$7,336,110</b>	<b>\$24,850,020</b>	<b>\$2,777,580</b>	<b>(62.1%)</b>
<b>Total Resources</b>	<b>\$8,404,539</b>	<b>\$7,538,370</b>	<b>\$25,712,490</b>	<b>\$3,470,050</b>	
<b>EXPENSE BY CATEGORY</b>					
TRANSFERS	65,677	-	84,630	-	-
CAPITAL	7,476,390	7,336,110	24,935,390	2,777,580	(62.1%)
<b>Total Expense</b>	<b>\$7,542,067</b>	<b>\$7,336,110</b>	<b>\$25,020,020</b>	<b>\$2,777,580</b>	<b>(62.1%)</b>
<b>Ending Balance</b>	<b>\$862,472</b>	<b>\$202,260</b>	<b>\$692,470</b>	<b>\$692,470</b>	

**Community Development Block Grant Fund**

The CDBG Fund is for federal funds the City receives from the U.S. Department of Housing and Urban Development. Loveland is an entitlement city, which allows the City to receive funds each year without reapplication. Currently, the funding is directed towards affordable housing needs in the community. The Community Development Block Grant Fund is managed by the Community Partnership Office in the Development Services Department. Details on the expenditures are in the Development Services chapter.

**Community Development Block Fund Summary**

	<b>'13 Actual</b>	<b>'14 Adopted Budget</b>	<b>'14 Revised Budget as of June</b>	<b>'15 Budget</b>	<b>'15 Budget / '14 Adopted Change</b>
<b>Community Dev. Block Grant</b>	<b>\$293,278</b>	<b>\$309,640</b>	<b>\$597,120</b>	<b>\$301,780</b>	<b>(2.5%)</b>
<b>REVENUE</b>					
INTERGOVERNMENTAL	\$293,278	\$309,640	\$597,120	\$309,640	(2.5%)
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	57,115	55,530	55,530	55,710	0.3%
SUPPLIES	452	500	500	750	50.0%
PURCHASED SERVICES	235,711	253,610	541,090	245,320	(3.3%)
<b>Total Expense</b>	<b>\$293,278</b>	<b>\$309,640</b>	<b>\$597,120</b>	<b>\$301,780</b>	<b>(2.5%)</b>

### Conservation Trust Fund

The Conservation Trust Fund receives a share of the proceeds of the Colorado Lottery. Current policy dedicates money in this fund to construction and maintenance of the City's recreation trails system. In the past, Lottery revenues have provided partial funding of the Chilson Recreation Center and the Youth Sports Complex. The Fund is managed by the Parks and Recreation Department. Expenditure details can be found in the Parks and Recreation Department section under Conservation Trust.

### Conservation Trust Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Conservation Trust</b>	<b>\$670,538</b>	<b>\$274,420</b>	<b>\$2,750,700</b>	<b>\$279,630</b>	<b>1.8%</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$5,628,147</b>	<b>\$3,682,550</b>	<b>\$5,653,630</b>	<b>\$3,597,120</b>	
INTERGOVERNMENTAL	736,545	650,000	650,000	725,000	11.5%
INTEREST	(40,528)	44,190	44,190	43,160	(2.3%)
<b>Total Revenue</b>	<b>\$696,017</b>	<b>\$694,190</b>	<b>\$694,190</b>	<b>\$768,160</b>	<b>10.7%</b>
<b>Total Resources</b>	<b>\$6,324,164</b>	<b>\$4,376,740</b>	<b>\$6,347,820</b>	<b>\$4,365,280</b>	
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	90,700	113,240	113,240	115,820	2.3%
SUPPLIES	8,198	12,900	12,900	12,900	-
PURCHASED SERVICES	24,158	26,550	26,550	26,540	-
ADMINISTRATIVE OVERHEAD	1,183	11,400	11,400	10,600	(7.0%)
CAPITAL	546,299	110,330	2,586,610	113,770	3.1%
<b>Total Expense</b>	<b>\$670,538</b>	<b>\$274,420</b>	<b>\$2,750,700</b>	<b>\$279,630</b>	<b>1.9%</b>
<b>Ending Balance</b>	<b>\$5,653,626</b>	<b>\$4,102,320</b>	<b>\$3,597,120</b>	<b>\$4,085,650</b>	

**Economic Incentives Fund**

Fund revenue comes from an annual contribution from General Fund revenue. Funds are appropriated by Council as needed to support economic development projects. This fund is new for 2014. Previously funding was shown in the Economic Development Department budget.

**Economic Incentive Fund Summary**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Economic Incentives</b>	-	-	547,750	-	-
<b>REVENUE</b>					
<b>Beginning Balance</b>	-	-	-	\$1,216,690	
TRANSFERS	-	350,000	1,764,440	350,000	-
<b>Total Revenue</b>	-	<b>\$350,000</b>	<b>\$1,764,440</b>	<b>\$350,000</b>	-
<b>Total Resources</b>	-	<b>\$350,000</b>	<b>\$1,764,440</b>	<b>\$1,566,690</b>	
<b>EXPENSE BY CATEGORY</b>					
<b>Total Expense</b>	-	-	547,750	-	-
<b>Ending Balance</b>	-	<b>\$350,000</b>	<b>\$1,216,690</b>	<b>\$1,1566,690</b>	

### Lodging Tax Fund

The Lodging Tax Fund revenue is from the 3% tax on the lodging price approved by the voters in November of 2009. Money in the fund is to be used to promote tourism, conventions and related activities within the City by marketing the city and promoting community events. The fund is managed by the Economic Development Department. Details on the expenditures are in the Department Summary chapter in the Economic Development Department Section.

### Lodging Tax Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Lodging Tax</b>	<b>\$759,006</b>	<b>\$693,570</b>	<b>\$891,370</b>	<b>\$900,200</b>	<b>29.8%</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$942,402</b>	<b>\$756,730</b>	<b>\$982,490</b>	<b>\$936,150</b>	
LODGING TAX	750,447	797,780	797,780	840,000	5.3%
INTEREST	(7,406)	9,570	9,570	9,570	-
OTHER	56,049	37,680	37,680	37,680	-
<b>Total Revenue</b>	<b>\$799,090</b>	<b>\$845,030</b>	<b>\$845,030</b>	<b>\$887,250</b>	<b>5.0%</b>
<b>Total Resources</b>	<b>\$1,741,492</b>	<b>\$1,601,760</b>	<b>\$1,827,520</b>	<b>\$1,823,400</b>	
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	182,415	234,410	235,160	247,110	5.4%
SUPPLIES	70,821	48,660	196,210	48,360	(0.6%)
PURCHASED SERVICES	402,227	365,050	414,550	557,650	52.8%
ADMINISTRATIVE OVERHEAD	19,443	20,450	20,450	22,080	8.0%
TRANSFERS	84,100	25,000	25,000	25,000	-
<b>Total Expense</b>	<b>\$759,006</b>	<b>\$693,570</b>	<b>\$891,370</b>	<b>\$900,200</b>	<b>29.8%</b>
<b>Ending Balance</b>	<b>\$982,486</b>	<b>\$908,190</b>	<b>\$936,150</b>	<b>\$923,200</b>	

**Open Space Fund**

The Open Space Fund receives a share of revenues from the Larimer County Open Space tax, a countywide one-quarter cent sales and use tax. The County tax expires in 2018. Use of money in this fund is restricted to the acquisition and management of open space, and it cannot be used for other general governmental purposes. Under City of Loveland policies, fifteen percent (15%) of Open Space revenue is reserved each year to continue operation and maintenance after the tax expires. The Fund is managed by the Parks and Recreation Department. Expenditure details can be found in the Parks and Recreation Department section under Open Space.

**Open Space Fund Summary**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Open Space</b>	<b>\$2,975,832</b>	<b>\$2,586,330</b>	<b>\$3,601,010</b>	<b>\$5,169,470</b>	<b>99.0%</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$14,443,743</b>	<b>\$11,863,050</b>	<b>\$13,522,250</b>	<b>\$12,068,830</b>	
INTERGOVERNMENTAL	1,962,055	1,800,000	1,800,000	1,800,000	-
INTEREST	(91,924)	144,590	144,590	144,820	0.2%
OTHER	184,212	203,000	203,000	3,000	(98.5%)
<b>Total Revenue</b>	<b>\$2,054,343</b>	<b>\$2,147,590</b>	<b>\$2,147,590</b>	<b>\$1,947,820</b>	<b>(9.3%)</b>
<b>Total Resources</b>	<b>\$16,498,086</b>	<b>\$14,010,640</b>	<b>\$15,669,840</b>	<b>\$14,016,650</b>	
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	313,006	360,900	360,900	368,130	2.0%
SUPPLIES	18,962	36,050	36,050	34,050	(5.5%)
PURCHASED SERVICES	1,766,980	58,910	58,910	61,270	4.0%
ADMINISTRATIVE OVERHEAD	8,098	35,470	35,470	36,020	1.6%
CAPITAL	868,786	2,095,000	3,109,680	4,670,000	122.9%
<b>Total Expense</b>	<b>\$2,975,832</b>	<b>\$2,586,330</b>	<b>\$3,601,010</b>	<b>\$5,169,470</b>	<b>99.9%</b>
<b>Ending Balance</b>	<b>\$13,522,254</b>	<b>\$11,424,310</b>	<b>\$12,068,830</b>	<b>\$8,847,180</b>	

**Open Space Fund Balance Allocation**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Total Fund Balance</b>	<b>\$13,522,254</b>	<b>\$11,424,310</b>	<b>\$12,068,830</b>	<b>\$8,847,180</b>	
Unrestricted Fund Balance	9,398,665	6,676,484	7,405,091	3,408,021	(49.0%)
<b>Maintenance Reserves*</b>	<b>4,123,589</b>	<b>4,747,826</b>	<b>4,663,739</b>	<b>5,439,159</b>	<b>14.6%</b>

\*City policy requires that 15% of annual expenditures be set aside to provide for operations and maintenance of Open Space after the countywide tax expires in 2018.

**Park Improvement Fund**

The Park Improvement Fund receives user fees for the use of park shelters, ball fields, and tennis courts, as well as a share of user fees paid for Larimer County parks within the Loveland Urban Growth Area. Current policy dedicates money in this fund to improving and renovating park facilities. The Fund is managed by the Parks and Recreation Department. Expenditure details can be found in the Parks and Recreation Department section under Park Improvement

**Park Improvement Fund Summary**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Park Improvement</b>	\$58,281	\$205,000	\$491,720	\$300,000	46.3%
<b>REVENUE</b>					
<b>Beginning Balance</b>	\$1,964,386	\$1,954,750	\$1,948,110	\$1,540,740	
CHARGES FOR SERVICE	48,935	60,460	60,460	52,340	(13.4%)
INTERGOVERNMENTAL	1,185	360	360	500	38.9%
INTEREST	(14,853)	23,530	23,530	18,490	(21.4%)
OTHER	6,735	-	-	-	-
<b>Total Revenue</b>	\$42,002	\$84,350	\$84,350	\$71,330	(15.4%)
<b>Total Resources</b>	\$2,006,388	\$2,039,100	\$2,032,460	\$1,612,070	
<b>EXPENSE BY CATEGORY</b>					
PURCHASED SERVICES	46,231	-	-	-	-
CAPITAL	12,050	205,000	491,720	300,000	46.3%
<b>Total Expense</b>	\$58,281	\$205,000	\$491,720	\$300,000	46.3%
<b>Ending Balance</b>	\$1,948,107	\$1,834,100	\$1,540,740	\$1,312,070	

**PEG Fee Fund**

The PEG Fee is included in the Cable Franchise agreement, to provide funding to upgrade City equipment used to broadcast Council meeting and other Government programming on the Comcast cable service. The fee is restricted to capital equipment used for the broadcasts. The PEG Fee Fund is managed by the Library. Details on the expenditures are in the Department Summary chapter in the Library Section.

**PEG Fee Fund Summary**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>PEG Fee</b>	<b>\$21,418</b>	<b>\$140,480</b>	<b>\$140,480</b>	<b>\$190,000</b>	<b>35.3%</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$220,826</b>	<b>\$226,160</b>	<b>\$263,400</b>	<b>\$198,220</b>	
PEG FEE	65,876	71,000	71,000	71,000	-
INTEREST	(1,882)	4,300	4,300	4,300	-
<b>Total Revenue</b>	<b>\$63,994</b>	<b>\$75,300</b>	<b>\$75,300</b>	<b>\$75,300</b>	<b>-</b>
<b>Total Resources</b>	<b>\$284,820</b>	<b>\$301,460</b>	<b>\$338,700</b>	<b>\$273,520</b>	
<b>EXPENSE BY CATEGORY</b>					
SUPPLIES	7,857	50,480	50,480	100,000	98.1%
CAPITAL	13,561	90,000	90,000	90,000	-
<b>Total Expense</b>	<b>\$21,418</b>	<b>\$140,480</b>	<b>\$140,480</b>	<b>\$190,000</b>	<b>35.3%</b>
<b>Ending Balance</b>	<b>\$263,402</b>	<b>\$160,980</b>	<b>\$198,220</b>	<b>\$83,520</b>	



**Seizure & Forfeiture Fund**

The Seizure & Forfeiture Fund is used to account for proceeds received from assets seized or forfeited through Police felony arrests. The revenues must be used for overtime or equipment used for investigations.

**Seizure & Forfeiture Fund Summary**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Seizure &amp; Forfeiture</b>	\$36,620	-	-	-	-
<b>REVENUE</b>					
<b>Beginning Balance</b>	\$44,362	-	\$44,120	\$44,120	
INTERGOVERNMENTAL	36,613	-	-	-	-
INTEREST	(234)	-	-	-	-
<b>Total Revenue</b>	\$36,379	-	-	-	-
<b>Total Resources</b>	\$80,741	-	\$44,120	\$44,120	
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	36,620	-	-	-	-
<b>Total Expense</b>	\$36,620	-	-	-	-
<b>Ending Balance</b>	\$44,121	-	\$44,120	\$44,120	

**Transit Fund**

The Transit Fund is used to account for all revenues and costs to provide fixed route bus service and Paratransit services to City residents. The City is also a partner with the City of Fort Collins and City of Longmont to provide regional bus services connecting the three cities. Details on the costs and revenues can be found in the Public Works chapter of the Department Summaries Section. The funding sources are Federal Transit Administration (FTA) grants, farebox revenue, and a subsidy from General Fund resources.

**Transit Fund Summary**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
Transit	1,586,431	1,913,480	1,913,480	1,681,880	(12.1%)
<b>Total Transit</b>	<b>\$1,586,431</b>	<b>\$1,913,480</b>	<b>\$1,913,480</b>	<b>\$1,681,880</b>	<b>(12.1%)</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	-	-	-	-	
INTERGOVERNMENTAL	335,971	620,000	620,000	413,500	(33.3%)
CHARGES FOR SERVICE	92,842	116,000	116,000	116,000	-
OTHER	564	-	-	-	-
TRANSFERS	-	24,000	24,000	-	(100.0%)
GENERAL FUND SUBSIDY	1,137,054	1,153,480	1,153,480	1,152,380	(0.1%)
<b>Total Revenue</b>	<b>\$1,586,431</b>	<b>\$1,913,480</b>	<b>\$1,913,480</b>	<b>\$1,681,880</b>	<b>(12.1%)</b>
<b>Total Resources</b>	<b>\$1,586,431</b>	<b>\$1,913,480</b>	<b>\$1,913,480</b>	<b>\$1,681,880</b>	
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	670,185	667,780	667,780	718,350	7.6%
SUPPLIES	6,500	18,400	18,400	29,900	62.5%
PURCHASED SERVICES	793,672	973,170	964,170	826,060	(15.1%)
ADMINISTRATIVE OVERHEAD	60,152	110,130	110,130	107,570	(2.3%)
CAPITAL	55,922	144,000	153,000	-	(100.0%)
<b>Total Expense</b>	<b>\$1,586,431</b>	<b>\$1,913,480</b>	<b>\$1,913,480</b>	<b>\$1,681,880</b>	<b>(12.1%)</b>
<b>Ending Balance</b>	-	-	-	-	

**Transportation Fund**

The Transportation Fund is used to account for all revenues and costs to maintain the existing street infrastructure and the construction of new infrastructure. Details on the costs and revenues can be found in the Public Works chapter of the Department Summaries Section and in the Capital Program Section. The primary funding sources are Highway User Tax Funds (HUTF) and other state revenue sharing, the Larimer County Road and Bridge tax revenue sharing, the Transportation Utility Fee, Street Capital Expansion Fees and General Fund resources.

**Transportation Fund Summary**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Transportation Maint. &amp; Const.</b>	<b>\$11,945,059</b>	<b>\$13,742,550</b>	<b>\$18,844,430</b>	<b>\$13,343,110</b>	<b>(2.9)%</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	-	-	-	-	
LICENSES AND PERMITS	63,530	66,940	66,940	117,340	75.3%
INTERGOVERNMENTAL	3,764,441	3,488,910	5,985,160	3,651,710	4.7%
CHARGES FOR SERVICE	2,209,076	2,125,000	2,125,000	2,273,160	7.0%
OTHER	184,802	1,000	1,000	1,000	-
TRANSFERS	1,141,678	3,367,880	5,796,520	2,298,000	(31.8%)
GENERAL FUND SUBSIDY	4,581,532	4,692,900	4,869,810	5,001,900	6.6%
<b>Total Revenue</b>	<b>\$11,945,059</b>	<b>\$13,742,550</b>	<b>\$18,844,430</b>	<b>\$13,343,110</b>	<b>(2.9)%</b>
<b>Total Resources</b>	<b>\$11,945,059</b>	<b>\$13,742,550</b>	<b>\$18,844,430</b>	<b>\$13,343,110</b>	
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	3,277,303	3,086,430	3,086,430	3,262,900	5.7%
SUPPLIES	1,033,690	1,022,520	1,060,250	1,038,080	1.5%
PURCHASED SERVICES	3,006,8667	1,178,900	2,806,400	2,801,290	137.6%
ADMINISTRATIVE OVERHEAD	493,080	627,820	627,820	637,560	1.6%
TRANSFERS	30,141	35,000	35,000	30,000	(14.3%)
CAPITAL	4,103,978	7,791,880	11,228,530	5,573,280	(28.5%)
<b>Total Expense</b>	<b>\$11,945,059</b>	<b>\$13,742,550</b>	<b>\$18,844,430</b>	<b>\$13,343,110</b>	<b>(2.9)%</b>
<b>Ending Balance</b>	-	-	-	-	

## Other Entity Funds Summary

These are funds to account for the revenues and expenses of separate governmental units the City of Loveland either has a significant interest in or has created for special purposes. The spending for these funds is approved either by a joint relationship through an intergovernmental agreement, or by a separate resolution.

The Airport is a separate entity established by the cities of Fort Collins and Loveland. The City of Loveland does not have absolute authority to control this fund. However, per the Intergovernmental Agreement between the cities, it is Loveland's responsibility to legally appropriate the budget for the Fort Collins – Loveland Municipal Airport as part of the administrative responsibilities. The Loveland/Larimer Building Authority (LLBA) was established by Larimer County and the City of Loveland to construct and operate the Police and Courts facility.

The Loveland Fire and Rescue Authority is a newly-created entity. The Authority is a partnership between the City of Loveland and the Loveland Rural Fire District, with each contributing to the Fire Authority budget.

The General Improvement District (GID) #1, the Loveland Special Improvement District (SID) #1 and the Loveland Urban Renewal Authority (LURA) are separate entities created for specific expenditures and are funded by either a separate mill levy from the city, a special assessment, or tax increment financing (TIF). The City Council serves as the Board of Directors for these separate entities.

An ordinance adopting the budget will be presented to the governing body of each entity for approval.

***None of these funds are included in the City's Total Budget summary.***

Other Entity Funds

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$2,226,822</b>	<b>\$2,753,130</b>	<b>\$3,615,360</b>	<b>\$2,259,110</b>	
PROPERTY TAXES	11,238,051	11,394,330	11,394,330	11,355,060	(0.3%)
OTHER TAXES	692,125	675,000	675,000	675,000	-
INTERGOVERNMENTAL	14,993,320	12,947,780	13,505,400	13,283,860	2.6%
CHARGES FOR SERVICE	836,296	721,510	721,510	801,330	11.1%
INTEREST	(57,022)	31,180	31,180	21,710	(30.4%)
OTHER	18,088	1,400	6,690	3,500	150.0%
<b>Total Revenue</b>	<b>\$27,720,858</b>	<b>\$25,771,200</b>	<b>\$26,334,110</b>	<b>\$26,140,460</b>	<b>1.4%</b>
<b>Total Resources</b>	<b>\$29,947,680</b>	<b>\$28,524,330</b>	<b>\$29,949,470</b>	<b>\$28,399,570</b>	
<b>EXPENSE BY DEPARTMENT</b>					
AIRPORT	3,760,259	2,298,710	2,704,460	1,729,530	(24.8%)
LOVELAND FIRE RESCUE AUTHORITY	10,060,884	10,732,450	11,210,290	11,896,420	10.8%
LOVELAND GID #1	23,403	24,500	102,000	24,500	-
LOVELAND-LARIMER BLDG. AUTHORITY	564,747	586,500	586,500	631,790	7.7%
LOVELAND SID #1	737,211	690,650	690,650	690,650	-
LOVELAND URBAN RENEWAL AUTHORITY	11,185,820	11,310,720	12,396,460	11,110,000	(1.8%)
<b>Total Expense</b>	<b>\$26,332,324</b>	<b>\$25,643,530</b>	<b>\$27,690,360</b>	<b>\$26,082,890</b>	<b>1.7%</b>
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	8,093,263	8,607,720	8,695,200	9,212,250	7.0%
SUPPLIES	436,694	497,390	601,280	508,220	2.2%
PURCHASED SERVICES	1,855,738	2,170,400	2,753,230	2,523,260	16.3%
ADMINISTRATIVE OVERHEAD	884,561	1,054,870	1,054,870	1,106,070	4.9%
DEBT SERVICE	11,662,074	11,701,370	11,701,370	11,730,650	0.3%
CAPITAL	3,399,994	1,611,780	2,884,410	1,002,440	(37.8%)
<b>Total Expense</b>	<b>\$26,332,324</b>	<b>\$25,643,530</b>	<b>\$27,690,360</b>	<b>\$26,082,890</b>	<b>1.7%</b>
<b>Ending Balance</b>	<b>\$3,615,356</b>	<b>\$2,880,800</b>	<b>\$2,259,110</b>	<b>\$2,316,680</b>	

### Airport Fund

The Airport Fund receives revenue for operating and capital expenses primarily from revenues generated by airport operations. Additional revenues are provided by the airport partners, the Cities of Loveland and Fort Collins, and, for approved projects, from the FAA and Colorado Department of Transportation. Use of money in the Fund is restricted to the airport. The Fund is managed by the Public Works Department. Details on the expenditures are in the Other Entities chapter.

### Airport Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Airport</b>	<b>\$3,760,259</b>	<b>\$2,298,710</b>	<b>\$2,704,460</b>	<b>\$1,729,530</b>	<b>(24.8%)</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$901,961</b>	<b>\$1,045,630</b>	<b>\$1,121,980</b>	<b>\$863,640</b>	
AIRPORT REVENUE	692,794	580,380	580,380	652,980	12.5%
INTERGOVERNMENTAL	3,296,287	1,769,960	1,855,030	905,000	(48.9%)
INTEREST	(8,804)	10,710	10,710	10,710	-
<b>Total Revenue</b>	<b>\$3,980,277</b>	<b>\$2,361,050</b>	<b>\$2,446,120</b>	<b>\$1,568,690</b>	<b>(33.6%)</b>
<b>Total Resources</b>	<b>\$4,882,238</b>	<b>\$3,406,680</b>	<b>\$3,568,100</b>	<b>\$2,432,330</b>	
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	350,939	373,800	407,080	388,970	4.1%
SUPPLIES	23,645	37,700	37,700	49,700	31.8%
PURCHASED SERVICES	330,304	372,250	663,640	405,860	9.0%
CAPITAL	3,055,371	1,514,960	1,596,040	885,000	(41.6%)
<b>Total Expense</b>	<b>\$3,760,259</b>	<b>\$2,298,710</b>	<b>\$2,704,460</b>	<b>\$1,729,530</b>	<b>(24.8%)</b>
<b>Ending Balance</b>	<b>\$1,121,979</b>	<b>\$1,107,970</b>	<b>\$863,640</b>	<b>\$702,800</b>	

**Loveland Fire Authority Fund**

The Loveland Fire Authority Fund receives revenue for operating and capital expenses primarily from contributions from the City and the Loveland Rural Fire District. Additional revenues are generated from fees charged for services provided by both the Suppression and Prevention Divisions. Expenditures from this fund are limited to the operations and capital needs of the Authority. The Fund is managed by the Fire Department. Details on the expenditures are in the Other Entities chapter. The Authority was created in 2012.

**Loveland Fire Authority Fund Summary**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Loveland Fire Authority</b>	<b>\$10,060,884</b>	<b>\$10,732,450</b>	<b>\$11,210,290</b>	<b>\$11,896,420</b>	<b>10.8%</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$286,811</b>	<b>-</b>	<b>\$17,400</b>	<b>\$17,400</b>	
CHARGES FOR SERVICE	30,201	30,250	30,250	16,100	(46.8%)
INTERGOVERNMENTAL	9,632,284	10,591,320	11,063,870	11,747,070	10.9%
LICENSES & PERMITS	113,301	110,880	110,880	132,250	19.3%
OTHER	15,684	-	5,290	1,000	100.0%
<b>Total Revenue</b>	<b>\$9,791,470</b>	<b>\$10,732,450</b>	<b>\$11,210,290</b>	<b>\$11,896,420</b>	<b>10.8%</b>
<b>Total Resources</b>	<b>\$10,078,281</b>	<b>\$10,732,450</b>	<b>\$11,227,690</b>	<b>\$11,913,820</b>	
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	7,604,362	8,104,970	8,159,170	8,686,540	7.2%
SUPPLIES	408,622	456,190	560,080	455,020	(0.3%)
PURCHASED SERVICES	882,775	1,022,860	1,248,610	1,534,710	50.0%
ADMINISTRATIVE OVERHEAD	881,749	1,051,610	1,051,610	1,102,710	4.9%
CAPITAL	283,376	96,820	190,820	117,440	21.3%
<b>Total Expense</b>	<b>\$10,060,884</b>	<b>\$10,732,450</b>	<b>\$11,210,290</b>	<b>\$11,896,420</b>	<b>10.8%</b>
<b>Ending Balance</b>	<b>\$17,397</b>	<b>-</b>	<b>\$17,400</b>	<b>\$17,400</b>	

**Loveland General Improvement District #1 Fund**

The Loveland General Improvement District #1 (GID) Fund revenues are provided by an ad valorem tax on all properties within the District's boundaries. The mill levy for the District is 2.684 mills. Fund revenues are restricted to construction of parking and pedestrian improvements within the District. The Fund is managed by the Public Works Department. Details on the expenditures are in the Other Entities chapter.

**General Improvement District #1 Fund Summary**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>GID #1</b>	<b>\$23,403</b>	<b>\$24,500</b>	<b>\$102,000</b>	<b>\$24,500</b>	-
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$86,180</b>	<b>\$34,380</b>	<b>\$96,480</b>	<b>\$29,900</b>	
INTEREST	(784)	420	420	360	(14.3%)
TAXES	34,484	35,000	35,000	34,210	(2.3%)
<b>Total Revenue</b>	<b>\$33,700</b>	<b>\$35,420</b>	<b>\$35,420</b>	<b>\$34,570</b>	<b>(2.4%)</b>
<b>Total Resources</b>	<b>\$119,880</b>	<b>\$69,800</b>	<b>\$131,900</b>	<b>\$64,470</b>	
<b>EXPENSE BY CATEGORY</b>					
SUPPLIES	638	2,000	2,000	2,000	-
PURCHASED SERVICES	14,911	22,500	15,500	22,500	-
CAPITAL	7,854	-	84,500	-	-
<b>Total Expense</b>	<b>\$23,403</b>	<b>\$24,500</b>	<b>\$102,000</b>	<b>\$24,500</b>	-
<b>Ending Balance</b>	<b>\$96,477</b>	<b>\$45,300</b>	<b>\$29,900</b>	<b>\$39,970</b>	



### Loveland–Larimer Building Authority Fund

The Loveland–Larimer Building Authority Fund was established to provide operating funds for the Police & Courts Building located at Monroe Avenue and 10<sup>th</sup> Street. Fund revenues come from contributions from the City of Loveland and Larimer County and are based upon building square footage occupied by each entity. The Fund is managed by the Public Works Department and the Parks & Recreation Department. The Public Works Department provides facility maintenance services and the Parks & Recreation Department provides grounds maintenance services. Details on Fund expenditures can be found in the Other Entities chapter.

### Loveland Larimer Building Authority Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
BUILDING OPERATIONS	550,467	569,000	569,000	614,290	8.0%
GROUNDS MAINTENANCE	14,280	17,500	17,500	17,500	-
<b>Total Expense</b>	<b>\$564,747</b>	<b>\$586,500</b>	<b>\$586,500</b>	<b>\$631,790</b>	<b>7.7%</b>
<b>REVENUE</b>					
LARIMER COUNTY CONTRIBUTIONS	101,594	119,430	119,430	126,360	5.8%
CITY OF LOVELAND CONTRIBUTIONS	463,155	467,070	467,070	505,430	8.2%
<b>Total Revenue</b>	<b>\$564,749</b>	<b>\$586,500</b>	<b>\$586,500</b>	<b>\$631,790</b>	<b>7.7%</b>
<b>EXPENSE BY CATEGORY</b>					
PERSONNEL SERVICES	137,962	128,950	128,950	136,740	6.0%
SUPPLIES	3,789	1,500	1,500	1,500	-
PURCHASED SERVICES	373,740	452,790	452,790	490,190	8.3%
ADMINISTRATIVE OVERHEAD	2,812	3,260	3,260	3,360	3.1%
CAPITAL	46,444	-	-	-	-
<b>Total Expense</b>	<b>\$564,747</b>	<b>\$586,500</b>	<b>\$586,500</b>	<b>\$631,790</b>	<b>7.7%</b>

### Loveland Special Improvement District #1 Fund

The City serves as the sponsoring agency for the Loveland Special Improvement District #1 (SID). The District was established to allow for the collection of assessments from property owners in the District to back bonded debt used to construct infrastructure improvements in the District. The City does not have any legal obligation towards this debt.

### Loveland Special Improvement District #1 Fund Summary

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>Loveland SID #1</b>	<b>\$737,211</b>	<b>\$690,560</b>	<b>\$690,560</b>	<b>\$690,560</b>	-
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$528,500</b>	<b>\$477,170</b>	<b>\$484,270</b>	<b>\$475,750</b>	
TAXES	692,125	675,000	675,000	675,000	-
INTEREST	(1,545)	5,730	5,730	6,000	4.7%
OTHER	2,404	1,400	1,400	2,500	78.6%
<b>Total Revenue</b>	<b>\$692,984</b>	<b>\$682,130</b>	<b>\$682,130</b>	<b>\$683,500</b>	<b>0.2%</b>
<b>Total Resources</b>	<b>\$1,221,484</b>	<b>\$1,159,300</b>	<b>\$1,166,400</b>	<b>\$1,159,300</b>	
<b>EXPENSE BY CATEGORY</b>					
PURCHASED SERVICES	7,283	10,000	10,000	10,000	-
DEBT SERVICE	729,928	680,650	680,650	680,650	-
<b>Total Expense</b>	<b>\$737,211</b>	<b>\$690,650</b>	<b>\$690,650</b>	<b>\$690,650</b>	-
<b>Ending Balance</b>	<b>\$484,273</b>	<b>\$468,650</b>	<b>\$475,750</b>	<b>\$468,600</b>	

*Note: The bond ordinance for Loveland Special Improvement District #1 requires that a portion of the assessments received be placed in reserve accounts, so at the end of the year there will be a reserve balance. The reserve amounts are not excess funds. The reserves are to fund the upcoming interest payments to bondholders should annual assessments not be received on a timely basis. The fund balance remaining in the final year of the bonds (2029) will be applied to the final payment and assessments on property owners will be lowered.*

**Loveland Urban Renewal Authority Fund**

The Loveland Urban Renewal Authority (LURA) was established to enable the use of tax increment financing to fund redevelopment and infrastructure improvements within the boundaries of the Authority. The Authority currently has three project areas; the downtown area, U.S. 34 Crossroads Renewal Area (also known as the Centerra Project Area) on the east side of the City, and the Lincoln Place project area located on the old Walgreens block in the downtown area. Sufficient funding is not yet available for the Downtown and Finley Block project areas. The U.S. 34 Crossroads Renewal Area is contractually bound to transfer revenues to the Centerra Metropolitan District #1.

**Loveland Urban Renewal Authority Fund Summary**

	'13 Actual	'14 Adopted Budget	'14 Revised Budget as of June	'15 Budget	'15 Budget / '14 Adopted Change
<b>DOWNTOWN</b>	15,544	45,000	118,040	10,000	(77.8%)
<b>FINLEY BLOCK</b>	188,130	195,000	1,195,000	-	(100.0%)
<b>US 34 CROSSROADS</b>	10,982,146	11,070,720	11,070,720	11,100,000	0.3%
<b>FAÇADE GRANT</b>	-	-	12,700	-	-
<b>Total Expense</b>	<b>\$11,185,820</b>	<b>\$11,310,720</b>	<b>\$12,396,460</b>	<b>\$11,110,000</b>	<b>(1.8%)</b>
<b>REVENUE</b>					
<b>Beginning Balance</b>	<b>\$423,370</b>	<b>\$1,195,950</b>	<b>\$1,895,230</b>	<b>\$872,420</b>	
<b>TAXES</b>	11,203,567	11,359,330	11,359,330	11,320,850	(0.3%)
<b>INTEREST</b>	(45,889)	14,320	14,320	4,640	(67.6%)
<b>CITY LOAN</b>	1,500,000	-	-	-	-
<b>Total Revenue</b>	<b>\$12,657,678</b>	<b>\$11,373,650</b>	<b>\$11,373,650</b>	<b>\$11,325,490</b>	<b>(0.4%)</b>
<b>Total Resources</b>	<b>\$13,081,048</b>	<b>\$12,569,600</b>	<b>\$13,268,880</b>	<b>\$12,197,910</b>	
<b>EXPENSE BY CATEGORY</b>					
<b>PURCHASED SERVICES</b>	246,725	290,000	362,690	60,000	(79.3%)
<b>DEBT SERVICE</b>	10,932,146	11,020,720	11,020,720	11,050,000	0.3%
<b>CAPITAL</b>	6,949	-	1,013,050	-	-
<b>Total Expense</b>	<b>\$11,185,820</b>	<b>\$11,310,720</b>	<b>\$12,396,460</b>	<b>\$11,110,000</b>	<b>(1.8%)</b>
<b>Ending Balance</b>	<b>\$1,895,228</b>	<b>\$1,258,880</b>	<b>\$872,420</b>	<b>\$1,087,910</b>	

## Fund Balance Summary

	2013 Actual Ending Balance	2014 Adopted Ending Balance	2014 Revised Ending Balance as of June	2015 Ending Balance
<b>General Fund</b>	<b>\$33,861,666</b>	<b>\$26,719,340</b>	<b>\$25,994,050</b>	<b>\$29,267,050</b>
<b>INTERNAL SERVICES FUNDS</b>				
EMPLOYEE BENEFITS	5,674,512	3,373,570	3,764,730	1,236,800
CITY FLEET	8,591,138	6,937,720	8,460,600	8,318,750
FLEET MANAGEMENT	677,384	102,940	455,250	471,380
RISK & INSURANCE	3,869,700	2,855,140	3,111,790	2,574,300
<b>Total Internal Services Funds</b>	<b>\$18,812,734</b>	<b>\$13,269,370</b>	<b>\$15,792,370</b>	<b>\$12,601,230</b>
<b>ENTERPRISE FUNDS</b>				
GOLF	2,544,247	1,808,080	1,911,480	1,852,230
POWER	18,142,096	12,570,640	5,712,930	7,032,590
POWER PIF	3,027,820	8,355,870	2,677,410	4,463,370
RAW WATER	22,616,375	20,681,770	20,380,630	20,378,530
SOLID WASTE	5,634,383	1,441,880	3,647,570	3,191,670
STORMWATER	5,490,540	177,700	1,497,060	2,735,020
WASTEWATER	7,244,897	2,976,050	1,571,240	1,030,190
WASTEWATER SIF	5,504,065	5,105,480	5,305,670	15,195,790
WATER	6,470,737	5,699,540	10,300,900	14,543,550
WATER SIF	8,561,919	4,535,280	1,824,810	6,492,570
<b>Total Enterprise Funds</b>	<b>\$85,237,080</b>	<b>\$63,352,290</b>	<b>\$54,829,700</b>	<b>\$76,915,510</b>
<b>SPECIAL REVENUE FUNDS</b>				
ART IN PUBLIC PLACES	213,530	104,680	4,980	65,250
PARK CAPITAL EXPANSION FEES	6,732,406	3,906,150	2,100,320	2,792,320
RECREATION CAPITAL EXPANSION FEES	4,065,057	4,955,700	4,659,890	5,689,060
OPEN SPACE CAPITAL EXPANSION FEES	1,426,286	222,790	1,255,430	1,576,280
TRAILS CAPITAL EXPANSION FEES	1,179,309	663,860	851,790	217,530
GEN. GOVT. CAPITAL EXPANSION FEES	6,273,721	3,580,890	336,760	771,140
POLICE CAPITAL EXPANSION FEES	4,278,830	4,995,810	4,381,820	3,822,950
FIRE CAPITAL EXPANSION FEES	3,282,753	475,800	49,810	658,270
LIBRARY CAPITAL EXPANSION FEES	437,946	399,800	630,720	890,160
CULT. SVC. CAPITAL EXPANSION FEES	1,955,082	2,439,980	2,122,240	2,376,820
STREETS CAPITAL EXPANSION FEES	3,711,976	1,719,670	2,153,540	1,844,140
CAPITAL PROJECTS	862,472	202,260	692,470	692,470
CONSERVATION TRUST	5,653,626	4,102,320	3,597,120	4,085,650
ECONOMIC INCENTIVES	-	350,000	1,216,690	1,566,690
LODGING TAX	982,486	908,190	936,150	923,200
OPEN SPACE	13,522,254	11,424,310	12,068,830	8,847,180
PARKS IMPROVEMENT	1,948,107	1,834,100	1,540,740	1,312,070
PEG FEE	263,402	160,980	198,220	83,520
SEIZURE AND FORFEITURE	44,121	-	44,120	44,120
<b>Total Special Revenue Funds</b>	<b>\$56,833,364</b>	<b>\$42,447,290</b>	<b>\$38,841,640</b>	<b>\$38,258,820</b>
<b>Total All City Funds</b>	<b>\$199,744,845</b>	<b>\$145,788,290</b>	<b>\$135,457,760</b>	<b>\$157,042,610</b>

\* Ending balances may differ slightly from fund summaries and the Total City Budget page due to rounding differences.

# September Study Session



# 2015 Recommended Budget

**John Hartman**  
Budget Officer

**Presented**  
**September 9, 2014**

# Agenda

- Total City Budget Overview
- General Fund Overview
- Enterprise Funds Highlights
- Capital Program Review
- Compensation and Benefits

# Budget Discussions with Council Leading to the 2015 Budget

- PBB - Study Session – January 14
- PBB Result Area Setting – Regular Meeting – January 21
- Council Goal Setting Session – January 25
- Governmental Budgeting Orientation Study Session – January 28
- PBB Result Maps Regular Meeting - March 18
- PBB Study Session – Presentation of Model - May 13
- Capital Program Study Session – June 10
- PBB Analysis Study Session – June 24
- Capital Program Adoption – July 1

# Colorado Trends

Colorado State Planning & Budgeting, in their *Colorado Economic Forecast, June 2014*, highlighted:

- Continued slow job growth: 2014 increase 3.1%, with 2.8% in 2015.
- Unemployment in 2014 at 5.8%, then a slow decrease to 4.7% by 2016.
- Retail spending is projected to continue modest growth with a 5.8% increase in 2015.
- Personal income will increase 5.9% in 2014, and growth will continue, at 5.7% in 2015.



# Loveland Trends

## Colorado Department of Labor & Employment reports:

- Unemployment rate in Loveland was 4.8% in July 2014.
- Unemployment rate in Loveland was 6.1% in July 2013.

# Total City Budget Overview

## Key Concepts and Building Blocks for Revenue Budget:

- Property tax flat with assessed valuation growth of 0.9%.
- Sales tax base increases 6.0% over projected 2014 collections.
- Auto use tax flat 2014 projections at \$2.5 million.
- Building use tax and building permit revenues based on projected building activity.
- Interest calculated at 1.02% of projected beginning balance.
- Rate increases in the Water & Power and Storm Water Enterprise funds.

# Total City Budget Overview

## Key Concepts and Building Blocks for Expense Budget:

- Recovery from recession continues.
- Sales tax has experienced stronger growth.
- Commercial building projects remain severely constrained, but housing projects beginning to recover.
- Increased job growth with 1,280 more people employed through July compared to the same period last year<sup>(1)</sup>.
- Property values are expected to slowly improve.

<sup>(1)</sup> Larimer County Workforce Center July Report

# 2015 Budget Building Blocks

- Council Priorities from January Planning Session
  1. Public Safety
  2. Economic Vitality
  3. Infrastructure

# 2015 Budget Building Blocks

- Merit Pool set at 3.5% of current salaries.
- Health claims budgeted at an increase of \$522,000 or 6.5% based on current experience.
- Fuel estimated to be flat to the 2014 adopted budget.
- All one-time items removed.
- No across the board inflation, addressed on a case-by-case basis.
- Major capital projects based on the Capital Program.

# Total Budget Expense Growth

<u>Budget Year</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>	<u>2015</u>
Operations	142,175	160,532	166,369	168,949
Percent Change	3.3%	12.9%	3.6%	1.6%
Capital	36,758	46,320	57,004	49,505
Percent Change	-1.2%	-14.6%	23.1%	-13.2%
Total Net Budget	178,933	206,852	223,373	218,454
Percent Change	0.4%	15.6%	8.0%	-2.2%

\*All numbers in thousands.



# Total Budget Revenues

<u>REVENUE</u>	<u>2013</u> <u>Actual</u>	<u>2014</u> <u>Adopted</u>	<u>2014</u> <u>Revised</u>	<u>2015</u> <u>Budget</u>	<u>%</u> <u>Change</u>
Beginning Balance	194,193	166,384	199,745	135,458	
Taxes	52,554	54,149	54,149	58,292	7.7%
Intergovernmental	9,255	7,234	10,108	21,146	192.3%
Impact Fees	11,004	10,277	10,277	11,440	11.3%
Charges for Service	44,703	47,848	47,296	48,594	1.6%
Interest	(1,501)	1,965	1,965	1,793	(8.7%)
Other	4,955	1,256	1,867	2,764	120.0%
Utility Charges	73,046	78,560	78,560	83,936	6.8%
Utility Other	2,108	1,834	1,837	2,166	18.1%
PILT	5,519	5,943	5,944	6,298	6.0%
Bond Proceeds	-	-	12,200	10,000	100.0%
Less Administrative Charges	(3,234)	(6,289)	(6,289)	(6,391)	1.6%
<b>Total Net Revenue</b>	<b>198,409</b>	<b>202,777</b>	<b>265,710</b>	<b>240,039</b>	<b>18.4%</b>
Transfers	23,117	21,352	47,796	15,145	(29.1%)
Total Revenue	221,526	224,129	265,710	255,184	13.9%
<b>Total Resources</b>	<b>415,719</b>	<b>390,513</b>	<b>465,455</b>	<b>390,642</b>	

\*All numbers in thousands.



# Total Budget Expenses

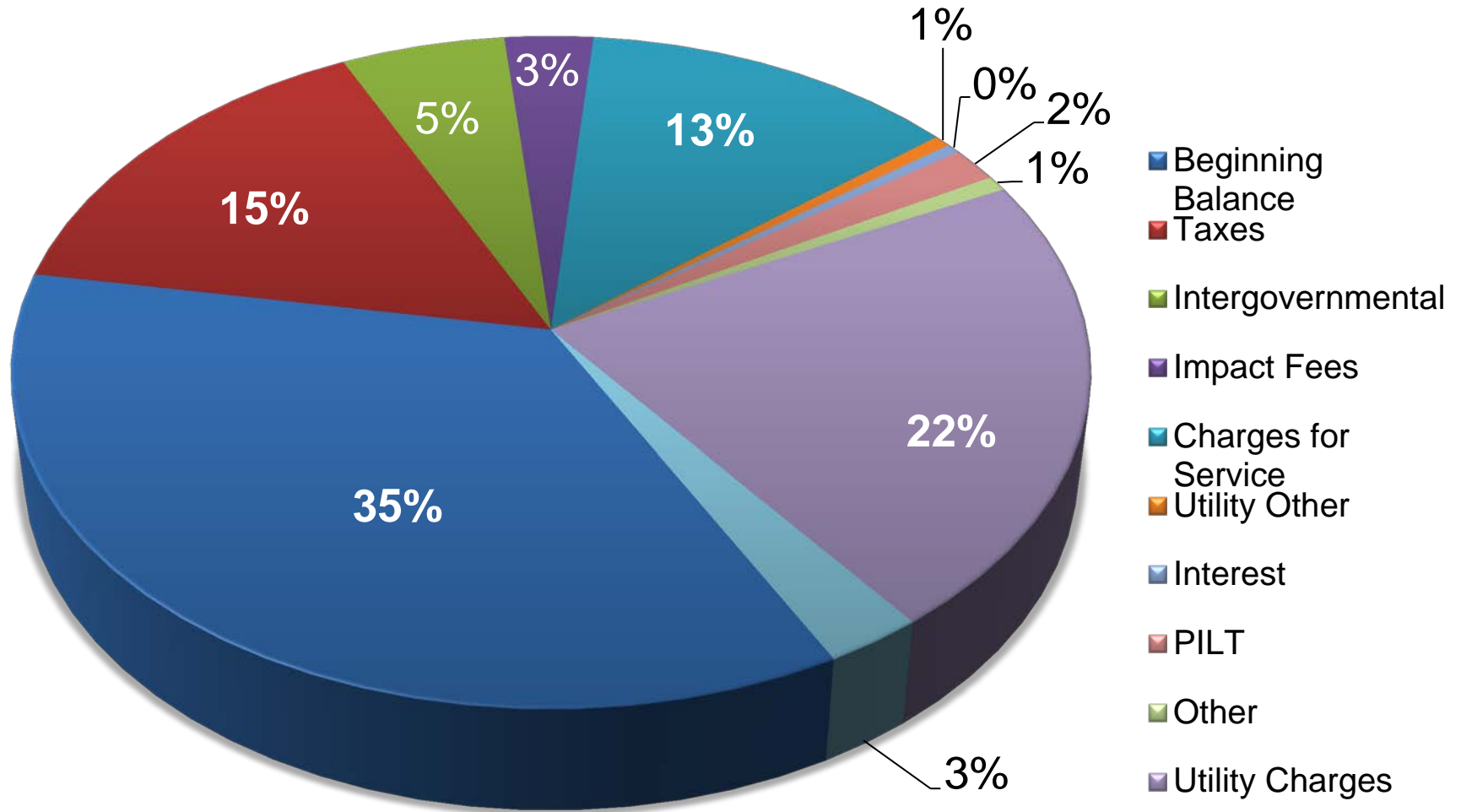
<b>Appropriations</b>	<b><u>2013</u> <u>Actual</u></b>	<b><u>2014</u> <u>Budget</u></b>	<b><u>2014</u> <u>Revised</u></b>	<b><u>2015</u> <u>Budget</u></b>	<b><u>%</u> <u>Change</u></b>
General Fund (net expense)	64,675	77,171	85,600	73,805	(4.4%)
Enterprise Funds	101,210	117,405	147,654	109,397	(6.8%)
Internal Service Funds	17,533	19,279	19,658	20,996	8.9%
Special Revenue Funds	33,004	30,870	77,085	29,402	(4.8%)
<b>Total Expense</b>	<b>216,422</b>	<b>244,725</b>	<b>329,997</b>	<b>233,600</b>	<b>(4.5%)</b>
Less Transfers	23,117	21,352	47,796	15,145	(29.1%)
Total Net Expense	193,305	223,373	282,201	218,454	(2.2%)
<b>Ending Balance</b>	<b>199,298</b>	<b>145,788</b>	<b>135,458</b>	<b>157,043</b>	

\*All numbers in thousands.





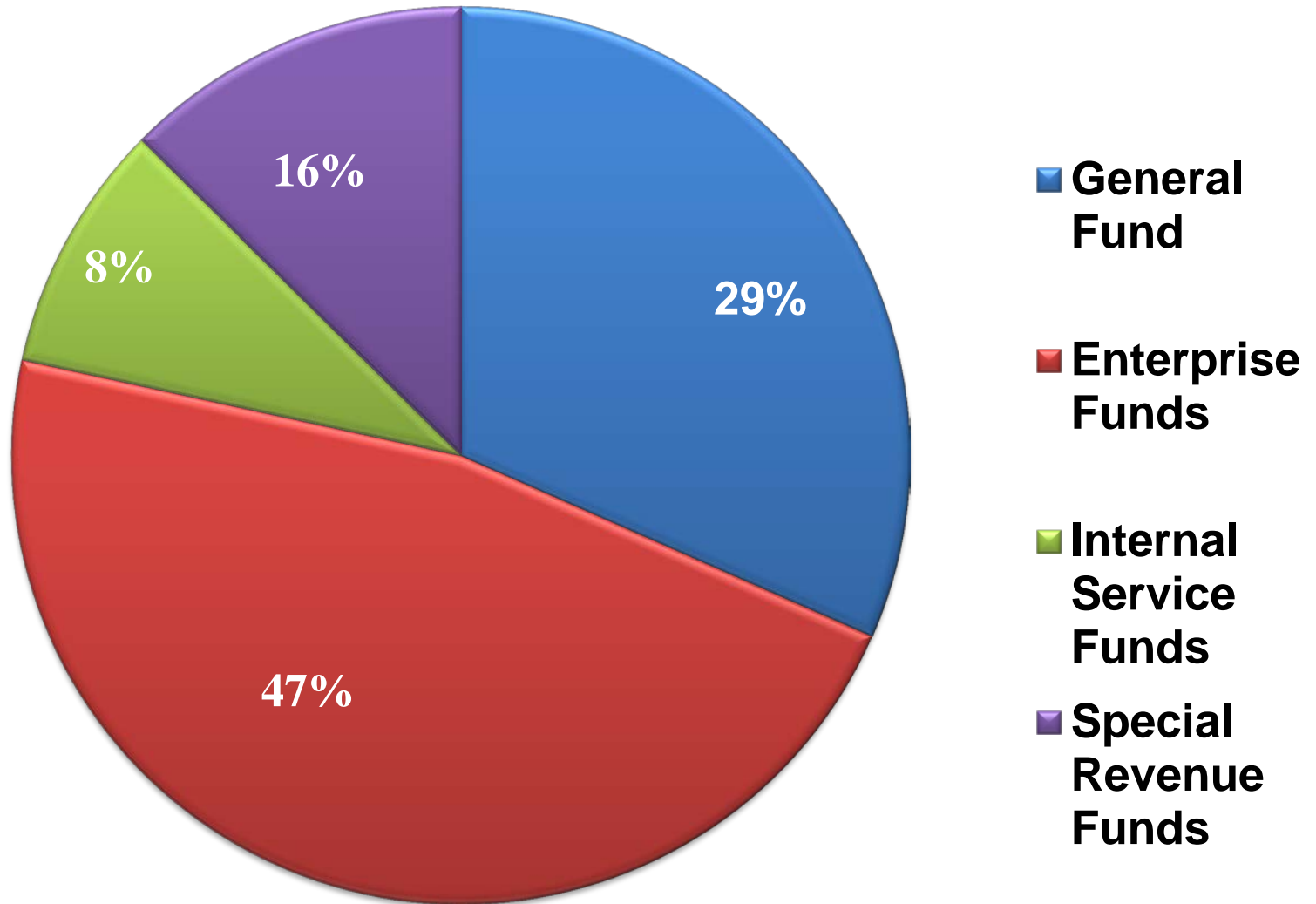
# Total Budget Source of Funds



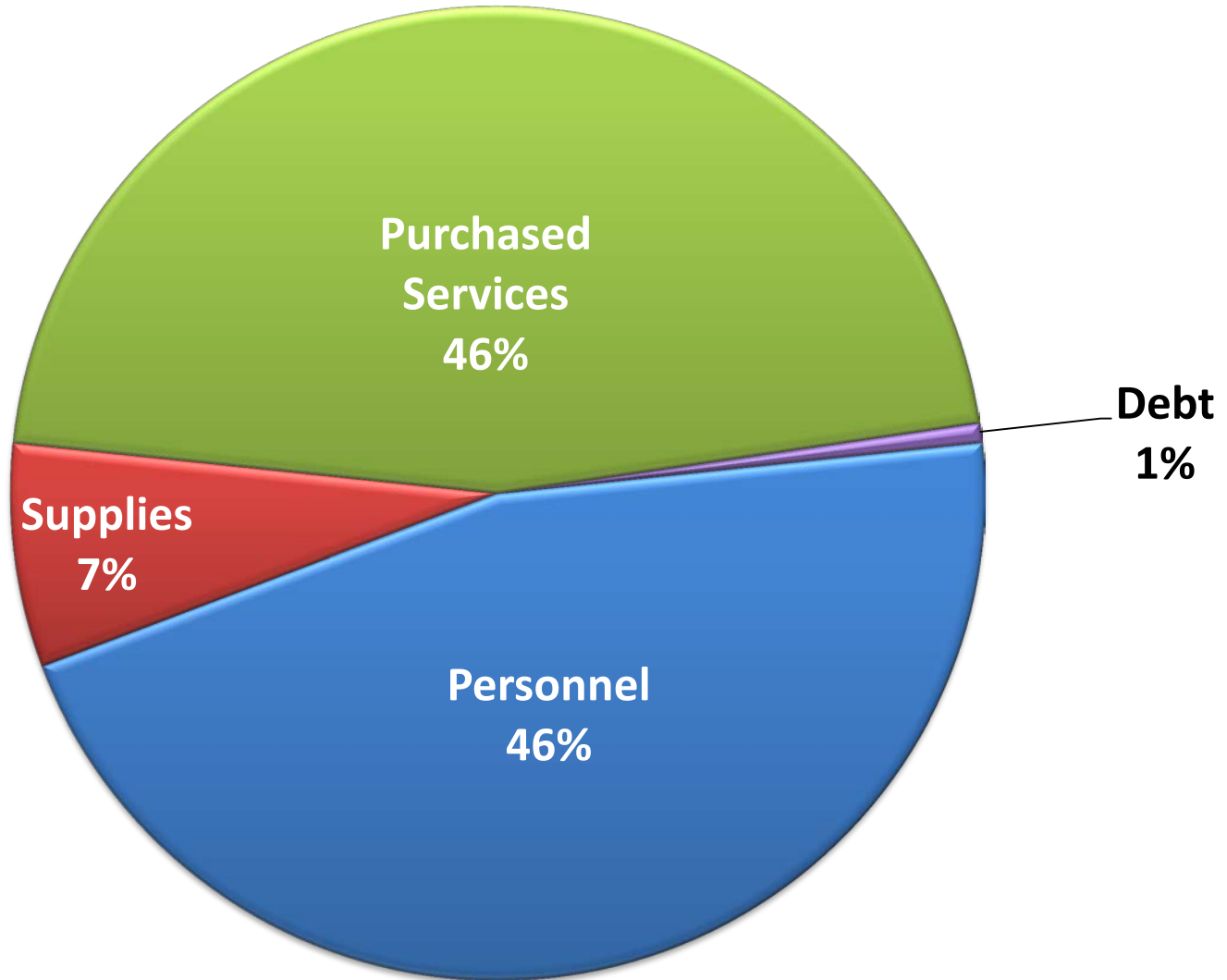
# Significant Revenue Recommendations

- Continue 1% per year increase in water rates for new reservoir and another 8% for treatment plant and distribution system capital improvements based on and consistent with the rate track approved in Resolution #R-16-2013 on March 5, 2013;
- Increase of 9.1% in Wastewater primarily for infrastructure improvements based on direction from Council in discussions regarding the Capital Program;
- Increase of 5.83% in Power rates with 4.83% to pass through a PRPA increase and 1% to recover non-reimbursable expenses from the 2013 Flood;
- Increase of 9.6% in Storm Water rates to fund unmet capital needs consistent with Resolution #R-66-2013 approved October 1, 2013.

# Total Fund Appropriations



# Operating Expenses



Purchased Power Expense, Capital Expense and Transfers excluded

# Citywide Benefited FTE Changes

- Total City increase of 24.18 from the 2014 Adopted Budget; 21.0 Benefitted FTEs new in the 2015 Recommended Budget;
- Increase of 13.5 FTE added in the Recommended Budget;
- Increase of 8.5 FTEs in the Enterprise Funds

# General Fund Overview

# General Fund Summary

<b>General Fund</b>	<b>2013 Actual</b>	<b>2014 Adopted</b>	<b>2014 Revised Budget</b>	<b>2015 Budget</b>	<b>% Change</b>
Beginning Balance	\$31,848	\$31,221	\$38,878	\$26,011	(16.7%)
Revenue (Net)	71,705	72,669	72,732	77,078	6.1%
Appropriations (net)	64,675	77,171	85,600	73,805	(4.4%
Ending Balance	\$38,878	\$26,719	\$26,011	\$29,267	9.5%

\*All numbers in thousands

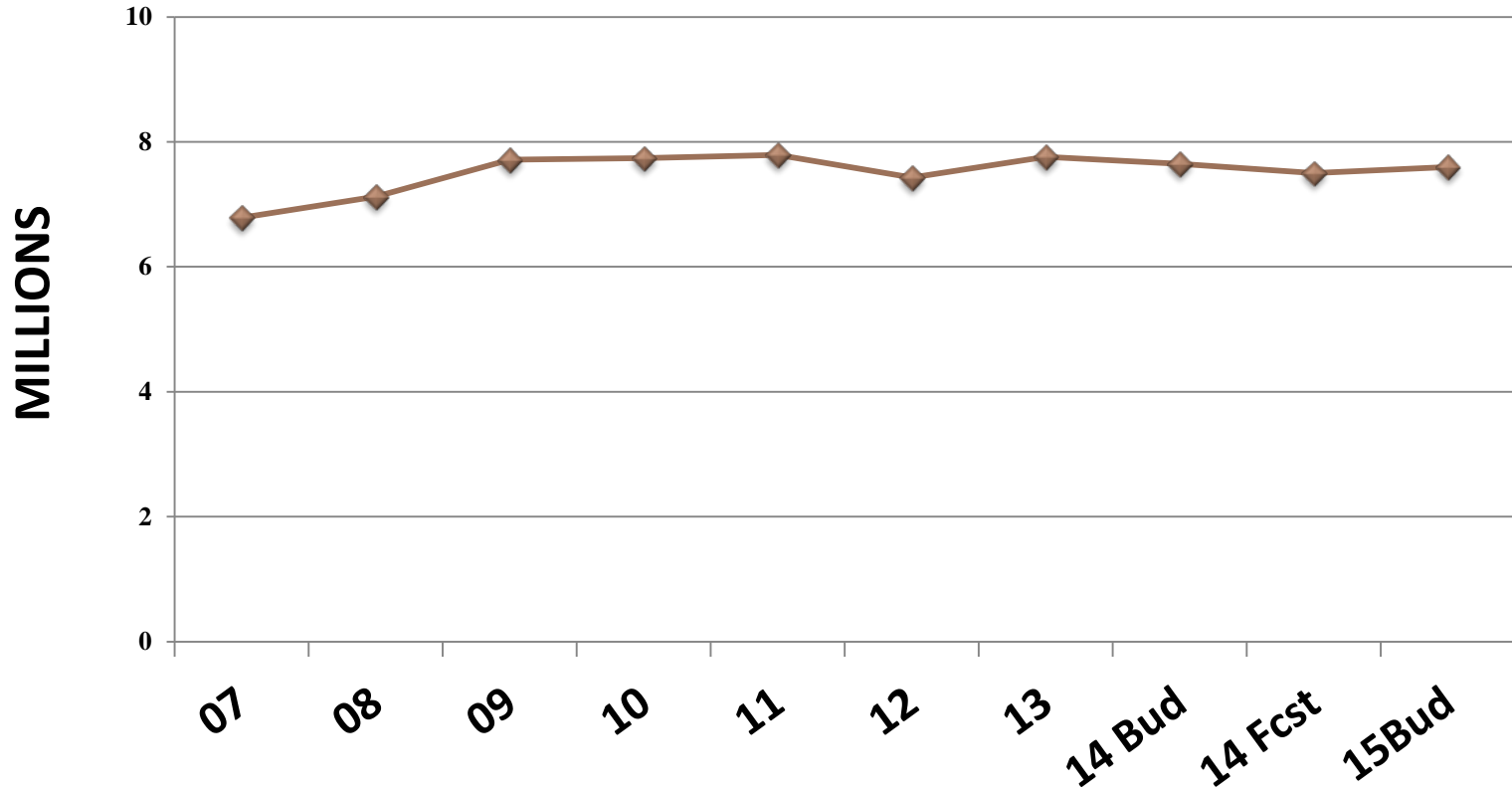


# General Fund Revenue

<u>Revenue</u>	<u>2013 Actual</u>	<u>2014 Adopted</u>	<u>2014 Revised</u>	<u>2015 Budget</u>	<u>% Change</u>
<i>Beginning Balance</i>	31,848	31,221	38,878	26,011	
Taxes	51,737	53,280	53,280	57,381	6.7%
Licenses & Permits	1,719	1,977	1,977	2,333	18.0%
Intergovernmental	556	344	344	454	32.1%
Chrgs. for Service	8,508	8,858	8,858	8,036	9.3%
Administrative Overhead	3,234	6,289	6,289	6,391	1.6%
Fines & Penalties	872	1,010	1,010	970	(4.0%)
Interest	(476)	333	333	347	4.3%
PILT	5,519	5,943	5,943	6,298	6.0%
Miscellaneous	3,091	817	880	1,149	40.5%
Transfers	162	107	107	109	2.7%
<b>Total Revenue</b>	<b>74,939</b>	<b>78,959</b>	<b>79,022</b>	<b>83,469</b>	<b>5.0%</b>
Admin. Charges	(3,234)	(6,289)	(6,289)	(6,391)	1.6%
<b>Net Revenue</b>	<b>71,705</b>	<b>72,669</b>	<b>72,732</b>	<b>77,078</b>	<b>5.3%</b>
<b>Total Resources</b>	<b>103,553</b>	<b>103,891</b>	<b>111,611</b>	<b>103,072</b>	

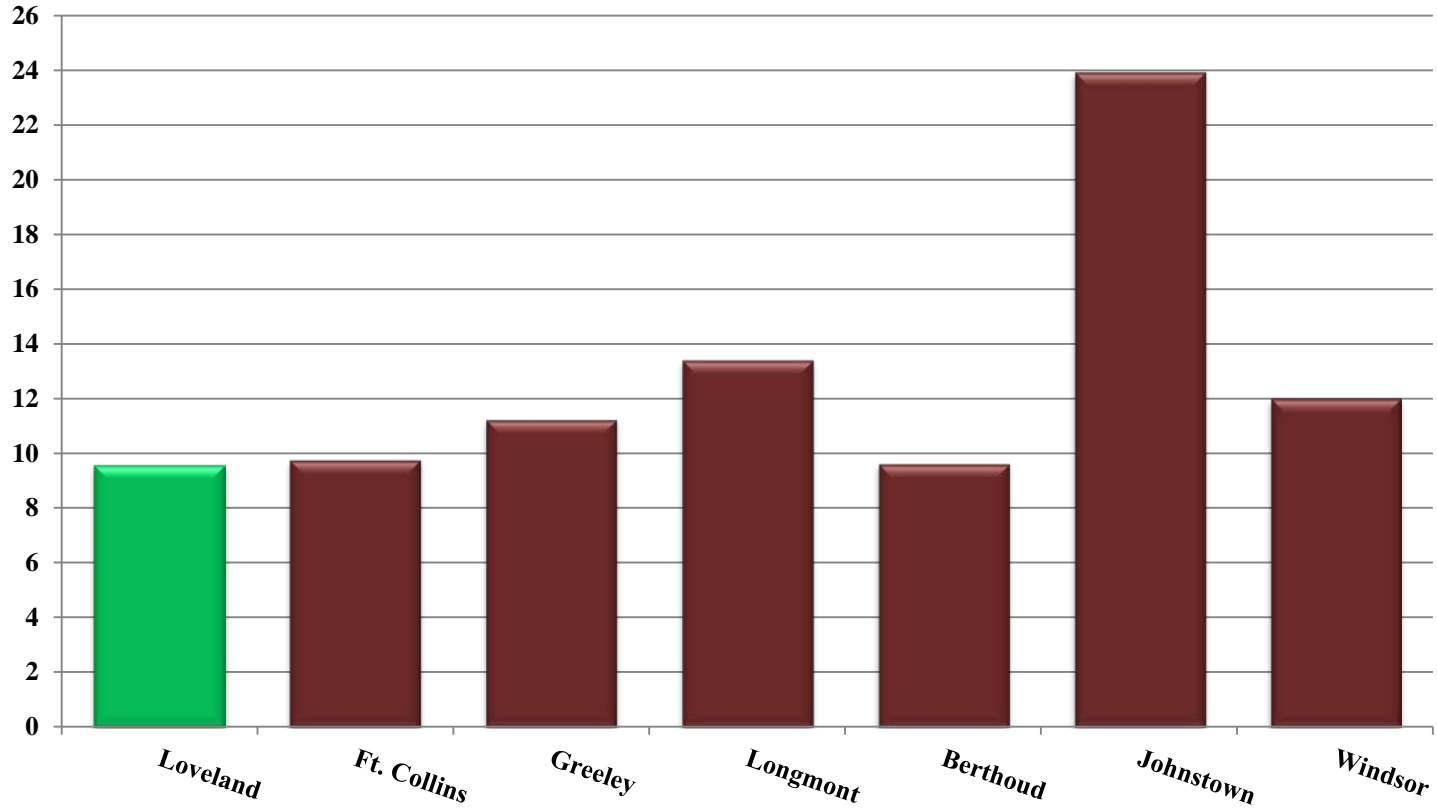


# Property Tax Revenue

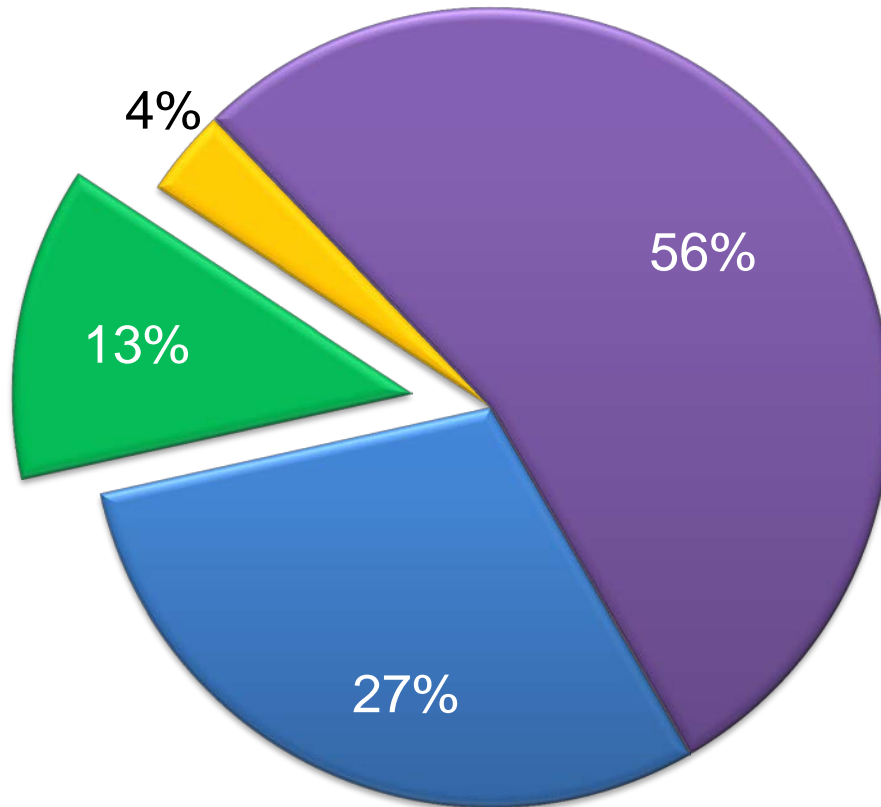


# Mill Levy

Mill Levy

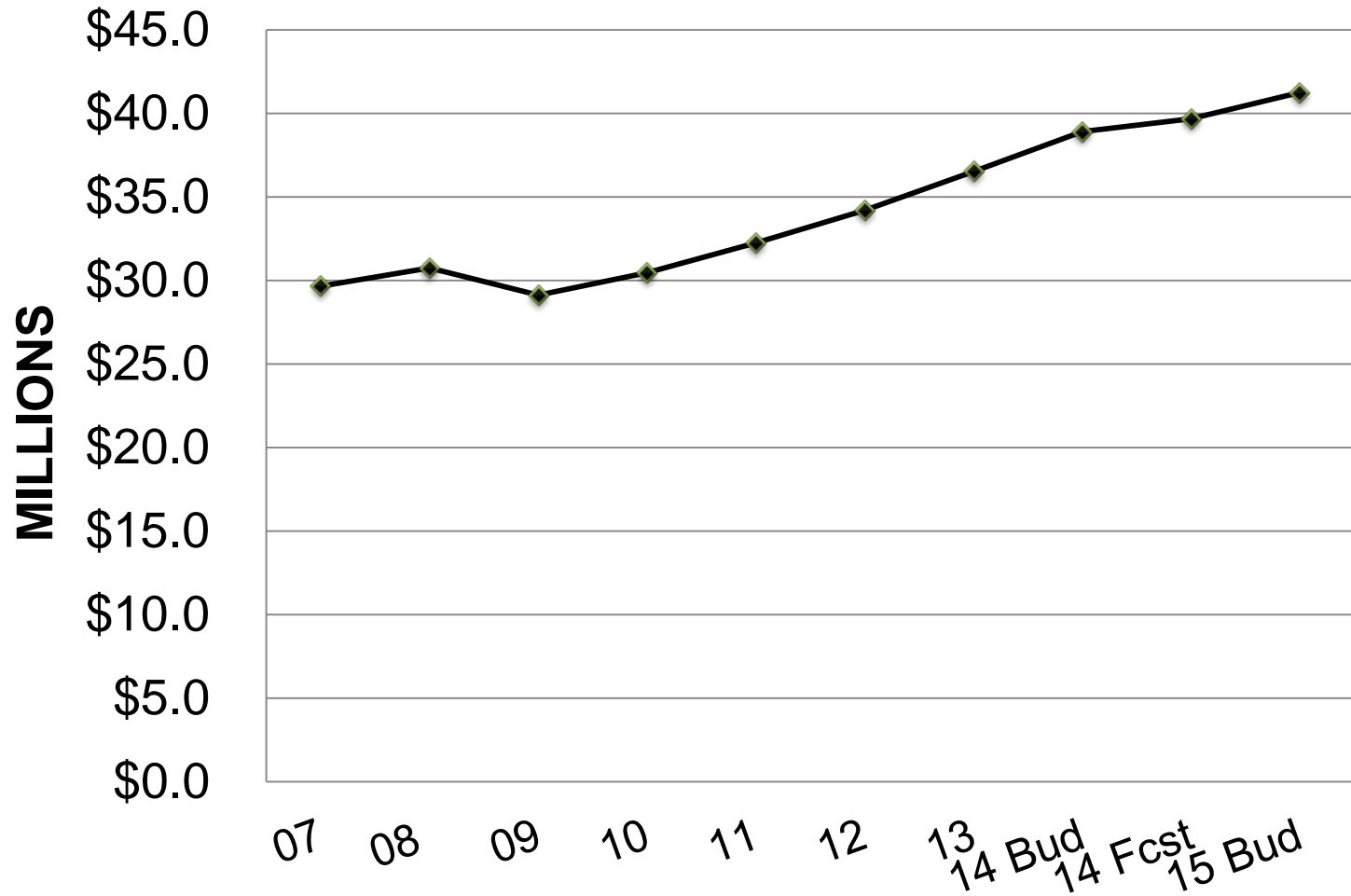


# City Mill Levy Compared to Total Tax Bill



- Larimer County (22.424 mills)
- City of Loveland (9.564 mills)
- Special Districts (2.661 mills)
- School District (40.416 mills)

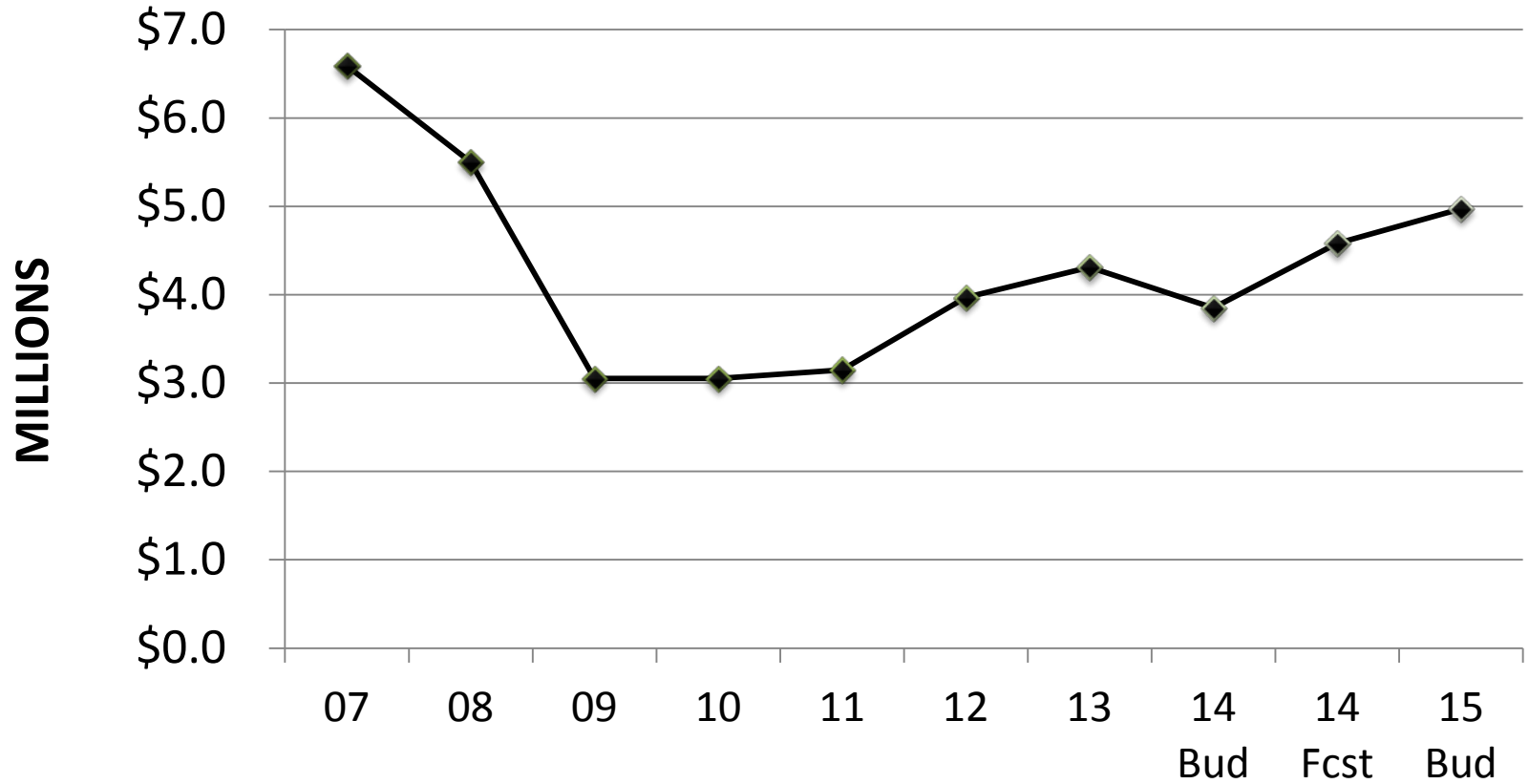
# Sales Tax Collection



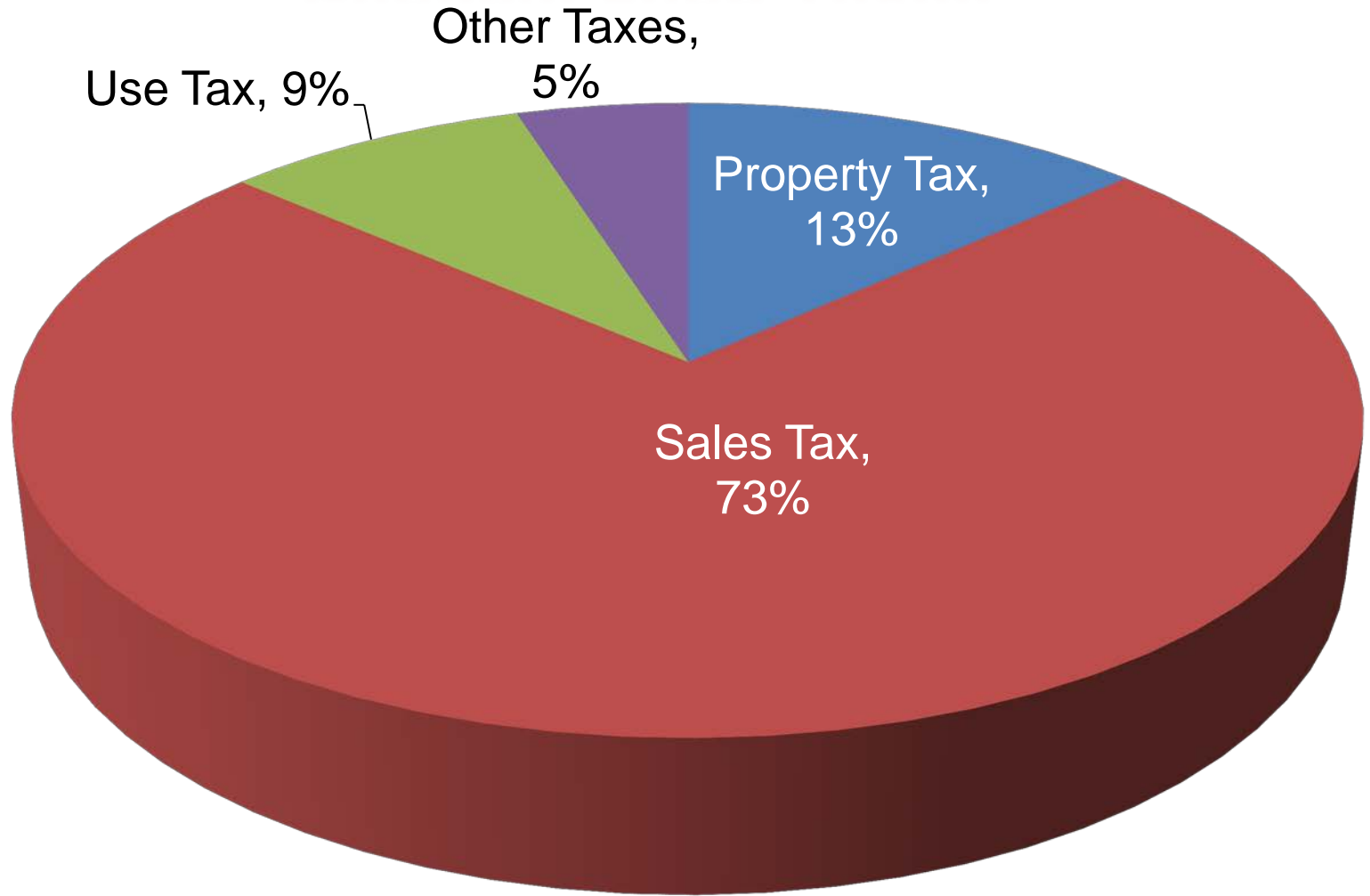
# Factors for Sales Tax Development

- Retail Sales statewide are projected to increase 5.5% in 2014.
- Personal Income in the State is projected to increase 5.9% in 2014.
- Statewide population growth is estimated at 1.7%.
- CPI projected to increase 2.6%.
- Current 2013 City collections are 7.7% above 2013.
- City collections estimated to grow 6.0% to the current 2014 forecast.

# Use Tax Revenue



# General Fund Taxes

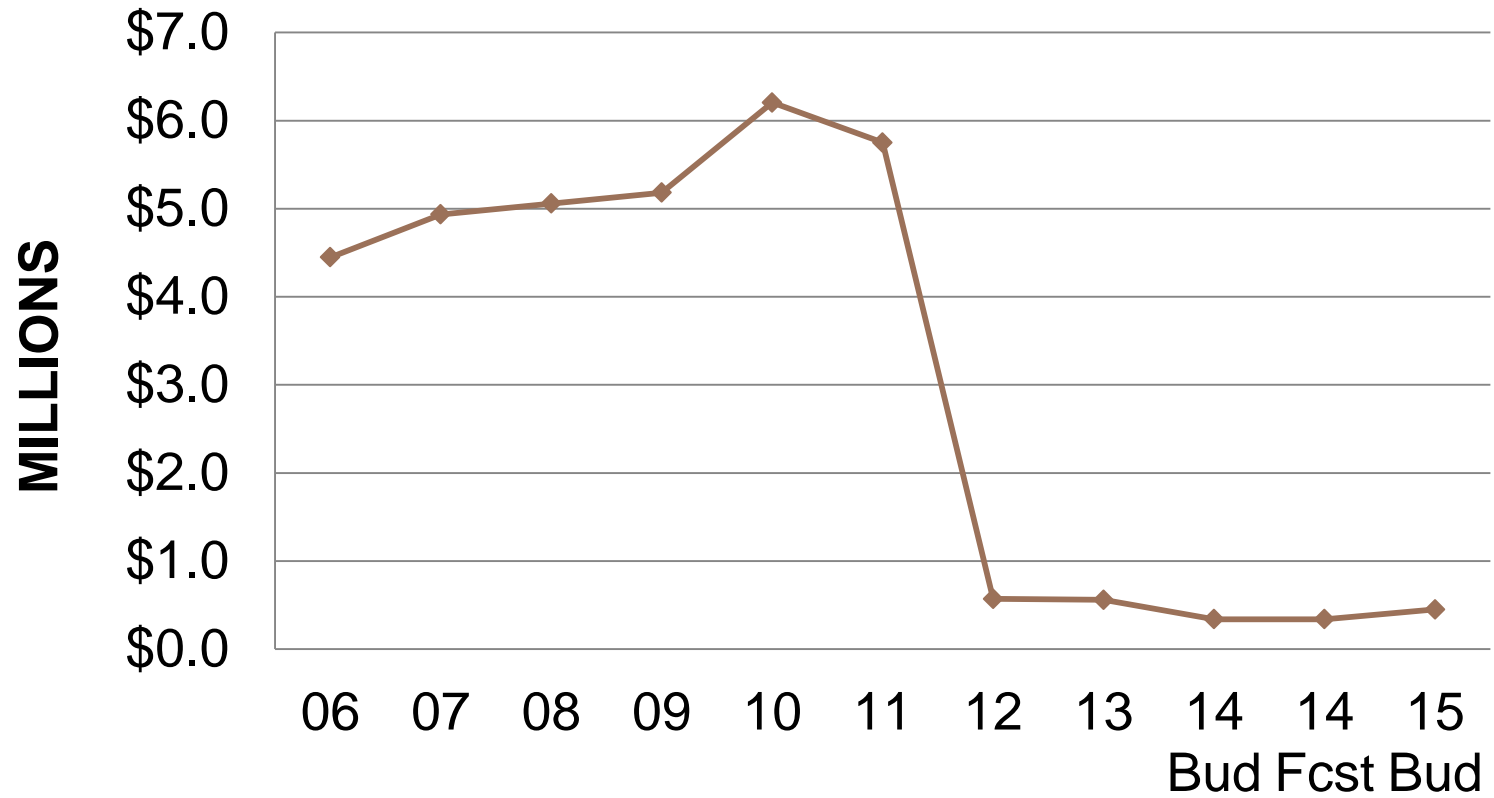


# Intergovernmental Revenues

Thompson Valley EMS Dispatch	217,670
Severance Tax	200,000
Berthoud Fire Dispatch	20,500
State Library Grant	15,780
<b>Total</b>	<b>453,950</b>



# Intergovernmental Revenue



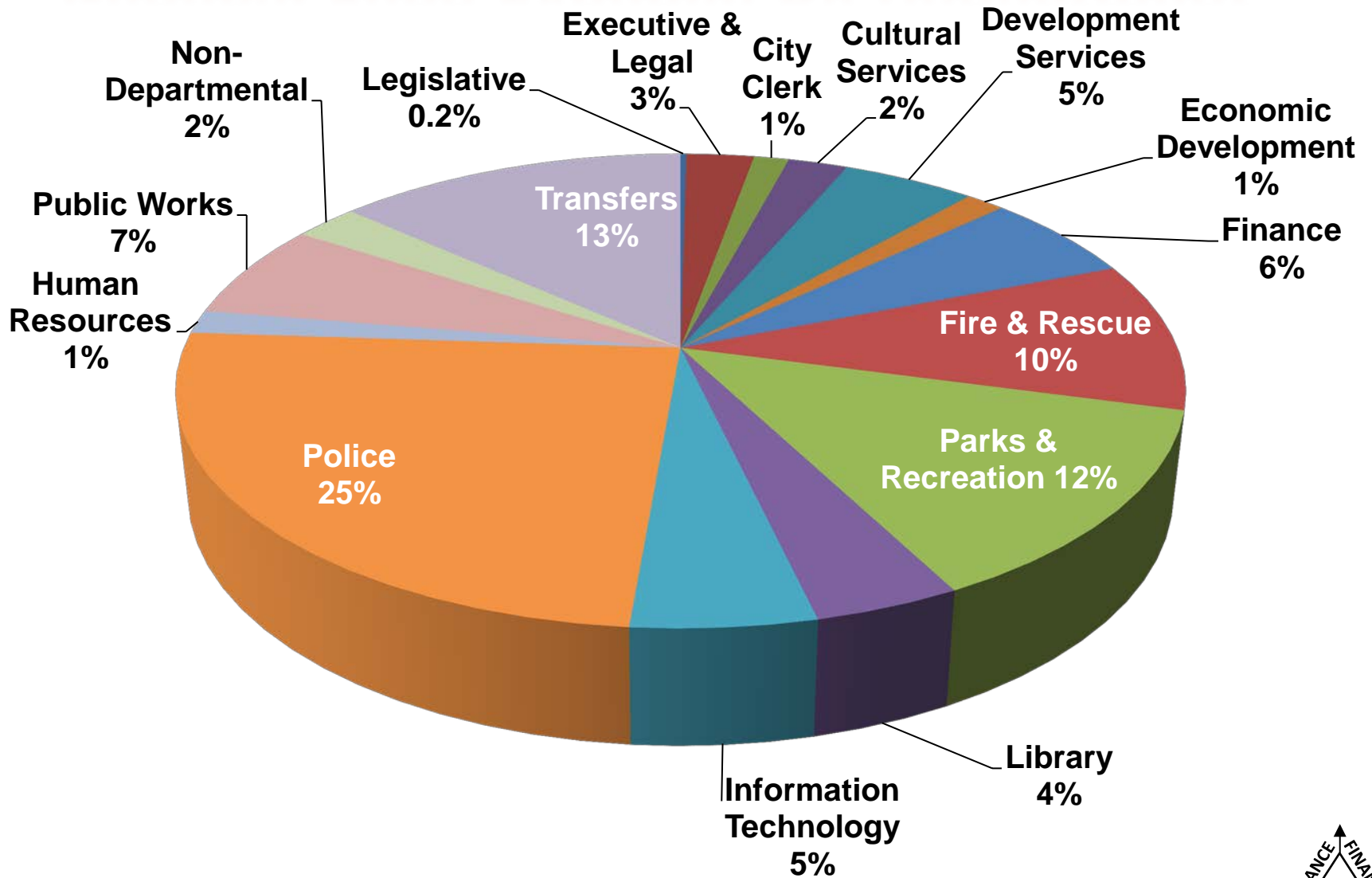
# General Fund Expenses

	2013 Actual	2014 Adopted	2014 Revised	2015 Budget	% Change
Legislative	\$118	\$135	\$153	\$180	33.2%
Executive/Legal	1,957	1,968	1,973	2,067	5.1%
City Clerk & Court	454	1,031	1,051	1,068	3.6%
Cultural Services	1,719	1,899	2,020	1,824	(4.0%)
Development Services	2,951	3,781	4,193	4,064	7.5%
Economic Dev.	1,825	1,141	2,228	1,191	4.4%
Finance	4,221	4,861	4,861	4,820	0.8%
Fire & Rescue	6,969**	7,800**	8,188**	8,671**	11.2%
Human Resources	962	1,230	1,230	1,270	3.2%
Information Tech.	3,516	3,603	3,806	4,013	11.4%
Library	2,799	3,083	3,147	3,202	3.9%
Parks & Rec.	8,640	10,174	11,835	10,562	3.8%
Police	17,098	18,696	18,818	19,813	6.0%
Public Works	5,178	5,214	5,271	5,228	0.3%
Non-Departmental	1,134	883	957	1,494	69.2%
Transfers	8,366	17,961	22,150	10,727	(40.3%)
<b>Less Admin. Expense</b>	<b>(3,234)</b>	<b>(6,289)</b>	<b>(6,289)</b>	<b>(6,391)</b>	<b>1.6%</b>
<b>Total</b>	<b>\$64,675</b>	<b>\$77,171</b>	<b>\$85,600</b>	<b>\$73,805</b>	<b>(4.4%)</b>
<b>Ending Balance</b>	<b>\$38,878</b>	<b>\$26,719</b>	<b>\$26,011</b>	<b>\$29,267</b>	

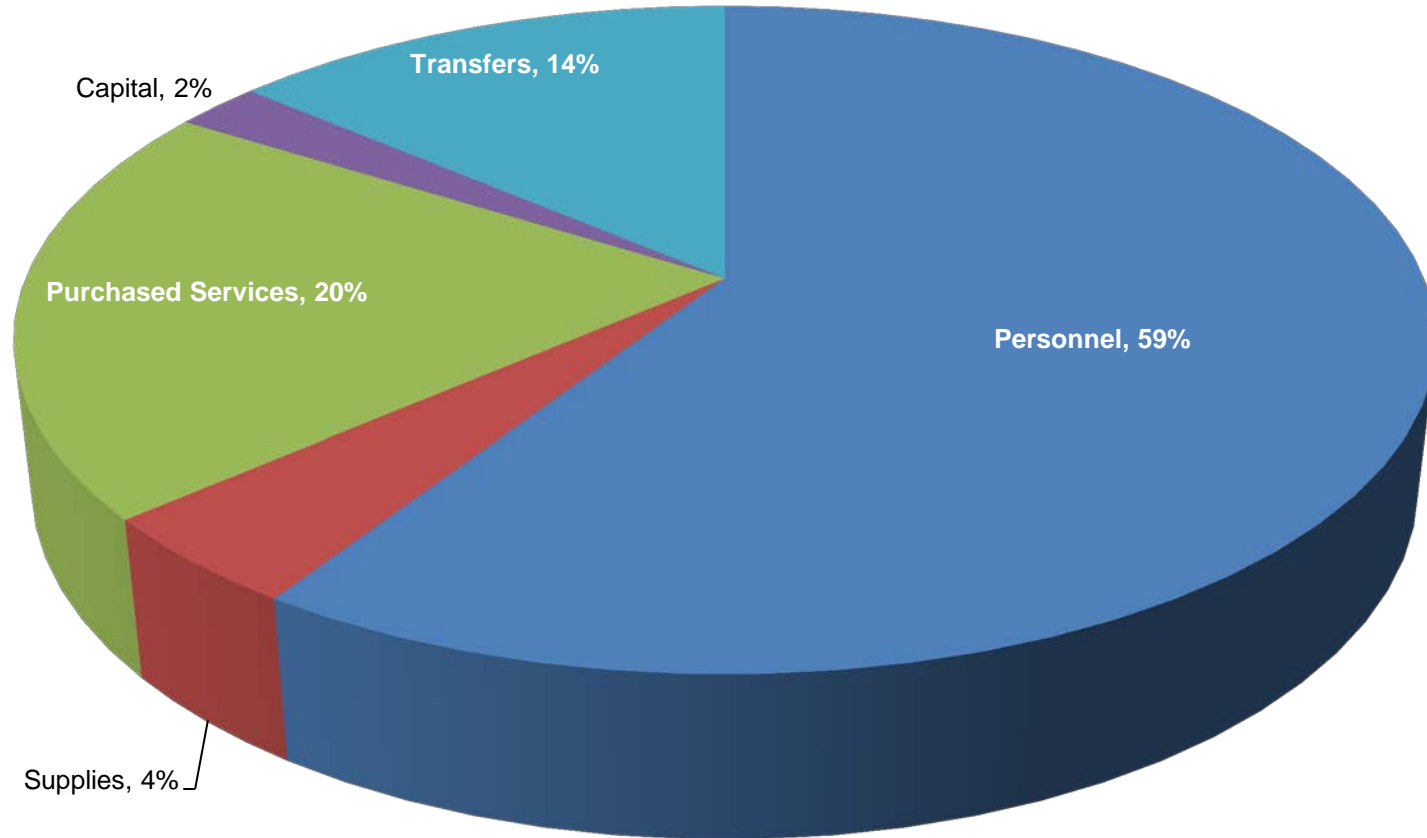
\*\* This is the City Contribution to the Loveland Fire Rescue Authority. The 2014 Revised includes \$7,500 budgeted in the General Fund.

\*All numbers in thousands.

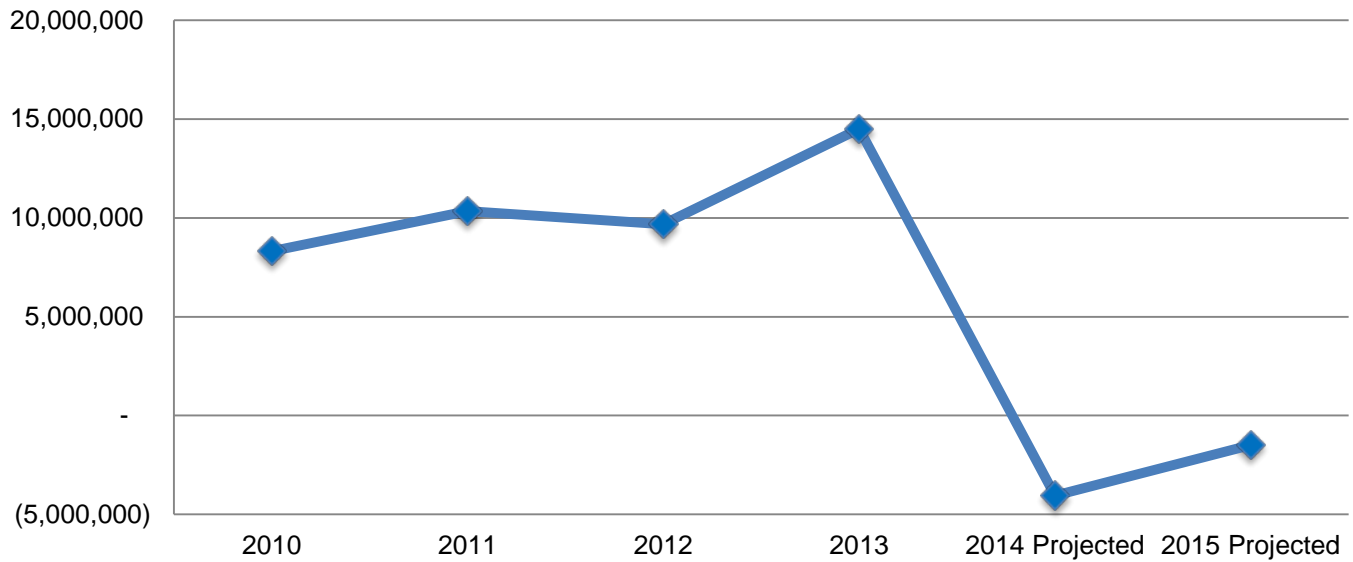
# General Fund Expense By Department



# General Fund Expense



# Undesignated Fund Balance - Amount over the 15% Fund Balance Policy Target



# Significant Recommended Supplements - General Fund

- \$193,330 – Salary and operating costs for the addition of 1 FTE in the Police Department, a Detective position. The includes the one-time cost of a vehicle purchase.
- \$191,220 – Salary and operating costs for the addition of 1 FTE in the Police Department, a Police Officer position. The includes the one-time cost of a vehicle purchase.
- \$122,520 – Salary and operating costs for the addition of 1 FTE in the Police Department, a Community Service Officer position. The includes the one-time cost of a vehicle purchase.
- \$185,000 – Funding for consulting services to update the Zoning Code to be in alignment with the new Comprehensive Plan.

# Significant Recommended Supplements - General Fund

- \$163,940 – Funding for two FTE's in Development Services to improve the development review process.
- \$156,940 – Funding for an one FTE in Loveland Fire Rescue Authority, a Fire Engineer to staff the Training Facility. The City's share is 82% of the cost.
- \$111,200 – Increase in Artist Fees for the Rialto Theater. The cost is offset by a projected \$200,000 increase in revenue.
- \$85,000 – Increase in operating and capital costs for the Information Technology Department to implement the Disaster Recovery and Business Continuity Plan.

# Significant Recommended Supplements

## - General Fund

- \$84,700 – Salary and operating costs for the addition of 1 FTE in the Police Department, a civilian Victim Witness coordinator position.
- \$74,020 – Funding for one FTE in the Information Technology Department, an Computer Support Technician position, to support the Police Department.
- \$65,000 – Funding for contractual building permit inspection services to meet the projected growth in building demand.
- \$62,510 – Salary and operating costs for the addition of 1 FTE in the Police Department, a civilian Records Specialist position.
- \$62,500 – Funding for one FTE in the Library Department for a Librarian II position for the Children and Teen areas.
- \$44,280 – Funding for one FTE in Loveland Fire Rescue Authority, an Administrative Analyst position for half the year. The City's share is 82% of the cost.



# Significant Recommended Supplements - Other Funds

- \$102,000 – Funding for the first year of a two year program for the purchase of 800 MHz radios for the Street Maintenance Division, identified as weakness after the 2013 Flood.
- \$90,000 – Increase in funding for website updates and social media marketing in the Lodging Tax Fund.
- \$81,000 – Funding for replacement of tools and major equipment in the Vehicle Maintenance Division.
- \$68,500 – Funding for a new pavement marking truck in the Traffic Engineering Division.

# Significant Recommended Supplements - Other Funds

- \$55,000 – Funding to replace a snow removal tractor for the Facilities Management Division.
- \$52,000 – Increase in funding for the GoWest Summit in the Lodging Tax Fund.
- \$50,000 – Funding for contractual permit processing and inspections in the Project Engineering Division.

# Significant Enterprise Fund Expense Highlights

## -Water

- \$166,490 – Increase in funding for the Enterprises share of the cost of five new FTEs, a Civil Engineer position, a GIS Specialist position, a Public Works Inspector position, a Water Systems Operator position and a Support Specialist position;
- \$150,000 – Funding for increased Colorado-Big Thompson contract expenses;
- \$80,000 – Increase in legal, engineering and purchased services related to water rights and water court.
- \$60,000 – Increased funding for chemical costs at the water treatment plant.

# Significant Enterprise Fund Expense Highlights - Wastewater

- \$153,030 – Increase in funding for the Enterprises share of the cost of five new FTEs, a Civil Engineer position, a GIS Specialist position, a Public Works Inspector position, a Water Systems Operator position and a Support Specialist position;

# Significant Enterprise Fund Expense Highlights - Power

- \$2,032,830 – Increase for purchased power.
- \$175,000 – Increase in professional services costs for SCADA support from the Platte River Power Authority.
- \$151,210 – Increase in operating costs for rebate, conservation and energy audit programs.
- \$85,040 – Addition of an two FTEs, Apprentice line Crew positions.
- \$38,640 – Increase in funding for the Enterprises share of the cost of four new FTEs, a Civil Engineer position, a GIS Specialist position, a Field Engineer position and a Support Specialist position;

# Significant Enterprise Fund Expense Highlights - Solid Waste

- \$52,000 – Increase in funding to purchase routing logistics software to increase efficiencies in pickup routes.
- \$40,000 – Increase for professional service to aid in the redesign of the Wilson Recycling Center.

# Capital Program 2015

## General Fund Agencies

<u>Project Title</u>	<u>Project Description</u>	<u>2015 (in millions)</u>
Open Lands Acquisition	Land purchases for open space	4.7
Street Maintenance	Treatment overlays, major reconstruction, & concrete repairs	4.4
Transportation Program	Variety of construction projects, road widening, signals, etc.	2.4
Police Training Facility	Initial Design	1.0
Fire Apparatus	Replace a ladder truck	0.6
Maintenance Operation Center	Remodel	0.6
Fire Station 2	Complete funding for the relocated station	0.9
Trails System	Construction of the trail loop	0.9
Facility Maintenance Capital Projects	Annual program for the replacement of major building systems, roof replacements, and carpet replacements.	0.5
Park Improvement Projects	Renovation of neighborhood parks	0.3
New Neighborhood Parks	Construction of new parks	0.3
New Aquatic Facility	Design of facility	0.3
Bridge Repair	Replace/repair bridges in the City	0.1

### 2015-2024 All Funds Recommended Capital Program

	2015	2016	2017	2018	2019	Five Year Total
Capital Projects Fund	2,777,580	5,324,650	7,964,760	1,093,840	614,540	17,775,370
Golf Enterprise	727,830	809,570	737,820	409,030	255,860	2,940,110
Power Enterprise	9,430,270	11,385,410	9,311,380	11,853,370	12,924,790	54,905,220
Water Enterprise	14,587,180	6,884,170	2,058,270	2,013,650	7,563,300	33,106,570
Wastewater Enterprise	6,132,600	13,027,630	15,509,680	3,431,090	4,549,140	42,650,140
Raw Water Enterprise	1,200,000	1,466,840	22,699,790	566,500	590,570	26,523,700
Storm Water Enterprise	1,238,000	2,062,000	1,388,400	2,077,000	2,997,500	9,762,900
Parks CEF Fund	300,000	-	300,000	3,050,000	700,000	4,350,000
Recreation CEF Fund	250,000	3,000,000	-	-	-	3,250,000
Open Space CEF Fund	-	-	-	2,718,520	-	2,718,520
Recreation Trails CEF Fund	830,330	325,190	475,230	113,280	200,000	1,944,030
Fire CEF Fund	-	-	-	3,479,500	-	3,479,500
Cultural Services CEF Fund	-	2,400,000	-	-	-	2,400,000
Conservation Trust Fund	113,770	-	716,910	500,000	-	1,330,680
Park Improvement Fund	300,000	310,000	100,000	800,000	-	1,510,000
Open Lands Tax Fund	4,670,000	2,851,000	1,575,000	456,480	290,000	9,842,480
Transportation Fund	6,947,780	6,533,170	7,058,670	6,892,290	6,898,160	34,330,070
<b>Total Expense</b>	<b>\$ 49,505,340</b>	<b>\$ 56,379,630</b>	<b>\$ 69,895,910</b>	<b>\$ 39,454,550</b>	<b>\$ 37,583,860</b>	<b>\$ 252,819,290</b>

## Capital Program - 2015-2019



<b>2020</b>	<b>2021</b>	<b>2022</b>	<b>2023</b>	<b>2024</b>	<b>Ten Year Total</b>
636,070	1,419,320	681,430	705,280	13,709,510	34,926,980
195,520	209,730	630,410	573,460	2,597,000	7,146,230
12,739,030	14,797,060	18,040,670	13,375,800	14,910,580	128,768,360
15,135,950	11,348,900	11,544,840	6,483,990	6,199,400	83,819,650
3,957,030	4,508,100	8,970,410	1,220,130	5,194,720	66,500,530
615,670	641,840	669,120	697,560	727,200	29,875,090
2,581,000	6,873,000	6,910,000	3,444,000	7,148,000	36,718,900
1,750,000	1,500,000	1,200,000	1,450,000	9,000,000	19,250,000
-	-	-	-	-	3,250,000
642,660	-	500,000	400,000	347,330	4,608,510
225,000	200,000	225,000	222,910	200,000	3,016,940
-	-	-	-	-	3,479,500
-	-	-	2,290,500	-	4,690,500
-	500,000	-	402,090	-	2,232,770
100,000	200,000	-	200,000	-	2,010,000
100,590	225,000	10,000	70,000	72,670	10,320,740
7,132,400	7,379,650	7,497,540	7,638,720	7,912,820	71,891,200
<b>\$ 45,810,920</b>	<b>\$ 49,802,600</b>	<b>\$ 56,879,420</b>	<b>\$ 39,174,440</b>	<b>\$ 68,019,230</b>	<b>512,505,900</b>

## Capital Program - 2020-2024



# Capital Plan Operating Impacts

## Operating Impacts from the Capital Plan

### Revenue

Project	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024
Service Center Expansion	172,560	-	-	-	-	-	-	-	-	-
Fire Station 2 additional engine	55,400	-	-	-	-	-	-	-	-	-
Fire Station 10	-	-	-	-	1,335,200	-	-	-	-	-
Museum Expansion -Culture cost	-	-	-	-	-	-	-	-	-	431,000
Museum Expansion -Utility cost	-	-	-	-	-	-	-	-	-	131,000
Museum Storage	-	-	60,000	-	-	-	-	-	-	-
Loveland Sports Park	-	-	-	-	120,000	-	-	-	-	-
Kroh Park	-	-	-	-	-	-	-	30,000	-	-
Fairgrounds Park	-	-	-	-	-	30,000	-	-	-	-
New Neighborhood Parks	-	-	-	-	-	-	40,000	-	-	40,000
Outdoor Aquatic Facility	-	140,000	-	-	-	-	-	-	-	-
Fire Training Grounds	-	116,100	-	-	-	-	-	-	-	-
<b>Total</b>	<b>227,960</b>	<b>256,100</b>	<b>60,000</b>	<b>-</b>	<b>1,455,200</b>	<b>30,000</b>	<b>40,000</b>	<b>30,000</b>	<b>-</b>	<b>602,000</b>

# PBB Next Steps

- Council has directed Staff and the Citizens Finance Advisory Board (CFAC) to develop recommendations on program changes based on the model results.
- CFAC has begun learning on how to use the model and deliberations on recommendations. This effort will continue through the next year.
- In the 2015 Budget process staff began reviewing low priority programs and other programs for cost recovery or efficiency and will continue the effort through next year.

# PBB Next Steps - Examples of Programs being Examined

- Feasibility of adding fees or allocation costs for Audio-Visual Production work done by Library Staff for the public and other departments.
- Examine Arts and Culture programming in the Library for overlap with other department programs.
- Feasibility of adding fees for Business Consultation, Outreach and Programming in the Library.
- Methods to reduce cost for the Police Accreditation program.
- Examining the need for continuing the Explorer Post in the Police Department.
- Examining the need for the Mounted Patrol Unit in the Police Department.
- Are parking citation revenues covering the cost of parking enforcement in the Police Department,
- Feasibility of adding fees for the Business/Home Security Program.
- Examine Arts and Culture programming in the Museum for overlap with other department programs.

# 2015 Recommended Budget



**Questions**



# Recommended Supplements - General Fund

- \$45,000 – Increase for temporary employees to decrease the scanning backlog in the Building Division.
- \$41,700 – Increase in the Police Department for the e-citation system.
- \$41,680 – Funding for a new vehicle for parks maintenance.
- \$38,700 – Increased funding for licenses to make Adobe Acrobat consistent across all city users in the Information Technology Department.
- \$31,600 – Funding in the Information Technology Department for website redesign.
- \$30,150 – Increased of 0.5 FTE at the Chilson Recreation Center.

# Recommended Supplements - General Fund

- \$30,000 – Increased funding in Economic Development for marketing and business retention.
- \$25,000 – Increased funding for operating costs to open Mehaffey Park.
- \$20,350 – Funding for a forensic alternative light source.
- \$20,000 – Funding for a tree inventory of the City Right-of Ways.
- \$17,330 - Funding to replace a bomb suit in the Police Department.
- \$15,650 – Increased funding for employee recognition programs and events.
- \$15,000 – Funding in Economic Development for payments to outside agencies.

# Recommended Supplements - General Fund

- \$15,000 - Additional funding for subscriptions in the Library Adult Services Division.
- \$14,000 – Increased funding for Information Technology for PC imaging software.
- \$10,730 – Funding for a temporary employee for flood Accounting in the Finance Department.
- \$10,000 – Increase in the Food Sales Tax Rebate program.
- \$9,980 – Increased funding the Windows Enterprise license to enable city tablets direct connection to the City network.
- \$8,000 – Funding in Information Technology for Project Manager Certifications.
- \$7,600 – Funding for network licenses for the Information Technology Department.
- \$6,000 – An increase in employee hours at the Loveland Cemetery.



# Recommended Supplements

## - General Fund

- \$6,000 – Increased funding for Rialto Theater website design and development.
- \$6,000 – Increased funding for Museum website design and development.
- \$5,820 – Funding telephone stipends in the Information Technology Department for remote support.
- \$5,000 - Increased funding for Cloud based forms in the Information Technology Department.
- \$5,000 – Additional funding for books and materials in the Library Adult Services Division.
- \$4,000 – Increased funding for the Homeless Connect Event.
- \$2,500 - Additional funding for books and materials in the Library Children's Services Division.

# Recommended Supplements

## - General Fund

- \$2,000 – Increased funding for Economic Development membership fees.
- \$2,000 – Funding for a computer supplies in Economic Development.
- \$2,000 – Increased funding for Economic Development membership fees.
- \$1,400 – Funding for Economic Development telephone costs.
- \$1,500 – Funding for additional Museum store supplies.
- \$1,000 – Funding to postage for Museum event mailings.
- \$1,000 – Increase for additional certified municipal clerk training.
- \$600 – Funding for an additional printing costs for the Museum.

# Recommended Supplements - Other Funds

- \$44,280 – Increased funding in the Fire Rescue Authority for 1 FTE for half the year, an Administrative Analyst position. \$40,000 –
- \$30,000 – Funding for international travel, meetings and schooling in the Lodging Tax Fund to market the City as part of a State tourism effort.
- \$39,000 – Increased funding for tires in the Vehicle Maintenance Fund.
- \$29,000 – Funding for the Title VI Transition Plan.
- \$24,000 – Funding to relocate the practice putting green at the Mariana Butte Golf Course in the Golf Enterprise Fund.
- \$23,000 – Funding for part-time position for environmental processes in the Risk Management Fund.
- \$21,000 – Increased funding for parts in the Vehicle Maintenance Fund.

# Recommended Supplements

## - Other Funds

- \$15,000 – Funding for on-going American with Disabilities act training and consulting expenses in the Risk Management Fund.
- \$12,400 – Increase funding for motor oil and lubricants in the Vehicle Maintenance Fund.
- \$11,000 – Increased funding for sublet labor costs in the Vehicle Maintenance fund.
- \$7,000 – Increased funding for marketing materials used at trade shows in the Lodging Tax Fund.
- \$3,000 – Increased funding for memberships and dues in the Lodging Tax Fund
- \$1,500 – Funding for the purchase of an iPhone and iPad in the Lodging Tax Fund.
- \$1,300 – Funding for survey software in the Lodging Tax Fund.

# Enterprise Fund Expense Highlights -Water and Wastewater

- \$37,000 – Funding for a cost of service study in the Wastewater Enterprise Fund.
- \$28,000 – Funding for a cost of service study in the Water Enterprise Fund.
- \$20,000 – Funding to dewater the digestors at the Wastewater Treatment Plant.