

AGENDA
LOVELAND CITY COUNCIL
STUDY SESSION
TUESDAY, SEPTEMBER 10, 2013
CITY COUNCIL CHAMBERS
500 EAST THIRD STREET
LOVELAND, COLORADO

The City of Loveland is committed to providing an equal opportunity for citizens and does not discriminate on the basis of disability, race, age, color, national origin, religion, sexual orientation or gender. The City will make reasonable accommodations for citizens in accordance with the Americans with Disabilities Act. For more information, please contact the City's ADA Coordinator at bettie.greenberg@cityofloveland.org or 970-962-3319.

STUDY SESSION AGENDA

6:30 P.M. STUDY SESSION - City Council Chambers

CALL TO ORDER

ROLL CALL

1. **CITY MANAGER** (presenters: Bill Cahill, John Hartman & Julia Holland, 120 min)
Presentation of the City Manager's Recommended Budget for 2014
Staff will present to City Council the City Manager's 2014 Recommended Budget, which includes the 2014 Recommended Capital Program approved in June of 2013. The discussion will review the revenue projections and major changes to the budget. A discussion on the Compensation Study being conducted by the Human Resources Department will also be included.

ADJOURN



CITY OF LOVELAND
CITY MANAGER'S OFFICE

Civic Center • 500 East Third • Loveland, Colorado 80537
(970) 962-2303 • FAX (970) 962-2900 • TDD (970) 962-2620

AGENDA ITEM: 1
MEETING DATE: 9/10/2013
TO: City Council
FROM: Bill Cahill, City Manager
PRESENTER: Bill Cahill, John Hartman, & Julia Holland

TITLE:

Presentation of the City Manager's Recommended Budget for 2014

SUMMARY:

Staff will present to City Council the City Manager's 2014 Recommended Budget, which includes the 2014 Recommended Capital Program approved in June of 2013. The discussion will review the revenue projections and major changes to the budget. A discussion on the Compensation Study being conducted by the Human Resources Department will also be included.

BACKGROUND:

The 2014 Recommended Budget is respectfully submitted for City Council consideration in accordance with the City Charter, Section 11-2. It was developed based on City Council financial sustainability principles and the goals established at the 2013 City Council Advance.

The total net budget is \$222.4 million. It is comprised of both operations expenditures and capital expenditures. The operations expenditures are \$166.7 million, a 3.6% increase over the 2013 Adopted Budget. The increase is primarily, new staffing and operating costs from the capital program including the expansion of Fire Station 2, and additional staffing and operating costs, and additions to the Police Department based on the staffing study that are needed and allowable based on the revenue forecast.

The capital expenditures are \$56.0 million, an increase from the 2013 Adopted Budget of 20.9%. The increase is primarily due to replacing the Police Records Management System, the increased Street Rehabilitation funding, the Water Enterprise Capital Program to replace aging infrastructure, and a function of the projects that are scheduled for construction in 2014 based on the Capital Program timing.

The public hearing and first reading of the ordinance will be held October 1, 2013. The second reading will be held October 15, 2013. The Citizen Finance Advisory Commission will conduct a review of the recommended budget at their September 16, 2013 meeting. The material provided for this study session is in summary format.

The 2014 Recommended Annual Budget provided to Council contains a complete financial plan by fund including:

- revenues and expenditures by agency and category;
- a three-year comparison of revenues and expenditures;
- a ten-year capital improvement plan;
- estimated beginning and ending balances for all funds;
- the budget message from the City Manager;
- explanatory information relative to budgetary basis of accounting, financial policies, scope of services provided by the City; and
- other pertinent information.

The full document is available on the City's website, in the City Library at the reference desk, and in the City Clerk's Office for public review.

REVIEWED BY CITY MANAGER:



LIST OF ATTACHMENTS:

1. Budget Message
2. Budget Summaries
3. Presentation for the 2014 Recommended Budget
4. Presentation for the Compensation Study



CITY OF LOVELAND
CITY MANAGER'S OFFICE

Civic Center • 500 East Third • Loveland, Colorado 80537
(970) 962-2303 • FAX (970) 962-2900 • TDD (970) 962-2620

Budget Message from the City Manager

To the Honorable Mayor and Members of the City Council:

The budget for 2014 is respectfully submitted for your consideration, in accordance with the City's home rule charter. This budget outlines revenues and expenses for 2014. The budget continues the City's upward trend since the recession of 2008-2011. We are now moving into a period of strengthening programs and services, albeit at a prudent rate.

Budget Overview

The total City Budget for January 1 to December 31, 2014 is an increase from 2013. Revenues have continued to grow since the low of 2009. Over the past 18 months, revenues have grown more than expected or budgeted, indicating a healthier financial picture.

This budget strengthens services in key priority areas. We will continue to exercise caution about increasing service levels and expenses, particularly increases in continuing operational expenses. We are adding regular staff in high-priority areas, but the number of General Fund staff additions is less than last year in 2013. We are also using accumulated reserves in some funds to pay for high priority one-time projects.

Total City Budget (Net of Internal Transfers, in 1000's)

	2011 Budget	2012 Budget	2013 Budget	2014 Budget
Operations	137,577	142,175	160,552	166,369
Percent Change	7.3 %	3.3 %	12.9 %	3.6%
Capital	40,699	36,758	46,320	56,004
Percent Change	-1.2 %	-9.7 %	26.0 %	20.9%
Total Net Budget	178,276	178,933	206,872	222,373
Percent Change	5.2 %	0.4 %	15.6 %	7.5%

The General fund balance has grown over the last several years. Due to the use of fund balance to fund several large one-time projects in the Council's high priority areas, the net result is draw down the General Fund ending balance by about \$1.3 million at the end of 2014.

General Fund Budget (Net of Administrative Overhead)

	<u>2011 Budget</u>	<u>2012 Budget</u>	<u>2013 Net Budget*</u>	<u>2014 Net Budget*</u>
General Fund Budget	59,711,650	62,391,870	65,192,070	77,071,380
		4.5 %	4.5 %	18.2%
Ending Balance	21,570,950	25,107,410	27,943,680	26,819,340

The General Fund net budget factors out the Administrative charges that occur between General Fund Departments, and represents actual spending.

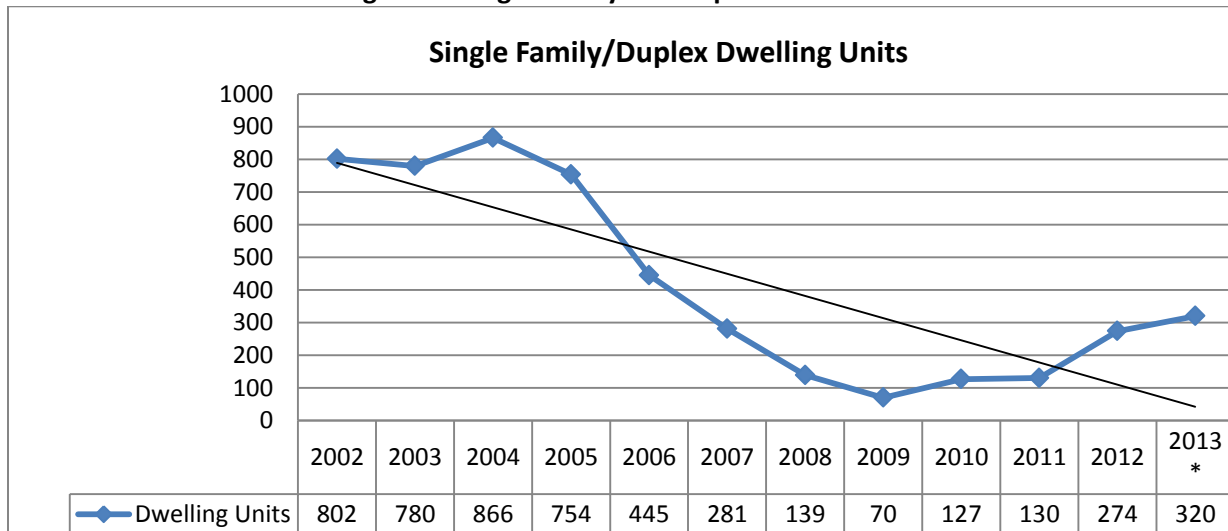
Economic Climate and the Revenue Picture

The northern Colorado regional economic picture continues to improve.

Loveland’s unemployment rate at 6.3% remains below both the national and Colorado average, and dropped 1.4% from the rate in July of 2012. Job creation in Loveland is recovering with 800 more people employed than in July of 2012 (Larimer County Workforce Center July Employment Report), and continued growth in jobs is expected. Retail sales and use tax revenues for 2013 are exceeding 2012, and we are above 2007 collections, our previous peak, in both nominal and real dollar terms. However, building use taxes (driven by construction activity) remain very low compared to pre-recession annual collections.

The growth forecast for Loveland is a foundational element of building the budget. Our expectations are for continued growth of construction in the single family home market (Figure 1), complemented by very slight growth in commercial and industrial construction, and flatness in multi-family construction. This not only drives use tax revenues, but provides a general backdrop for projection of other economic activity.

Figure 1: Single Family and Duplex Construction Trends

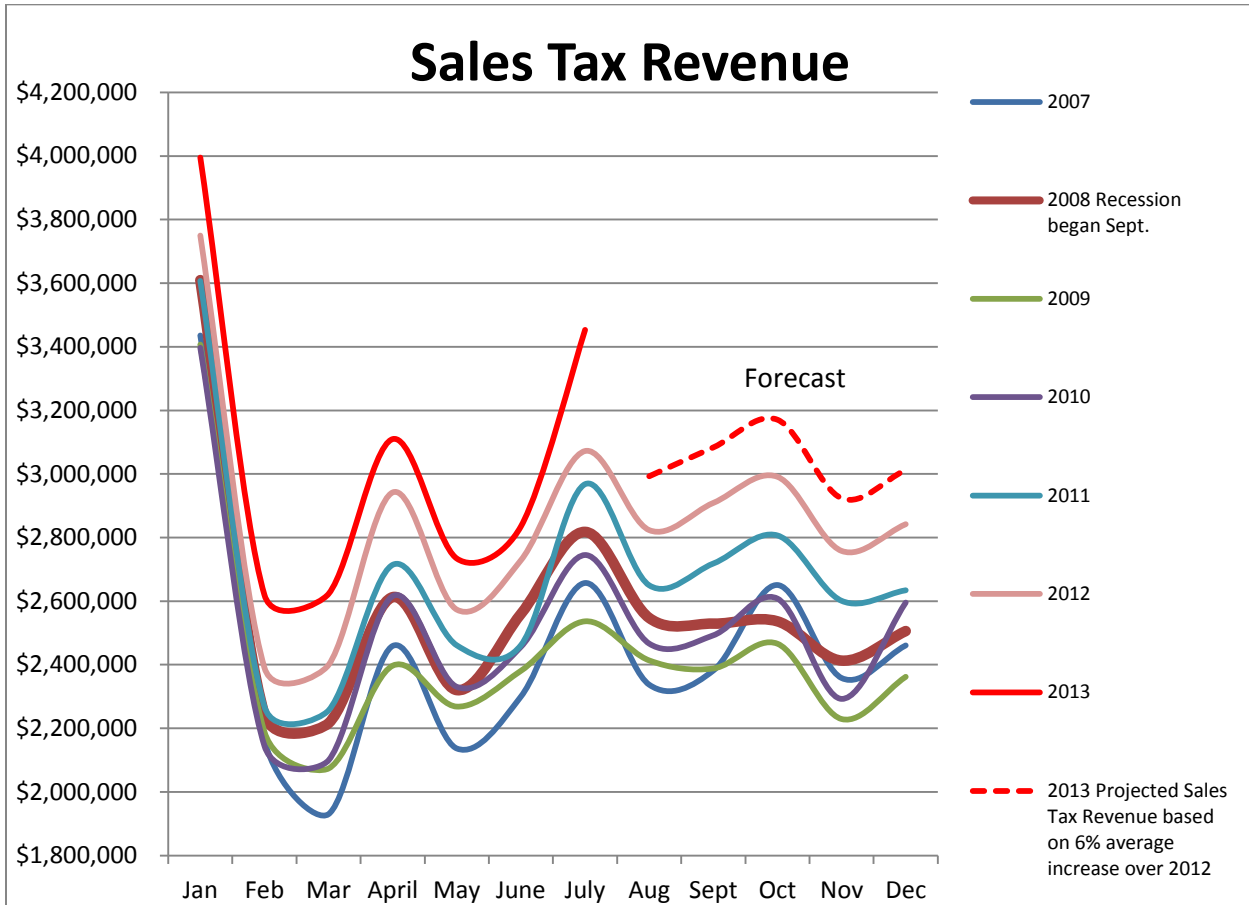


* Number of dwelling units for 2013 is a projection based on the issuance of permits for 195 units as of July 31, 2013.

The forecasts are prepared by Development Services and are based on projection of trends, as well as projects “in the pipeline”.

The other significant trend to watch is sales tax revenues, since these revenues account for 73% of General Fund taxes. Figure 2 shows net taxable sales since 2005. Loveland’s net taxable sales in 2012 showed a very encouraging increase above the prior year, and the trend has continued in 2013.

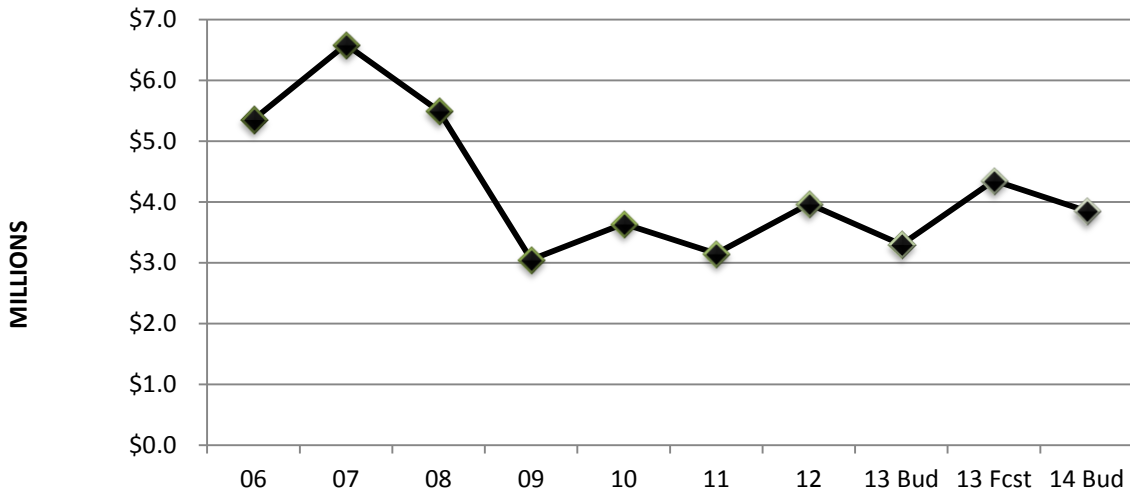
Figure 2: Trends in Loveland Net Taxable Sales



Property taxes, which account for 15% of General Fund taxes, are projected to increase by 4% due to new property on the tax roll and a small increase in base property valuations.

Use taxes (4% of General Fund taxes), which are traditionally volatile, are projected to decline from the 2013 forecast. Auto use tax collections have been at historic highs as pent-up demand from the recession has resulted in a significant increase in the number of vehicle purchases. We anticipate this source to return to “normal” level in 2014. The volatility of this revenue source has led to an approach for budgeting these revenues which is described in “Changes” below.

Figure 3: Loveland Use Taxes



Achieving City Goals and Priorities

This budget reflects the continuing City Council’s priorities of Public Safety, Economic Vitality, and Infrastructure. Deliberate efforts have been made in this budget to target increased revenues to these key priority areas. This includes decisions in both operations and capital projects.

Public Safety: Public safety has been a key focus area for Council policymaking in 2012 and 2013, with the results being embodied in this 2014 Budget. Among the most notable investments and changes:

- 6 new firefighter positions due to the expected completion of Fire Station 2
- 4 new Police positions are added
- Fire Station 2 will be completed
- A new ladder truck will be purchased and added for Fire
- A new Police Records Management System (RMS) is funded
- The Police Training Facility has been placed into the Capital Plan, and initial planning has begun
- The Police Staffing Study is complete, and is already guiding personnel additions in the 2014 Budget

By their nature, public safety departments are labor-intensive, with most expenses for staffing and a lesser emphasis on capital. The additional public safety positions added in both Fire and Police are guided by long term strategies on how to appropriately staff these departments.

The additional Fire positions carry out the “Model 1” long-range staffing plan being followed by the Loveland Fire Rescue Authority. Because Fire had been underfunded in prior years – and because there is now a deliberate staffing Strategy – Fire has been the fastest-growing City service, with significant additions in both 2013 and 2014. During 2013, 6 firefighters were added, and a fire lieutenant in the prevention division was added by mid-year action following the successful passage of the Rural Fire District mill levy election. 2013 marked the first year of full staffing of 3-person companies for the Fire service, bringing Loveland into line with commonly-accepted standards throughout the nation.

Now that this level has been reached, and with additions being made in 2014, Fire Department staffing is expected to plateau for the next few years.

The Police positions being added are likewise guided by strategic thinking about the future of the Police service. The Police Department has now completed its strategic plan for the next 10 years. In general, that plan shows some growth in police staff, with increased reliance on “civilian” positions to take work load off of sworn officers and allow sworn officers to focus on higher-priority activities. The Plan also envisions better use of technology in law enforcement.

The additions for 2014 carry out this vision, with one of the civilian positions added in order to relieve patrol officers of certain calls. In addition, funding is added for transcription services to relieve report-writing burdens in Patrol. The replacement of the Police’s aging Records Management System (RMS) is a major technology project being funded (\$3,000,000) for a critical department need.

Economic Vitality: The City’s Economic Development Department, first formed in 2012, continues to develop ways to enhance Loveland’s economic vitality. The Department’s Technology Acceleration Program, begun in early 2012 and continued in a new phase in 2013, will be extended.

The key program change in economic development is the ending of the Office of Creative Sector Development (OCS) as a distinct program, together with the dissolution of the Creative Sector Advisory Commission. The OCS had significant program accomplishments, but did not become financially self-supporting as originally planned. The end of 2013 marks the end of the initial 3-year commitment, and the program will end.

However, most of Loveland’s economic base – and its economic future – continues to be in the creative and technology sectors. Therefore, the staff position associated with OCS will be moved into the Business Development unit of the Economic Development Department. This does not result in any net employee increase.

There is likewise no net financial impact compared to 2011-13. The OCS was originally funded at \$100,000 annually by reducing the General Fund transfer to the Economic Incentive Fund from \$350,000 annually to \$250,000. The proposed 2014 Budget continues the Incentive Fund level at \$250,000 annually from the General Fund, with the \$100,000 General Fund contribution made into the Economic Development Department.

The Incentive Fund currently has a significant balance, which is judged adequate to the anticipated needs. This Fund’s balance was increased considerably by the \$500,000 settlement received and restored to the Fund from the Colorado vNet settlement in 2013.

The Department’s only staffing addition is the increase of .5 FTE for administrative support for the Community Marketing Commission in visitor services. This requested increase came directly from the Commission members. It will be funded by Lodging Tax revenues.

Infrastructure: Highlights for 2014 include:

- 6 new positions in water, wastewater and power utilities (all enterprise-funded)
- The commencement of a significant capital program in the water enterprise, based on funding provided by two debt issuances authorized by the Council in 2013
- Increased capital investment in the wastewater enterprise
- The construction of the Service Center Phase 3 project
- A special one-time commitment of \$1 million in General Fund balance to address street conditions in Loveland, and an additional one-time commitment of about \$200,000 to address pedestrian-bicycle connectivity

The six new positions are all in enterprises, not the General Fund. Two of the “new” positions are really conversions of previous temporary positions which have been used to make sure that the workload needs are long-term before committing to regular city employment.

The City Council made critical decisions in 2013 in the water and wastewater programs, increasing rates to provide the foundation for more intensive capital programs in both of these utilities. The Council followed with authorization of \$10 million in external financing and \$6 million in an internal loan for the water enterprise capital program. This capital program, which includes other funds in addition, will increase the capacity of the City’s water treatment plant and replace aging water distribution lines.

Street maintenance has also been a key Council priority. A one-time commitment of \$1 million in General Fund balance to address street conditions in Loveland is being included in the 2014 budget. Such a commitment is possible because of the City’s healthy General Fund balance, and this funding will address the preventive maintenance needs of street miles added in the 2001-2007 building boom. These streets are now aging to the point that initial maintenance is needed. This one-time funding will reduce maintenance expenses later.

We are also making a one-time commitment of about \$200,000 to address pedestrian-bicycle connectivity. The Council adopted the new Bicycle-Pedestrian Plan in 2013, and that Plan identified priority needs for connectivity. However, there is no dedicated funding source to address them. This represents an initial effort to address the needs identified in that Plan, although it is not a long-term commitment.

The Final Budget in Detail

The City’s budget falls into two major categories: operations and capital. In operations, most services and departments are maintained at current levels, with minor increases in some areas. Deliberately planned increases are slated for safety departments and infrastructure-related activities.

Operations

Total operational expenses for the City will be approximately \$166,369,190, compared to \$160,532,120 for 2013. General Fund expenses net of the allocated costs for 2014 are \$77,071,380, compared to \$65,192,070 for 2013.

Departments submit “core” budgets (based on previous year’s baseline expenditures with adjustments for the recommended compensation policy and less one-time expenditures), and also may request “supplemental” budgets for new items. Departments were restrained in supplemental requests this year with the largest increases coming from planned operational expenses related to capital projects and the Police staffing plan.

The recovery of revenues has allowed some expansion compared to 2013, adding some resources in key areas. Of particular note:

- The expansion of Human Service grants funding by \$50,000, following City Council discussion of the needs for this funding. This will strengthen the City’s funding for human services provided by nonprofit organizations in the community.
- Funding of \$50,000 has been added to the Facilities Management Division for security improvements through City buildings.
- Funding for FLEX bus service has increased by \$150,000 due to reduction in federal funding. We anticipate that the City of Fort Collins will be making the same level of commitment.

- In Cultural Services, a \$70,000 allowance has been provided for contracted fund-raising. This is not a City employee, and is a one-year contract to allow for evaluation of effectiveness. The reasoning: this department essentially has three sources of revenue: user charges and fees (tickets, etc.); contributions and donations; and General Fund support. This is added in order to strengthen the contributions and donations portion of revenues to provide increased cost recovery.
- Funding has been included in Development Services in the amount of \$250,000 for the required Comprehensive Plan update to be completed in 2014. This will be contracted out, not provided by City employees.

Staffing Levels

Staffing levels are increased to mirror key priority areas. In the General Fund, new positions include:

- 6.0 FTE for the Fire Authority for firefighters for Station 2
- 4.0 FTE in Police for one patrol officer, one detective, one dispatcher, and one report taker
- 1.0 FTE in Public Works for facilities staffing of the new Service Center Phase 3 project

The total additions to the General Fund are 11 FTEs. Of these, 7 were already expected in the 10-Year Financial Master Plan. The four Police positions represent an addition over the baseline Master Plan projection.

In other funds, the new positions are:

- .5 FTE in Economic Development for Community Marketing Commission support, from lodging tax revenues. This is requested directly by the Commission (not staff-initiated). This Commission has substantial authority in the area of lodging tax, granted by the voter-approved ballot measure, and so this addition is recommended.
- Six positions in Water and Power funds:
 - Water Engineering Special projects manager
 - Electrical Engineer
 - Technical Services Treatment Control Technician
 - Locator Construction Inspector (replaces a previous temporary)
 - Water Treatment Plant Maintenance Worker (replaces a previous temporary)
 - Administrative Technician

The two positions converted from temporary status represent fairly minor expense. Others are driven by substantial new capital investment and by increasing workload.

Capital Program

Capital projects 2014 are budgeted at \$50.3 million. This represents a significant increase from the 2013 level of \$46.3, due to an increased effort in the Water and Power Enterprise Funds to address the replacement of aging infrastructure, increases to the Street Rehabilitation Program and funding for Police records systems.

Key projects in 2014:

- A new Smeal ladder truck will be added in Fire. This is an investment of nearly \$1.5 million.
- The Police Records Management System will be replaced. This is a technology investment of \$3 million.
- The City will switch over to a new telephone system infrastructure, Voice over Internet Protocol (VOIP). The new switching is budgeted at \$750,000.
- New Barnes softball field lighting is budgeted at \$610,000.
- The one-time addition of \$1 million for street rehabilitation to address maintenance needs on major arterials and new streets that came into the City system during the strong 2005-2007 growth period and are now needing maintenance.

The newly-adopted Water capital project program will begin with design work on the expansion of the water treatment plant, and initial work on major water line replacements.

The following are key projects carried forward from 2013, with completion expected in 2014:

- Mehaffey Park
- Fire Station 2 relocation
- Service Center Phase 3

Other large capital project expenses in the 2014 Budget are “allowance” amounts for projects which are customarily budgeted annually, with locations varying year-to-year. For example, open lands acquisition is based on an expected expense level, without identification particular properties for acquisition, the Transportation Program has several projects included based on the 2030 Transportation Plan, and the Street Rehabilitation Program funds the resurfacing of streets throughout the City.

Changes in Budget Presentation and Development

This Budget has some differences in budget presentation from previous years. Key changes:

- There are accounting and organizational changes between the Municipal Court and the City Clerk’s Office. Court Administrative staff has been moved into the City Clerk’s Department as a division of the City Clerk, removing them from the budget of the Court. There is no net change in personnel or the cost for court administration.
- Two new funds have been created. The first is the Economic Development Fund. The City has committed \$250,000 annually for economic development incentives and partnerships, appropriating the funding within the Economic Development Department in the General Fund. Moving forward the commitment will be transferred to the Economic Development Fund. There are no recommended expenses within the fund included in the Recommended Budget. Staff will bring opportunities on a case by case basis for Council to approve and funding will be appropriated with a supplemental budget ordinance. The second is the Downtown Development Fund. Council has annually appropriated \$1 million from the Council Capital Reserve for potential projects. The commitment will transferred to the Downtown Fund to be held, and projects brought to Council as the opportunity for a project arises for appropriation in the fund through a supplemental budget ordinance.

- **Improved Cost Accounting:** In 2014, we have completed the cost allocation process which was begun in the 2013 Budget. Costs of central administrative services and “internal services” have been allocated to client departments. The two additional departments added into this system in 2014 and Information Technology and the City Attorney’s office, which had not previously been included. This better reflects the full costs of providing the different City services budgeted within the General Fund. There are difficulties in comparing some budgetary lines for earlier years to the same items for 2014 due to the reorganization of Court Administration costs. A special section has been added in the Appendix to better allow these comparisons.
- Due to the volatility of Building Use Tax collections staff only uses this revenue source to cover one-time expenses. In the General Fund equipment replacement costs total \$1.965 million. Equipment replacement occurs annually but is for one-time purchases. The Building Use revenue projection is \$1.495 million, which covers 76% of this expense.

Next year, there will be important changes in budgeting process for the 2015 Budget. Although the form of the Budget document will look similar to this year’s, the process for developing the Budget will incorporate “Priority-Based Budgeting” (PBB). The City Council has received information about this at the April Study Session on budget and directed that staff move forward with PBB. This will involve starting the process earlier to set forth a few key elements in the late fall and winter, and the Council’s annual goal-setting meeting in January 2014 will likely incorporate significant elements related to the 2015 Budget.

Conclusion

I would like to specially thank those in the Finance Department who were involved in the preparation of this budget. Special thanks are due to John Hartman, Budget Officer; Adam Dorritie, Budget Analyst, Chloe Romero, Business Services Coordinator, and Brent Worthington, Finance Director.

The City is in a strong financial position. Steps taken toward financial sustainability in 2011 re-established a new course for the City’s projected financial future, so that the City has been placed on a path of self-sufficiency.

The conservative fiscal management which has been Loveland’s hallmark continues to pay dividends in the form of service stability. This allows us to respond to opportunities, and continue to pursue the enhancing the quality of life in Loveland.

Total City Budget

The 2014 budget is balanced in accordance with the City Charter, which requires appropriations to be within available resources or show surplus. This budget is in compliance with the provisions of Colorado's TABOR restrictions, and existing service levels are maintained.

The total City budget as shown below is the combined budgets of all parts of the organization except for the Fiduciary Funds and the Other Entities. The table below shows the gross City budget, as well as the net City budget, which excludes transfers, and represents projected actual expenditures.

Total Budget

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
REVENUE					
Beginning Balance	\$178,922,210	\$140,288,600	\$197,349,150	\$166,383,920	
Taxes	49,824,292	49,358,600	49,358,600	54,148,690	9.7%
Intergovernmental	8,896,746	7,237,520	10,271,530	7,234,130	(0.0%)
Impact Fees	9,846,474	7,419,140	7,419,140	10,276,790	38.5%
Charges for Service	39,171,065	43,408,210	43,608,390	47,847,800	10.2%
Interest	2,225,381	2,659,140	2,659,140	1,964,740	(26.1%)
Other	2,406,163	972,610	1,026,250	1,256,380	29.2%
Utility Charges	70,204,848	74,070,770	74,070,770	78,560,340	6.1%
Utility Other	1,677,803	1,926,650	1,926,650	1,833,970	(4.8%)
Payment in Lieu of Taxes	5,329,510	5,639,810	5,639,810	5,943,620	5.4%
Bond Proceeds	-	16,000,000	16,000,000	-	(100.0%)
Less Administrative Charges	-	(3,284,550)	(3,284,550)	(6,289,180)	91.5%
Total Net Revenue	\$189,582,282	\$205,407,900	\$208,695,730	\$202,777,280	(1.3%)
Transfers	13,489,682	16,914,840	30,097,220	21,252,210	25.6%
Total Revenue	\$203,071,964	\$222,322,740	\$238,792,950	\$224,029,490	0.8%
Total Resources	\$381,994,174	\$362,611,340	\$436,142,100	\$390,413,410	
EXPENSE					
General Fund (net Expense)	59,343,409	65,192,070	68,983,100	77,071,380	18.2%
Enterprise Funds	87,006,375	104,567,740	113,844,480	117,405,240	12.3%
Internal Service Funds	14,646,691	18,725,610	19,875,260	19,278,660	3.0%
Special Revenue Funds	23,648,549	35,281,860	67,055,340	29,869,840	(15.3%)
Total Expense	\$184,645,024	\$223,767,280	\$269,758,180	\$243,625,120	8.9%
Less Transfers	13,489,682	16,914,840	30,097,220	21,252,210	25.6%
Total Net Expense	\$171,155,342	\$206,852,440	\$239,660,960	\$222,372,910	7.5%
Ending Balance	\$197,349,150	\$138,844,060	\$166,383,920	\$146,788,290	

Fund Summaries

The following tables present revenue and expenditure summaries by fund for the four main fund types: the General Fund, Enterprise Funds, Internal Service Funds, and Special Revenue Funds. These summaries are in gross budget form. Explanations for expenditure variances and detailed information regarding each department/division can be found in the fund manager's Department Summary sections.

The Fund Summary Schedule provides a view of the City finances across all funds included in the City's Total Budget. It is followed by four tables, one for each of the four major fund groups, along with additional detail of functions and services provide within the fund group.

The **General Fund** is where most services to the public provided by the City are budgeted. This includes police and fire services, parks, recreation and leisure services, economic development activities, services to the development community, public works functions that maintain the existing street system, and the information and administrative functions.

The **Internal Service Funds** provide services to City departments. These include fleet maintenance and replacement, employee insurance benefits, and City insurance costs for workers' compensation, unemployment and general liability costs.

Enterprise Funds, by law, must be self-supporting. Included in this group are the City utilities providing water, wastewater, stormwater and electric service; the solid waste and recycling operations; and three City-owned golf courses.

The **Special Revenue Fund** group is for programs that by Council policy have dedicated revenue sources to achieve specific purposes.

Fund Summary Schedule

		Internal	Enterprise	Special	Total City	Other Entity	Total All
Gross Budget	General Fund	Service Funds	Funds	Revenue Funds	Budget	Funds	Funds
Beginning Balance	\$31,220,890	\$15,910,250	\$80,711,100	\$38,541,680	\$166,383,920	\$2,753,130	\$169,137,050
Revenues							
Taxes	53,279,910	-	-	868,780	54,148,690	12,069,330	66,218,020
Intergovernmental	343,750	21,550	-	6,868,830	7,234,130	12,947,780	20,181,910
Impact Fees	-	-	5,537,730	4,739,060	10,276,790	-	10,276,790
Charges for Service/Permits/Fines	7,525,970	16,292,070	10,380,340	2,519,100	36,717,480	721,510	37,438,990
Interest	332,980	191,160	960,250	480,350	1,964,740	26,850	1,991,590
Payment in Lieu of Taxes	5,943,620	-	-	-	5,943,620	-	5,943,620
Bond Proceeds	-	-	-	-	-	-	-
Other	295,900	-	748,800	211,680	1,256,380	5,730	1,262,110
Utility Charges	-	-	78,560,340	-	78,560,340	-	78,560,340
Utility Other	-	-	1,833,970	-	1,833,970	-	1,833,970
Admin. Overhead (net)	4,841,140	-	-	-	4,841,140	-	4,841,140
Transfers	106,560	133,000	2,025,000	18,987,650	21,252,210	-	21,252,210
Total Revenue	\$72,669,830	\$16,637,780	\$100,046,430	\$34,675,450	\$224,029,490	\$25,771,200	\$249,800,690
Total Resources	\$103,890,720	\$32,548,030	\$180,757,530	\$73,217,130	\$390,413,410	\$28,524,330	\$418,937,740
Expense By Department							
Legislative	135,260	-	-	-	135,260	-	135,260
Executive/Legal	1,967,960	-	-	-	1,967,960	-	1,967,960
Clerk & Court Admin.	1,030,660	-	-	-	1,030,660	-	1,030,660
Cultural Services	1,899,460	-	-	350,860	2,250,320	-	2,250,320
Development Services	3,781,300	-	-	309,640	4,090,940	-	4,090,940
Economic Development	1,141,480	-	-	668,570	1,810,050	-	1,810,050
Finance	4,860,890	-	-	-	4,860,890	12,001,370	16,862,260
Fire & Rescue	-	-	-	2,364,380	2,364,380	10,732,450	13,096,830
Human Resources	1,230,190	13,895,470	-	-	15,125,660	-	15,125,660
Info. Technology	3,603,100	-	-	750,000	4,353,100	-	4,353,100
Library	3,083,040	-	-	143,380	3,226,420	-	3,226,420
Parks & Recreation	10,173,800	-	4,070,960	4,576,280	18,821,040	17,500	18,838,540
Police	18,696,360	-	-	3,004,400	21,700,760	-	21,700,760
Public Works	5,214,040	5,226,190	12,527,290	16,143,430	39,110,950	2,892,210	42,003,160
Water & Power	-	-	99,131,910	-	99,131,910	-	99,131,910
Non-Departmental	8,681,790	-	-	-	8,681,790	-	8,681,790
Admin. Overhead	(6,289,180)	-	-	-	(6,289,180)	-	(6,289,180)
Transfers	17,861,230	157,000	1,675,080	1,558,900	21,252,210	-	21,252,210
Total Expenses	\$77,071,380	\$19,278,660	\$117,405,240	\$29,869,840	\$243,625,120	\$25,643,530	\$269,268,650
Ending Balance	\$26,819,340	\$13,269,370	\$63,352,290	\$43,347,290	\$146,788,290	\$2,880,800	\$149,669,090

General Fund Summary

The General Fund is where most City services provided to the public are budgeted. These services include City administrative and legal services, police protection, parks, recreation, library services, cultural activities, development review and regulation, and the City contributions to the Loveland Fire Rescue Authority, street maintenance and repair, mass transportation. Funding is transferred to the Capital Projects Fund to provide vertical construction, major equipment purchases, information technology improvements and large building maintenance projects. Funding is transferred to the Transportation Fund for road projects, street rehabilitation and bridge repair.

Over 67% of the funding for these services is through taxes, primarily sales and use taxes. The other funding sources, charges for service, various licenses and permits, fines, payments from other governments for dispatch services, transfers from the Enterprise Funds for administrative services provided by General Fund agencies, and payments from all Enterprise Funds as payment-in-lieu-of-taxes (PILT) that would have been collected if these enterprises were private operations.

General Fund revenues are anticipated to increase by about 9.5% over the 2013 Adopted Budget. The increase is due to an increase of 6.0% in base sales tax collections and stronger building use tax and building permit revenues. The 2014 projections for property taxes are projected to increase 4% due to growth in values and new property on the tax rolls.

The services provided by the General Fund are labor-intensive. When transfers and administrative overhead are excluded, personnel services account for 61% of General Fund expenditures. Another 32% is in purchased services, primarily for repair and maintenance of City buildings, equipment and grounds and the contribution to the Loveland Fire Rescue Authority. The remaining expenses are for supplies, and equipment replacement.

Transfers account for 21% of the General Fund expenses. Fifty one percent (51%) of the transfer expense is for capital projects, 33% is for operating subsidies to the Transit and Transportation Funds, with the remaining expenses for repayment of an intra-fund loan, transfers to the Downtown Projects and Economic Incentive Funds and fee waivers for Habitat for Humanity construction.

Within the projected ending balance are several reserves, some of which are restricted. The reserves include the Emergency Reserve required by the TABOR Amendment to the State Constitution, the balance of revenues which are over the TABOR revenue limitations, the Council Capital Reserve, a contingency reserve, an equipment replacement reserve, an unfunded liability reserve, and a reserve for Library donations. The amount of each reserve is listed below. The remainder of the ending fund balance is unrestricted, to be used for future operating costs and/or as a hedge against a sudden, unexpected decline in the economy and exceeds the fund balance policy of having the unrestricted balance equal 15% of operating expense, by over \$8.9 million.

TABOR Emergency Reserve	\$2,149,820
TABOR Revenue Over Revenue Cap	6,605,450
Council Capital Reserve	3,103,970
Council Contingency Reserve	100,000
Unfunded Liability Reserve	200,000
Equipment Replacement Reserve	250,000
Library Reserve	125,030
15% of Operating Expense Policy Reserve	10,749,110
Unrestricted Balance	\$3,535,960

The TABOR Emergency Reserve is one of the requirements included in the TABOR Amendment to the State Constitution. Three percent (3%) of the total operating expenses must be reserved, and can only be appropriated by an ordinance declaring an emergency.

The TABOR Revenue Reserve is for revenues over the TABOR revenue limitations. The \$6,605,450 reserve is the balance of revenues over the limitation that has not yet been appropriated by Council. The reserve is limited, by the ballot language, to Police and Fire, Street Construction and Maintenance, and Parks Construction and Maintenance.

The Council Capital Reserve, originally established by ordinance, required 10% of all tax revenue below the TABOR revenue limitations be set aside for capital projects. In 2005, Council passed an ordinance reestablishing the reserve for another five years, changing the set aside requirement to 5% of all tax revenue below the TABOR revenue limitations, and continuing the restriction requiring funds be used for capital projects. In 2009, Council passed an ordinance reestablishing the reserve for another five years, and broadening the uses to include operating programs and special programs in the first two years the ordinance is in effect. The enabling ordinance sunsets at the end of 2015. In 2011, Council amended the ordinance again to set aside 2.5% through 2015, in order to balance revenues and expenditures.

The Council Contingency Reserve is included each year for small projects that could not be foreseen in the budget development process. The Unfunded Liability Reserve is a contingency against a significant increase in staff turnover. As policy, employees are paid for vacation time and in some cases a portion of sick leave time that is unused at the time they leave City employment. The Library Reserve is for donations and endowments to the Library that are not yet appropriated. Funding initially set aside for grant match for a Fire equipment grant was not entirely used. The amount has been kept in reserve for future grant matches the Fire Authority may require.

General Fund

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
REVENUE					
Beginning Balance	\$22,099,961	\$26,744,200	\$33,786,140	\$31,220,890	
TAXES	49,055,048	48,587,600	48,587,600	53,279,910	9.7%
LICENSES & PERMITS	1,807,356	1,551,900	1,551,600	1,977,600	27.4%
INTERGOVERNMENTAL	573,216	324,080	352,190	343,750	6.1%
CHARGES FOR SERVICE	4,239,397	3,968,070	3,968,370	4,538,270	14.4%
ADMINISTRATIVE OVERHEAD	3,950,542	7,832,850	7,832,850	11,130,320	42.1%
FINES & PENALTIES	956,357	1,068,280	1,068,280	1,010,100	(5.4%)
INTEREST	378,918	340,160	340,160	332,980	(2.1%)
PAYMENT IN LIEU OF TAXES	5,329,510	5,639,810	5,639,810	5,943,620	5.4%
OTHER	631,645	227,900	232,740	295,900	29.8%
TRANSFERS	4,107,603	128,800	128,800	106,560	(17.3%)
Total Revenue	\$71,029,592	\$69,669,450	\$69,702,400	\$78,959,010	13.3%
Less Administrative Overhead	-	(3,284,550)	(3,284,550)	(6,289,180)	91.5%
Net Revenue	\$71,029,592	\$66,384,900	\$66,417,850	\$72,669,830	9.5%
Total Resources	\$93,129,553	\$93,129,100	\$100,203,990	\$103,890,720	
EXPENSES BY DEPARTMENT					
LEGISLATIVE	97,102	137,710	139,210	135,260	(1.8%)
EXECUTIVE & LEGAL	1,810,112	2,015,830	2,015,830	1,967,960	(2.4%)
CITY CLERK & COURT ADMINISTRATION	441,233	544,910	569,910	1,030,660	89.1%
CULTURAL SERVICES	1,360,178	1,696,190	1,747,410	1,899,460	12.0%
DEVELOPMENT SERVICES	2,517,478	2,994,520	3,246,060	3,781,300	26.3%
ECONOMIC DEVELOPMENT	1,275,952	1,060,110	2,119,680	1,141,480	7.7%
FINANCE	3,728,933	4,303,450	4,303,450	4,860,890	13.0%
FIRE & RESCUE	652,049	-	12,820	-	-
HUMAN RESOURCES	859,665	1,048,160	1,044,570	1,230,190	17.4%
INFORMATION TECHNOLOGY	3,125,625	3,536,030	3,775,000	3,603,100	1.9%
LIBRARY	2,408,997	2,845,310	2,880,320	3,083,040	8.4%
PARKS & RECREATION	8,209,400	9,384,010	9,437,240	10,173,800	8.4%
POLICE	16,174,985	17,033,190	17,211,240	18,696,360	9.8%
PUBLIC WORKS	4,619,343	4,825,790	4,818,490	5,214,040	8.0%
NON-DEPARTMENTAL	7,417,423	8,001,240	8,511,360	8,681,790	8.5%
TRANSFERS	4,644,934	9,050,170	10,435,060	17,861,230	97.4%
Total Expense	\$59,343,409	\$68,476,620	\$72,267,650	\$83,360,560	21.7%
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	33,463,818	34,952,830	35,077,240	35,982,270	2.9%
SUPPLIES	3,361,469	2,565,390	2,658,080	2,720,400	6.0%
PURCHASED SERVICES	16,939,995	17,477,280	19,579,170	19,021,770	8.8%
ADMINISTRATIVE OVERHEAD	-	3,284,550	3,284,550	6,289,180	91.5%
TRANSFERS	4,644,934	9,050,170	10,435,060	17,861,230	97.4%
CAPITAL	933,193	1,146,400	1,233,550	1,485,710	29.6%
Total Expense	\$59,343,409	\$68,476,620	\$72,267,650	\$83,360,560	21.7%
Less Administrative Overhead	-	(3,284,550)	(3,284,550)	(6,289,180)	91.5%
Net Expense	\$59,343,409	\$65,192,070	\$68,983,100	\$77,071,380	18.2%
Ending Balance	\$33,786,144	\$27,937,030	\$31,220,890	\$26,819,340	

Internal Service Funds Summary

The Internal Service Funds provide for services needed by City departments. Services include employee benefits, risk administration, and fleet maintenance and replacement. Revenue for these funds come from the General Fund and Enterprise Funds through internal service charges. Detailed expenses for the divisions in these funds are in the Department Summaries Chapter under the Finance, Human Resources and Public Works departments.

Internal Service Funds

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
REVENUE					
Beginning Balance	\$17,472,257	\$16,030,350	\$19,185,080	\$15,910,250	
CHARGES FOR SERVICE	15,639,350	16,336,510	16,336,510	16,292,070	(0.3%)
INTERGOVERNMENTAL	190,069	35,000	35,000	21,550	(38.4%)
INTEREST	219,376	193,920	193,920	191,160	(1.4%)
OTHER	310,712	-	-	-	-
TRANSFERS	-	-	35,000	133,000	-
Total Revenue	\$16,359,507	\$16,565,430	\$16,600,430	\$16,637,780	0.4%
Total Resources	\$33,831,764	\$32,595,780	\$35,785,510	\$32,548,030	
EXPENSES BY DEPARTMENT					
EMPLOYEE BENEFITS	8,584,365	10,229,300	10,229,300	10,970,600	7.2%
CITY FLEET	792,314	1,672,000	2,707,000	1,303,000	(22.1%)
FLEET MANAGEMENT	3,314,124	3,785,950	3,845,950	4,080,190	7.8%
RISK MANAGEMENT	1,955,888	3,038,360	3,093,010	2,924,870	(3.7%)
Total Expense	\$14,646,691	\$18,725,610	\$19,875,260	\$19,278,660	3.0%
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	1,378,600	1,558,350	1,558,350	1,525,790	(2.1%)
SUPPLIES	2,152,069	2,256,360	2,275,360	2,332,970	3.4%
PURCHASED SERVICES	10,368,267	13,086,610	13,122,260	13,743,390	5.0%
ADMINISTRATIVE OVERHEAD	-	152,290	152,290	268,510	76.3%
TRANSFERS	-	600,000	1,635,000	157,000	(73.8%)
CAPITAL	747,755	1,072,000	1,132,000	1,251,000	16.7%
Total Expense	\$14,646,691	\$18,725,610	\$19,875,260	\$19,278,660	3.0%
Ending Balance	\$19,185,073	\$13,870,170	\$15,910,250	\$13,269,370	

The following pages provide fund summaries for each of the internal service funds.

Employee Benefits Fund

The Employee Benefits Fund is for management of the City’s self-insured benefit program. Revenues for the Fund come from internal service charges in each department’s budget. These service charges cover 80% of the health benefit cost, 60% of the dental benefit cost, life insurance, disability costs, and wellness program costs. Employees pay 20% of the health benefit costs and 40% of the dental benefit costs. Expenses are for medical and dental claims, purchased insurance for protection beyond a certain limit for individual cases and total claims, disability insurance costs, and benefits administration costs. The Employee Benefits Fund is managed by the Human Resources Department. Details on expenditures are in the Department Summary chapter in the Human Resources Section.

Employee Benefits Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
EMPLOYEE BENEFITS	8,201,329	9,808,000	9,808,000	10,498,000	7.0%
EMPLOYEE CLINIC	383,036	421,300	421,300	472,600	12.2%
Total Expense	\$8,584,365	\$10,229,300	\$10,229,300	\$10,970,600	7.2%
REVENUE					
Beginning Balance	\$5,392,798	\$3,624,910	\$6,310,870	\$5,283,350	
INTEREST	78,831	43,500	43,500	63,400	45.7%
CITY CONTRIBUTION – HEALTH INS.	6,613,095	6,491,760	6,491,760	6,700,000	3.2%
CITY CONTRIBUTION – LIFE INS.	108,502	138,000	138,000	-	(100.0%)
CITY CONTRIBUTION – DENTAL INS.	328,299	320,900	320,900	335,000	4.4%
CITY CONTRIBUTION – DISABILITY INS.	194,108	188,900	188,900	-	(100.0%)
CITY CONTRIBUTION – WELLNESS	204,577	212,820	212,820	-	(100.0%)
EMP. CONTRIBUTION – HEALTH INS.	1,552,863	1,529,350	1,529,350	1,675,000	9.5%
EMP. CONTRIBUTION – DENTAL INS.	227,754	221,850	221,850	232,720	4.9%
COBRA HEALTH INSURANCE	66,286	33,500	33,500	33,500	-
COBRA DENTAL INSURANCE	4,248	1,200	1,200	1,200	-
RETIREE CONTRIBUTION – HEALTH INS.	19,507	20,000	20,000	20,000	-
MISCELLANEOUS	104,365	-	-	-	-
Total Revenue	\$9,502,435	\$9,201,780	\$9,201,780	\$9,060,820	(1.5%)
Total Resources	\$14,895,233	\$12,826,690	\$15,512,650	\$14,344,170	
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	9,131	-	-	-	-
SUPPLIES	75,612	99,600	99,600	108,100	8.5%
PURCHASED SERVICES	8,499,622	10,129,700	10,129,700	10,862,500	7.2%
Total Expense	\$8,584,365	\$10,229,300	\$10,229,300	\$10,970,600	7.2%
Ending Balance	\$6,310,868	\$2,597,390	\$5,283,350	\$3,373,570	

City Fleet Fund

The City Fleet Fund provides for the replacement of vehicles in the City fleet. Revenues for the Fund come from internal service charges in each department's budget based on the amortization of existing vehicles. Reserves are carried within the Fund for future vehicle replacement. The reserves are established to ensure the solvency of the Fund over a 10-year period. The City uses a revolving fund philosophy rather than a fully-funded replacement plan. The Fund is managed by the Public Works Department. Expenditure details can be found in the Department Summary in the Public Works chapter.

City Fleet Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Fleet Replacement	\$792,314	\$1,672,000	\$2,707,000	\$1,303,000	(22.1%)
REVENUE					
Beginning Balance	\$7,913,942	\$8,240,590	\$8,506,020	\$6,920,200	
INTEREST	83,885	103,010	103,010	83,040	(19.4%)
INTERGOVERNMENTAL	171,932	-	-	-	-
INTERNAL SERVICE CHARGES	1,008,676	1,018,170	1,018,170	1,237,480	21.5%
OTHER	119,897	-	-	-	-
Total Revenue	\$1,384,390	\$1,121,180	\$1,121,180	\$1,320,520	17.8%
Total Resources	\$9,298,332	\$9,361,770	\$9,627,200	\$8,240,720	
EXPENSES BY CATEGORY					
SUPPLIES	30,387	-	-	-	-
PURCHASED SERVICES	14,172	-	-	-	-
TRANSFERS	-	600,000	1,635,000	157,000	(73.8%)
CAPITAL	747,755	1,072,000	1,072,000	1,146,000	6.9%
Total Expense	\$792,314	\$1,672,000	\$2,707,000	\$1,303,000	(22.1%)
Ending Balance	\$8,506,018	\$7,689,770	\$6,920,200	\$6,937,720	

Fleet Management Fund

The Fleet Management Fund provides for the maintenance of City vehicles, including parts inventory, service, and fuel. Revenues for the Fund come from internal service charges in each department's budget based on department vehicle assignments and allocated usage charges from the City's vehicle pool. Reserves are carried within the Fund for future maintenance requirements. The Fund is managed by the Public Works Department. Expenditure details can be found in the Department Summary in the Public Works chapter.

Fleet Management Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Fleet Management	\$3,314,123	\$3,785,950	\$3,845,950	\$4,080,190	7.8%
REVENUE					
Beginning Balance	\$436,049	\$558,540	\$447,350	\$325,070	
INTERGOVERNMENTAL	18,137	35,000	35,000	21,550	(38.4%)
INTERNAL SERVICE CHARGES	3,303,803	3,653,670	3,653,670	3,703,510	1.4%
OTHER	3,480	-	-	-	-
TRANSFERS	-	-	35,000	133,000	100.0%
Total Revenue	\$3,325,420	\$3,688,670	\$3,723,670	\$3,858,060	4.6%
Total Resources	\$3,761,469	\$4,247,210	\$4,171,020	\$4,183,130	
EXPENSES BY CATEGORY					
PERSONNEL SERVICES	1,028,524	1,214,020	1,214,020	1,176,560	(3.1%)
SUPPLIES	2,035,936	2,150,900	2,169,900	2,218,320	3.1%
PURCHASED SERVICES	249,664	268,740	249,740	356,940	32.8%
ADMINISTRATIVE OVERHEAD	-	152,290	152,290	223,370	46.7%
CAPITAL	-	-	60,000	105,000	100.0%
Total Expense	\$3,314,124	\$3,785,950	\$3,845,950	\$4,080,190	7.8%
Ending Balance	\$447,345	\$461,260	\$325,070	\$102,940	

Risk Management Fund

The Risk and Insurance Fund is used by the City to self-insure for general liability, workers' compensation, and unemployment. Revenue for the Fund comes from internal service charges assessed to each City department. These charges are assessed based upon both the departments' claim history over the last five years and current potential liability. Money in the Fund is set aside to cover claims based upon a forecast of expected claim levels for the year. The Fund is managed by the Finance Department. Expenditure details can be found in the Finance chapter under Risk Management.

Risk Management Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Risk Management	\$1,955,888	\$3,038,360	\$3,093,010	\$2,924,870	(3.7%)
REVENUE					
Beginning Balance	\$3,729,468	\$3,606,310	\$3,920,840	\$3,381,630	
INTERNAL SERVICE CHARGES	2,007,632	2,506,390	2,506,390	2,353,660	(6.1%)
INTEREST	56,660	47,410	47,410	44,720	(5.7%)
OTHER	82,970	-	-	-	-
Total Revenue	\$2,147,262	\$2,553,800	\$2,533,800	\$2,398,380	(6.1%)
Total Resources	\$5,876,730	\$6,160,110	\$6,474,640	\$5,780,010	
EXPENSES BY CATEGORY					
PERSONNEL SERVICES	340,945	344,330	344,330	349,230	1.4%
SUPPLIES	10,134	5,860	5,860	6,550	11.8%
PURCHASED SERVICES	1,604,809	2,688,170	2,742,820	2,523,950	(6.1%)
ADMINISTRATIVE OVERHEAD	-	-	-	45,140	100.0%
Total Expense	\$1,955,888	\$3,038,360	\$3,093,010	\$2,924,870	(3.7%)
Ending Balance	\$3,920,842	\$3,121,750	\$3,381,630	\$2,855,140	

Enterprise Funds Summary

Enterprise Funds are required by law to be self-supporting. The TABOR Amendment limits the amount of tax subsidy to 10% of the total operating cost. The City of Loveland Enterprise Funds are not subsidized, and are funded entirely by user fees. Details of the operating costs for each fund are in the Department Chapter under the department in which the enterprise resides. The capital projects for each fund are included in the Capital Program book.

Enterprise Funds

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
REVENUE					
Beginning Balance	\$82,986,211	\$53,700,580	\$85,945,880	\$80,711,100	
CHARGES FOR SERVICE	10,418,901	10,072,020	10,072,020	10,380,340	3.1%
UTILITY CHARGES	70,204,848	74,070,770	74,070,770	78,560,340	6.1%
UTILITY OTHER	1,677,803	1,926,650	1,926,650	1,833,970	(4.8%)
IMPACT FEES	5,453,205	3,984,650	3,984,650	5,537,730	39.0%
INTEREST	959,099	1,390,750	1,390,750	960,250	(31.0%)
BOND PROCEEDS	-	16,000,000	16,000,000	-	100.0%
OTHER	547,650	566,060	614,860	748,800	32.3%
TRANSFERS	704,536	550,000	550,000	2,025,000	268.2%
Total Revenue	\$89,966,042	\$108,560,900	\$108,609,700	\$100,046,430	(7.8%)
Total Resources	\$172,952,253	\$162,261,480	\$194,555,580	\$180,757,530	
EXPENSES BY DEPARTMENT					
GOLF	3,287,046	3,508,420	3,508,420	4,077,600	16.2%
POWER	52,469,552	54,939,760	56,604,660	60,871,030	10.8%
POWER PIF	879,687	1,444,180	1,984,180	2,850,230	97.4%
RAW WATER	3,219,023	1,952,030	1,952,030	1,883,730	(3.5%)
SOLID WASTE	5,243,867	9,139,550	9,739,550	7,589,800	(17.0%)
STORMWATER	3,579,566	4,360,710	7,418,180	5,346,830	22.6%
WASTEWATER	7,776,388	10,948,180	11,899,560	10,099,250	(7.8%)
WASTEWATER SIF	327,942	635,000	1,545,130	495,710	(21.9%)
WATER	9,512,984	16,699,460	17,515,660	18,363,560	10.0%
WATER SIF	710,320	940,450	1,677,110	5,827,500	519.7%
Total Expense	\$87,006,375	\$104,567,740	\$113,844,480	\$117,405,240	12.3%
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	12,464,073	13,646,070	13,646,070	14,586,190	6.9%
SUPPLIES	2,141,036	2,972,950	3,052,430	2,606,920	(12.3%)
PURCHASED SERVICES	50,425,816	56,963,900	57,198,120	57,859,900	1.6%
ADMINISTRATIVE OVERHEAD	-	3,809,120	3,809,120	3,701,540	(2.8%)
DEBT SERVICE	873,459	1,826,930	1,826,930	2,287,830	25.2%
TRANSFERS	4,775,204	4,074,770	5,775,910	1,675,080	(58.9%)
CAPITAL	16,326,787	21,274,000	28,535,900	34,687,780	63.1%
Total Expense	\$87,006,375	\$104,567,740	\$113,844,480	\$117,405,240	12.3%
Ending Balance	\$85,945,878	\$57,693,740	\$80,711,100	\$63,352,290	

The following pages show the fund summary for each of the individual enterprise funds.

Golf Fund

The City’s golf courses are funded through and provide the revenues for the Golf Enterprise Fund. The Fund’s primary source of revenue is user fees paid by golf course patrons. These fees, set annually, ensure that all operating and capital costs are recovered from users. The Fund is managed by the Parks and Recreation Department. Expenditure details can be found in the Parks and Recreation Department chapter under Golf.

Golf Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
ADMINISTRATION/SUPPORT	620,576	758,170	763,170	657,490	(13.3%)
OLDE COURSE					
Clubhouse	97,929	102,330	102,330	89,480	(12.6%)
Maintenance	1,167,050	1,100,520	1,100,520	1,601,920	45.6%
CATTAIL CREEK					
Clubhouse	53,978	56,500	56,500	187,450	231.8%
MARIANA BUTTE					
Clubhouse	437,416	467,180	467,180	480,330	2.8%
Maintenance	806,795	916,610	911,610	949,360	3.6%
TEE/PLAY MANAGEMENT	103,302	107,110	107,110	111,570	4.2%
Total Expense	\$3,287,046	\$3,508,420	\$3,508,420	\$4,077,600	16.2%
REVENUE					
Beginning Balance	\$1,521,427	\$1,397,240	\$2,001,090	\$2,084,770	49.2%
CHARGES FOR SERVICE	3,723,291	3,574,550	3,574,550	3,775,890	5.6%
INTEREST	22,675	17,550	17,550	25,020	42.6%
OTHER	20,746	-	-	-	-
Total Revenue	\$3,766,712	\$3,592,100	\$3,592,100	\$3,800,910	5.8%
Total Resources	\$5,288,139	\$4,989,340	\$5,593,190	\$5,885,680	18.0%
EXPENSES BY CATEGORY					
PERSONNEL SERVICES	1,590,628	1,711,630	1,711,630	1,790,240	4.6%
SUPPLIES	483,175	491,460	527,140	558,260	13.6%
PURCHASED SERVICES	574,067	542,960	547,960	524,140	(3.5%)
ADMINISTRATIVE OVERHEAD	-	183,520	183,520	209,940	14.4%
DEBT SERVICE	30,551	-	-	-	-
TRANSFERS	182,206	-	-	6,640	100.0%
CAPITAL	426,419	578,850	538,170	988,380	70.7%
Total Expense	\$3,287,046	\$3,508,420	\$3,508,420	\$4,077,600	16.2%
Ending Balance	\$2,001,093	\$1,480,920	\$2,084,770	\$1,808,080	

Power Fund

The Power Enterprise Fund includes all costs, operating, purchased power, and capital associated with distributing electricity to City residents and businesses. Revenue for the Fund comes from ratepayers receiving power from the Department. The rates, set annually, ensure that all operating and capital costs are recovered from ratepayers. The Fund is managed by the Water and Power Department. Expenditure details can be found in the Water and Power Department chapter under Power Utilities.

Power Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
POWER UTILITY	\$52,469,552	\$54,939,760	\$56,604,660	\$60,871,030	10.8%
REVENUE					
Beginning Balance	\$20,523,482	\$12,165,680	\$19,840,930	\$17,345,630	
UTILITY CHARGES	49,701,450	52,207,940	52,207,940	53,906,970	3.3%
UTILITY OTHER	802,689	985,890	985,890	1,154,000	17.1%
CHARGES FOR SERVICE	705,721	582,120	582,120	645,950	11.0%
INTEREST	239,515	286,360	286,360	159,120	(44.4%)
OTHER	135,821	17,050	17,050	230,000	1,249.0%
TRANSFERS	201,806	30,000	30,000	-	(100.0%)
Total Revenue	\$51,787,002	\$54,109,360	\$54,109,360	\$56,096,040	3.7%
Total Resources	\$72,310,484	\$66,275,040	\$73,950,290	\$73,441,670	
EXPENSES BY CATEGORY					
PERSONNEL SERVICES	2,574,929	2,690,650	2,690,650	2,988,550	11.1%
SUPPLIES	256,152	593,850	621,750	425,030	(28.4%)
PURCHASED SERVICES	41,429,694	44,727,690	44,730,190	46,250,870	3.4%
ADMINISTRATIVE OVERHEAD	-	1,846,330	1,846,330	1,839,640	(0.4%)
TRANSFERS	2,048,925	117,970	117,970	208,270	76.5%
Total Operating Expense	\$46,309,700	\$49,976,490	\$50,006,890	\$51,712,360	3.5%
CAPITAL	6,159,852	4,963,270	6,597,770	9,158,670	84.5%
Total Expense	\$52,469,552	\$54,939,760	\$56,604,660	\$60,871,030	10.8%
Ending Balance	\$19,840,932	\$11,335,280	\$17,345,630	\$12,570,640	

Power PIF Fund

The Power PIF fund is used to account for power impact fees, known in the City as Plant Improvement Fees. These are fees on residential and commercial development and are restricted to expansion of the electrical distribution system. The fund is administered by the Water & Power Department.

Power PIF Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
POWER UTILITY	\$879,687	\$1,444,180	\$1,984,180	\$2,850,230	97.4%
REVENUE					
Beginning Balance	\$6,755,687	\$6,475,310	\$8,092,990	\$7,908,310	
IMPACT FEES	2,132,238	1,661,920	1,661,920	2,434,870	46.5%
INTEREST	88,349	137,580	137,580	22,920	(83.3%)
OTHER	(3,595)	-	-	-	-
TRANSFERS	-	-	-	840,000	100.0%
Total Revenue	\$2,216,992	\$1,799,500	\$1,799,500	\$3,297,790	83.3%
Total Resources	\$8,972,679	\$8,274,810	\$9,892,490	\$11,206,100	
EXPENSES BY CATEGORY					
PERSONNEL SERVICES	-	(3,720)	(3,720)	-	(100.0%)
TRANSFERS	-	-	-	25,230	100.0%
CAPITAL	879,687	1,447,900	1,987,900	2,825,000	95.1%
Total Expense	\$879,687	\$1,444,180	\$1,984,180	\$2,850,230	97.4%
Ending Balance	\$8,092,992	\$6,830,630	\$7,908,310	\$8,355,870	

Solid Waste Fund

The Solid Waste Fund includes all costs, operating and capital, associated with the collection and disposal or recycling of the City's solid wastes, and the management of a contract for mosquito control services. Revenues for the Fund come from user fees assessed for solid waste services. Rates, set annually, ensure recovery of all operating and capital costs from users. The Fund is administered by the Public Works Department. Expenditure Details can be found in the Public Works chapter under Solid Waste.

Solid Waste Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
MOSQUITO CONTROL	241,704	270,000	270,000	270,360	0.1%
RECYCLING	1,130,987	2,450,710	2,630,710	2,041,010	(16.7%)
REFUSE	2,720,418	4,487,530	4,787,530	3,644,530	(18.8%)
YARD WASTE	1,150,758	1,931,310	2,051,310	1,633,900	(15.4%)
Total Expense	\$5,243,867	\$9,139,550	\$9,739,550	\$7,589,800	(17.0%)
REVENUE					
Beginning Balance	\$4,573,479	\$3,844,360	\$5,571,030	\$2,111,280	
CHARGES FOR SERVICE	5,989,889	5,915,350	5,915,350	5,958,500	0.7%
INTEREST	57,156	80,450	80,450	129,900	61.5%
OTHER	194,369	284,000	284,000	432,000	52.1%
TRANSFERS	-	-	-	400,000	100.0%
Total Revenue	\$6,241,414	\$6,279,800	\$6,279,800	\$6,920,400	10.2%
Total Resources	\$10,814,893	\$10,124,160	\$11,850,830	\$9,031,680	
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	1,943,952	2,058,240	2,058,240	2,115,010	2.8%
SUPPLIES	109,645	135,180	135,180	144,060	6.6%
PURCHASED SERVICES	2,361,356	2,515,730	2,515,730	2,651,580	5.4%
ADMINISTRATIVE OVERHEAD	-	214,400	214,400	225,750	5.3%
TRANSFERS	217,842	3,000,000	3,600,000	3,400	(99.9%)
Total Operating Expense	\$4,632,795	\$7,923,550	\$8,523,550	\$5,139,800	(35.1%)
CAPITAL	611,072	1,216,000	1,216,000	2,450,000	101.5%
Total Capital	\$611,072	\$1,216,000	\$1,216,000	\$2,450,000	101.5%
Total Expense	\$5,243,867	\$9,139,550	\$9,739,550	\$7,589,800	(17.0%)
Ending Balance	\$5,571,026	\$984,610	\$2,111,280	\$1,441,880	

Stormwater Fund

The Stormwater Enterprise Fund includes all costs, operating, and capital, associated with treating the City's stormwater runoff and returning clean, usable water to downstream users. Revenues for this fund come from an assessment on utility ratepayers? The Fund is administered by the Public Works Department to more closely align the stormwater management with street construction and maintenance. Details of expenditures from the Fund can be found in the Public Works chapter in the Stormwater section.

Stormwater Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
ADMINISTRATION/ENGINEERING	2,569,365	3,289,310	6,346,780	4,226,330	28.5%
COLLECTIONS	460,379	504,950	504,950	507,170	0.4%
STREET SWEEPING	549,822	566,450	566,450	613,330	8.3%
Total Expense	\$3,579,566	\$4,360,710	\$7,418,180	\$5,346,830	22.6%
REVENUE					
Beginning Balance	\$3,058,389	\$2,199,550	\$3,751,870	\$674,570	
UTILITY CHARGES	4,007,901	4,100,470	4,100,470	4,571,940	11.5%
UTILITY OTHER	22,465	30,000	30,000	30,000	-
IMPACT FEES	182,294	182,360	182,360	209,710	15.0%
INTEREST	44,537	23,050	23,050	33,310	44.5%
TRANSFERS	3,749	5,000	5,000	5,000	-
OTHER	12,099	-	-	-	-
Total Revenue	\$4,273,045	\$4,340,880	\$4,340,880	\$4,849,960	11.7%
Total Resources	\$7,331,434	\$6,540,430	\$8,092,750	\$5,524,530	
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	1,128,284	1,249,720	1,249,720	1,273,710	1.9%
SUPPLIES	71,239	77,040	77,040	75,020	(2.6%)
PURCHASED SERVICES	757,186	802,950	802,950	860,860	7.2%
ADMINISTRATIVE OVERHEAD	-	131,000	131,000	168,060	28.3%
TRANSFERS	373,730	400,000	1,500,000	405,940	1.5%
Total Operating Expense	\$2,330,439	\$2,660,710	\$3,760,710	\$2,783,590	4.6%
CAPITAL	1,249,127	1,700,000	3,657,470	2,563,240	50.8%
Total Capital	\$1,249,127	\$1,700,000	\$3,657,470	\$2,563,240	50.8%
Total Expense	\$3,579,566	\$4,360,710	\$7,418,180	\$5,346,830	22.6%
Ending Balance	\$3,751,868	\$2,179,720	\$674,570	\$177,700	

Wastewater Fund

The Wastewater Enterprise Fund includes all costs, operating and capital, associated with treating the City's wastewater and returning clean usable water to downstream users. Revenue for the Fund comes from ratepayers receiving water from the Department. The rates, set annually, ensure that all operating and capital costs are recovered from ratepayers. The Fund is managed by the Water and Power Department. Expenditure details can be found in the Water and Power Department chapter under Wastewater Utilities.

Wastewater Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
WASTEWATER UTILITY	\$7,776,388	\$10,948,180	\$11,899,560	\$10,099,250	(7.8%)
REVENUE					
Beginning Balance	\$8,011,370	\$5,138,750	\$7,490,140	\$4,184,550	
UTILITY CHARGES	7,134,741	8,245,870	8,245,870	8,816,730	6.9%
UTILITY OTHER	20,088	218,730	218,730	38,680	(82.3%)
INTEREST	84,677	121,770	121,770	35,340	(71.0%)
OTHER	(2,568)	(2,400)	(2,400)	-	(100.0%)
TRANSFERS	18,221	10,000	10,000	-	(100.0%)
Total Revenue	\$7,255,159	\$8,593,970	\$8,593,970	\$8,890,750	3.5%
Total Resources	\$15,266,529	\$13,732,720	\$16,084,110	\$13,075,300	
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	2,252,439	2,520,160	2,520,160	2,790,590	10.7%
SUPPLIES	399,522	603,430	621,830	405,930	(32.7%)
PURCHASED SERVICES	2,596,445	3,780,360	3,939,580	3,333,700	(11.8%)
ADMINISTRATIVE OVERHEAD	-	497,660	497,660	372,090	(25.2%)
DEBT SERVICE	15,953	-	-	-	-
TRANSFERS	1,011,072	511,970	511,970	50,520	(90.1%)
Total Operating Expense	\$6,275,431	\$7,913,580	\$8,091,200	\$6,952,830	(12.1%)
CAPITAL	1,500,957	3,034,600	3,808,360	3,146,420	3.7%
Total Capital	\$1,500,957	\$3,034,600	\$3,808,360	\$3,146,420	3.7%
Total Expense	\$7,776,388	\$10,948,180	\$11,899,560	\$10,099,250	(7.8%)
Ending Balance	\$7,490,141	\$2,784,540	\$4,184,550	\$2,976,050	

Wastewater SIF Fund

The Wastewater SIF fund is used to account for wastewater impact fees, known in the City as System Impact Fees. These are fees on residential and commercial development and are restricted to expansion of the Wastewater Treatment Plant and the collection system. The fund is administered by the Water & Power Department.

Wastewater SIF Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
ADMINISTRATION & GENERAL	2,799	-	-	8,130	100.0%
TREATMENT	173,288	270,000	363,730	352,580	30.6%
COLLECTIONS	151,855	365,000	1,181,400	135,000	(63.0%)
Total Expense	\$327,942	\$635,000	\$1,545,130	\$495,710	(21.9%)
REVENUE					
Beginning Balance	\$4,315,540	\$3,802,160	\$5,127,870	\$4,466,430	
UTILITY OTHER	104,112	100,000	100,000	85,000	(15.0%)
IMPACT FEES	981,320	710,000	710,000	1,000,000	40.8%
INTEREST	54,838	73,690	73,690	39,760	(46.0%)
TRANSFERS	-	-	-	10,000	100.0%
Total Revenue	\$1,140,270	\$883,690	\$883,690	\$1,134,760	28.4%
Total Resources	\$5,455,810	\$4,685,850	\$6,011,560	\$5,601,190	
EXPENSE BY CATEGORY					
TRANSFERS	2,799	-	1,140	8,130	100.0%
CAPITAL	325,143	635,000	1,543,990	487,580	(23.2%)
Total Expense	\$327,942	\$635,000	\$1,545,130	\$495,710	(21.9%)
Ending Balance	\$5,127,868	\$4,050,850	\$4,466,430	\$5,105,480	

Water Fund

The Water Enterprise Fund includes all costs, operating and capital, associated with providing the City with an adequate supply of water. The City of Loveland has the third lowest rate of all providers in our surrounding region. Revenue for the Fund comes from ratepayers receiving water from the Department. The rates, set annually, ensure that all operating and capital costs are recovered from ratepayers. The Fund is managed by the Water and Power Department. Expenditure details can be found in the Water and Power Department chapter under Water Utilities.

Water Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
WATER UTILITY	9,512,984	16,699,460	17,515,660	18,363,560	10.0%
Total Expense	\$9,512,984	\$16,699,460	\$17,515,660	\$18,363,560	10.0%
REVENUE					
Beginning Balance	\$4,214,531	\$232,090	\$4,209,370	\$12,323,570	
UTILITY CHARGES	8,740,046	8,807,430	8,807,430	10,424,710	18.4%
UTILITY OTHER	519,248	430,230	430,230	363,290	(15.6%)
INTEREST	40,564	55,990	55,990	114,730	104.9%
BOND PROCEEDS	-	16,000,000	16,000,000	-	(100.0%)
OTHER	174,825	267,410	316,210	86,800	(67.5%)
TRANSFERS	33,137	20,000	20,000	750,000	3,650.0%
Total Revenue	\$9,507,820	\$25,581,060	\$25,629,860	\$11,739,530	(54.1%)
Total Resources	\$13,722,351	\$25,813,150	\$29,839,230	\$24,063,100	
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	2,973,841	3,419,390	3,419,390	3,628,090	6.1%
SUPPLIES	821,303	1,071,990	1,069,490	998,620	(6.8%)
PURCHASED SERVICES	2,700,024	4,587,110	4,654,610	4,231,650	(7.7%)
ADMINISTRATIVE OVERHEAD	-	936,210	936,210	886,060	(5.4%)
DEBT SERVICE	-	1,000,000	1,000,000	1,461,200	46.1%
TRANSFERS	932,313	44,830	44,830	914,450	1,939.8%
Total Operating Expense	\$7,427,481	\$11,059,530	\$11,124,530	\$12,120,070	9.6%
CAPITAL	2,085,503	5,639,930	6,391,130	6,243,490	10.7%
Total Capital	\$2,085,503	\$5,639,930	\$6,391,130	\$6,243,490	10.7%
Total Expense	\$9,512,984	\$16,699,460	\$17,515,660	\$18,363,560	10.0%
Ending Balance	\$4,209,367	\$9,113,690	\$12,323,570	\$5,699,540	

Water SIF Fund

The Water SIF fund is used to account for water impact fees, known in the City as System Impact Fees. These are fees on residential and commercial development and are restricted to expansion of the Water Treatment Plant and the distribution system. The fund is administered by the Water & Power Department.

Water SIF Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
TREATMENT	4,031	749,200	756,170	5,752,500	667.8%
TRANSMISSION & DISTRIBUTION	706,289	191,250	920,940	75,000	(60.8%)
Total Expense	\$710,320	\$940,450	\$1,677,110	\$5,827,500	519.7%
REVENUE					
Beginning Balance	\$7,725,745	\$6,741,920	\$8,939,830	\$8,651,330	
UTILITY OTHER	113,296	96,000	96,000	96,000	-
IMPACT FEES	1,717,662	1,155,500	1,155,500	1,518,150	31.4%
INTEREST	93,450	137,110	137,110	77,300	(43.6%)
TRANSFERS	-	-	-	20,000	100.0%
Total Revenue	\$1,924,408	\$1,388,610	\$1,388,610	\$1,711,450	23.2%
Total Resources	\$9,650,153	\$8,130,530	\$10,328,440	\$10,362,780	
EXPENSE BY CATEGORY					
TRANSFERS	6,317	-	-	52,500	100.0%
CAPITAL	704,003	940,450	1,677,110	5,775,000	514.1%
Total Expense	\$710,320	\$940,450	\$1,677,110	\$5,827,500	519.7%
Ending Balance	\$8,939,833	\$7,190,080	\$8,651,330	\$4,535,280	

Raw Water Fund

The Raw Water Fund is to account for costs of associated with the planning, acquisition and storing of raw water to supply the City with the water necessary to meet residential and commercial needs. Revenue for the Fund comes from ratepayers receiving water from the Department. The rates, set annually, ensure that all operating and capital costs are recovered from ratepayers. The Fund is managed by the Water and Power Department. Expenditure details can be found in the Water and Power Department chapter under Raw Water Utilities.

Raw Water Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Enterprise Fund					
WATER UTILITY	\$3,219,023	\$1,952,030	\$1,952,030	\$1,883,730	(3.5%)
REVENUE					
Beginning Balance	\$22,286,561	\$11,703,520	20,920,760	\$20,960,660	
UTILITY CHARGES	620,710	709,060	709,060	839,990	18.5%
UTILITY OTHER	95,905	65,800	65,800	67,000	1.8%
INTEREST	233,338	457,200	457,200	322,850	(29.4%)
IMPACT FEES	439,691	274,870	274,870	375,000	36.4%
TRANSFERS	447,623	485,000	485,000	-	(100.0%)
OTHER	15,953	-	-	-	-
Total Revenue	\$1,853,220	\$1,991,930	\$1,991,930	\$1,604,840	(19.4%)
Total Resources	\$24,139,781	\$13,695,450	\$22,912,690	\$22,565,500	
EXPENSE BY CATEGORY					
PURCHASED SERVICES	7,044	7,100	7,100	7,100	-
DEBT SERVICE	826,955	826,930	826,930	826,630	-
Total Expense	\$833,999	\$834,030	\$834,030	\$833,730	-
CAPITAL	2,385,024	1,118,000	1,118,000	1,050,000	(6.1%)
Total Capital	\$2,385,024	\$1,118,000	\$1,118,000	\$1,050,000	(6.1%)
Total Expense	\$3,219,023	\$1,952,030	\$1,952,030	\$1,883,730	(3.5%)
Ending Balance	\$20,920,758	\$11,743,420	\$20,960,660	\$20,681,770	

Special Revenue Funds Summary

The Special Revenue Funds are for programs that, by Council policy, have dedicated revenue sources, and with the exception of the Community Development Block Grant (CDBG) Fund, are primarily capital in nature. For detail on the projects within these funds, see the Capital Program Chapter. The Department Summary Chapter contains detailed explanations of the expenses in the special revenue funds in the Department Section within which they reside.

Special Revenue Funds

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
REVENUE					
Beginning Balance	\$56,363,781	\$43,813,470	\$58,432,050	\$38,541,680	
TAXES	769,244	771,000	771,000	868,780	12.7%
LICENSES AND PERMITS	19,905	46,340	46,340	66,940	44.5%
INTERGOVERNMENTAL	8,133,461	6,878,440	9,884,340	6,868,830	(0.1%)
IMPACT FEES	4,393,269	3,434,490	3,434,490	4,739,060	38.0%
CHARGES FOR SERVICE	2,139,257	2,532,240	2,732,420	2,452,160	(3.2%)
INTEREST	667,988	734,310	734,310	480,350	(34.6%)
OTHER	916,156	178,650	178,650	211,680	18.5%
TRANSFERS	8,677,543	16,236,040	29,383,420	18,987,650	16.9%
Total Revenue	\$25,716,823	\$30,811,510	\$47,164,970	\$34,675,450	12.5%
Total Resources	\$82,080,604	\$74,624,980	\$105,597,020	\$73,217,130	
EXPENSE BY DEPARTMENT					
ART IN PUBLIC PLACES	430,949	414,010	777,190	348,560	(15.8%)
PARK CEFS	578,018	393,350	6,253,910	361,830	(8.0%)
RECREATION CEFS	-	470,000	1,070,000	57,100	(87.9%)
OPEN SPACE CEFS	-	1,290,000	1,290,000	279,400	(78.3%)
TRAILS CEFS	71,380	610,000	610,000	202,200	(66.9%)
GENERAL GOVT. CEFS	526,822	2,217,540	5,346,890	4,900	(99.8%)
POLICE CEFS	36,762	-	110,960	4,400	100.0%
FIRE CEFS	916,296	3,534,480	3,618,300	905,770	(74.4%)
LIBRARY CEFS	250,000	-	282,000	2,900	100.0%
CULTURAL SERVICES CEFS	-	-	42,000	2,300	100.0%
STREET CEFS	1,300,656	902,360	2,141,010	1,498,900	66.1%
CAPITAL PROJECTS	4,598,556	7,717,540	18,428,270	6,336,110	(17.9%)
COMMUNITY DEV. BLOCK GRANT	240,077	288,240	531,930	309,640	7.4%
CONSERVATION TRUST	122,341	436,570	2,493,570	274,420	(37.1%)
DOWNTOWN INFRASTRUCTURE	-	-	-	-	-
ECONOMIC INCENTIVES	-	-	-	-	-
LODGING TAX	494,701	610,000	904,530	693,570	13.7%
OPEN SPACE	496,842	2,520,800	4,239,640	2,586,330	2.6%
PARK IMPROVEMENT	582,195	305,000	305,000	205,000	(32.8%)
PEG FEE	55,913	86,000	86,000	140,480	63.3%
SEIZURES & FORFEITURES FUND	50,153	-	2,310	-	-
TRANSIT	1,914,511	1,879,510	1,954,350	1,913,480	1.8%
TRANSPORTATION	10,982,377	11,606,460	16,567,480	13,742,550	18.4%
Total Expense	\$23,648,549	\$35,281,860	\$67,055,340	\$29,869,840	(15.3%)

Special Revenue Funds

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	4,252,733	4,482,740	4,535,050	4,653,610	3.8%
SUPPLIES	1,131,050	1,093,690	1,280,690	1,196,210	9.4%
PURCHASED SERVICES	2,993,587	3,123,630	5,064,150	3,071,340	(1.7%)
ADMINISTRATIVE OVERHEAD	-	583,980	583,980	810,550	38.8%
TRANSFERS	2,678,331	3,169,900	12,163,430	1,558,900	(50.8%)
CAPITAL	12,592,848	22,827,920	43,428,040	18,579,230	(18.6%)
Total Expense	\$23,648,549	\$35,281,860	\$67,055,340	\$29,869,840	(15.3%)
Ending Balance	\$58,432,055	\$39,343,120	\$38,541,680	\$43,347,290	

Art in Public Places Fund

The Art in Public Places Fund is administered by the Cultural Services Department and the Visual Arts Commission. The Art in Public Places Program was established by ordinance in 1985. One percent (1%) of the cost of all City construction projects is deposited into the fund to be used for the acquisition, maintenance and repairs, and related administrative expenses for works of art. A construction project is defined as the construction, rehabilitation, renovation, remodeling, equipping, or improvement of any street, park, utility line, or other public improvement by or for the City

Art in Public Places Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget/'12 Adopted Change
Art in Public Places	\$430,949	\$414,010	\$777,190	\$348,560	(15.8%)
REVENUE					
Beginning Balance	\$537,936	\$254,550	\$244,200	\$54,670	
1% FOR THE ARTS	-	90,460	290,640	120,700	33.4%
INTEREST	3,958	3,050	3,050	1,040	(65.9%)
INTERGOVERNMENTAL	-	-	163,000	-	100.0%
OTHER	18,423	-	-	-	100.0%
TRANSFERS	114,833	130,970	130,970	276,830	111.4%
Total Revenue	\$137,214	\$224,480	\$587,660	\$398,570	77.6%
Total Resources	\$675,150	\$479,030	\$831,860	\$453,240	
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	108,547	113,510	113,510	87,490	(22.9%)
SUPPLIES	3,984	6,700	6,700	6,700	-
PURCHASED SERVICES	74,679	125,350	125,350	121,100	(3.4%)
ADMINISTRATIVE OVERHEAD	-	2,930	2,930	4,330	47.8%
CAPITAL	243,739	165,520	528,700	128,940	(22.1%)
Total Expense	\$430,949	\$414,010	\$777,190	\$348,560	(15.8%)
Ending Balance	\$244,201	\$65,020	\$54,670	\$104,680	

Capital Expansion Fee Funds

The Capital Expansion Fee Funds contain all impact fee collections and projects associated with impact fees. Capital Expansion Fees, designed to address the need for capital facilities, are one-time charges assessed on new development. Fees are collected at the time a building permit is issued and no later than issuance of a Certificate of Occupancy. All building permits that create new dwelling units, new commercial or industrial facilities or a change in use are assessed a Capital Expansion Fee. The City has a separate fee for each service area and funds received are restricted to use within the service area. The following pages show the revenues and used for each fee service area.

Parks Capital Expansion Fee Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Capital Expansion Fees	\$578,018	\$393,350	\$6,253,910	\$361,830	(8.0%)
REVENUE					
Beginning Balance	\$7,725,680	\$1,331,670	\$8,262,430	\$3,187,900	
IMPACT FEES	1,019,970	968,780	968,780	1,059,100	9.3%
INTEREST	94,801	35,600	35,600	20,980	(41.1%)
OTHER	-	175,000	175,000	-	(100.0%)
Total Revenue	\$1,114,771	\$1,179,380	\$1,179,380	\$1,080,080	(8.4%)
Total Resources	\$8,840,451	\$2,511,050	\$9,441,810	\$4,267,980	
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	2,058	23,350	23,350	47,830	104.8%
PURCHASED SERVICES	-	20,000	20,000	14,000	(30.0%)
TRANSFERS	274,722	-	5,277,530	-	-
CAPITAL	301,238	350,000	933,030	300,000	(14.3%)
Total Expense	\$578,018	\$393,350	\$6,253,910	\$361,830	(8.0%)
Ending Balance	\$8,262,433	\$2,117,700	\$3,187,900	\$3,906,150	

Recreation Capital Expansion Fee Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Capital Expansion Fees	-	\$470,000	\$1,070,000	\$57,100	(87.9%)
REVENUE					
Beginning Balance	\$3,153,935	\$3,287,610	\$3,740,200	\$3,604,720	
IMPACT FEES	511,282	485,740	485,740	535,780	10.3%
INTEREST	39,729	65,920	65,920	62,060	(5.9%)
TRANSFERS	35,256	382,860	382,860	810,240	111.6%
Total Revenue	\$586,267	\$934,520	\$934,520	\$1,408,080	50.7%
Total Resources	\$3,740,202	\$4,222,130	\$4,674,720	\$5,012,800	
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	-	-	-	-	-
PURCHASED SERVICES	-	20,000	370,000	57,100	185.5%
TRANSFERS	-	-	250,000	-	-
CAPITAL	-	450,000	450,000	-	(100.0%)
Total Expense	-	\$470,000	\$1,070,000	\$57,100	(87.9%)
Ending Balance	\$3,740,202	\$3,752,130	\$3,604,720	\$4,955,700	

Open Space Capital Expansion Fee Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Capital Expansion Fees	-	\$1,290,000	\$1,290,000	\$279,400	(78.3%)
REVENUE					
Beginning Balance	\$1,109,883	\$1,246,600	\$1,263,700	\$238,650	
IMPACT FEES	145,355	239,080	239,080	255,510	6.9%
INTEREST	8,457	25,870	25,870	8,030	(69.0%)
Total Revenue	\$153,812	\$264,950	\$264,950	\$263,540	(0.5%)
Total Resources	\$1,263,695	\$1,511,550	\$1,528,650	\$502,190	
EXPENSE BY CATEGORY					
PURCHASED SERVICES	-	-	-	3,400	100.0%
CAPITAL	-	1,290,000	1,290,000	276,000	(78.6%)
Total Expense	-	\$1,290,000	\$1,290,000	\$279,400	
Ending Balance	\$1,263,695	\$221,550	\$238,650	\$222,790	

Trails Capital Expansion Fee Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Capital Expansion Fees	\$71,380	\$610,000	\$610,000	\$202,200	(66.9%)
REVENUE					
Beginning Balance	\$1,097,403	\$1,020,150	\$1,127,390	\$688,300	
IMPACT FEES	93,796	151,390	151,390	164,500	8.7%
INTEREST	7,573	19,520	19,520	13,260	(32.1%)
Total Revenue	\$101,369	\$170,910	\$170,910	\$177,760	4.0%
Total Resources	\$1,198,772	\$1,191,060	\$1,298,300	\$866,060	
EXPENSE BY CATEGORY					
PURCHASED SERVICES	2,951	10,000	10,000	2,200	(78.0%)
CAPITAL	68,429	600,000	600,000	200,000	(66.7%)
Total Expense	\$71,380	\$610,000	\$610,000	\$202,200	(66.9%)
Ending Balance	\$1,127,392	\$581,060	\$688,300	\$663,860	

General Government Capital Expansion Fee Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Capital Expansion Fees	\$526,822	\$2,217,540	\$5,346,890	\$4,900	(99.8%)
REVENUE					
Beginning Balance	\$8,261,263	\$7,431,600	\$8,192,030	\$3,179,720	
IMPACT FEES	358,940	177,860	177,860	367,910	106.9%
INTEREST	98,653	156,720	156,720	38,160	(75.7%)
Total Revenue	\$457,593	\$334,580	\$334,580	\$406,070	21.4%
Total Resources	\$8,718,856	\$7,766,180	\$8,526,610	\$3,585,790	
EXPENSE BY CATEGORY					
PURCHASED SERVICES	-	-	922,000	4,900	100.0%
TRANSFERS	294,239	2,217,540	4,424,890	-	(100.0%)
CAPITAL	232,583	-	-	-	-
Total Expense	\$526,822	\$2,217,540	\$5,346,890	\$4,900	(99.8%)
Ending Balance	\$8,192,034	\$5,548,640	\$3,179,720	\$3,580,890	

Fire Capital Expansion Fee Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Capital Expansion Fees	\$916,296	\$3,534,480	\$3,618,300	\$905,770	(74.4%)
REVENUE					
Beginning Balance	\$2,452,562	\$1,826,440	\$1,873,440	\$12,660	
IMPACT FEES	252,182	147,820	147,820	289,240	95.7%
INTEREST	28,582	35,410	35,410	3,460	(90.2%)
TRANSFERS	56,409	1,574,290	1,574,290	1,076,210	(31.6%)
Total Revenue	\$337,173	\$1,757,520	\$1,757,520	\$1,368,910	(22.1%)
Total Resources	\$2,789,735	\$3,583,960	\$3,630,960	\$1,381,570	
EXPENSE BY CATEGORY					
PURCHASED SERVICES	-	-	22,000	3,800	100.0%
CAPITAL	916,296	3,534,480	3,596,300	901,970	(74.5%)
Total Expense	\$916,296	\$3,534,480	\$3,618,300	\$905,770	(74.4%)
Ending Balance	\$1,873,439	\$49,480	\$12,660	\$475,800	

Police Capital Expansion Fee Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Capital Expansion Fees	\$36,762	-	\$110,960	\$4,400	100.0%
REVENUE					
Beginning Balance	\$4,211,899	\$4,078,390	\$4,545,270	\$4,616,600	
IMPACT FEES	320,207	100,760	100,760	328,210	225.7%
INTEREST	49,920	81,530	81,530	55,400	(32.0%)
Total Revenue	\$370,127	\$182,290	\$182,290	\$383,610	110.4%
Total Resources	\$4,582,026	\$4,260,680	\$4,727,560	\$5,000,210	
EXPENSE BY CATEGORY					
PURCHASED SERVICES	-	-	22,000	4,400	100.0%
CAPITAL	36,762	-	88,960	-	-
Total Expense	\$36,762	-	\$110,960	\$4,400	100.0%
Ending Balance	\$4,545,264	\$4,260,680	\$4,616,600	\$4,995,810	

Library Capital Expansion Fee Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Capital Expansion Fees	\$250,000	-	\$282,000	\$2,900	100.0%
REVENUE					
Beginning Balance	\$306,840	\$153,040	\$266,400	\$185,720	
IMPACT FEES	206,823	196,510	196,510	214,750	9.3%
INTEREST	2,735	4,810	4,810	2,230	(53.6%)
Total Revenue	\$209,558	\$201,320	\$201,320	\$216,980	7.8%
Total Resources	\$516,398	\$354,360	\$467,720	\$402,700	
EXPENSE BY CATEGORY					
PURCHASED SERVICES	-	-	282,000	2,900	100.0%
TRANSFERS	250,000	-	-	-	-
Total Expense	\$250,000	-	\$282,000	\$2,900	100.0%
Ending Balance	\$266,398	\$354,360	\$185,720	\$399,800	

Cultural Services Capital Expansion Fee Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Capital Expansion Fees	-	-	\$42,000	\$2,300	100.0%
REVENUE					
Beginning Balance	\$1,888,944	\$1,997,990	\$2,081,140	\$2,241,510	
IMPACT FEES	166,965	158,370	158,370	173,370	9.5%
INTEREST	25,234	44,000	44,000	27,400	(37.7%)
Total Revenue	\$192,199	\$202,370	\$202,370	\$200,770	(0.8%)
Total Resources	\$2,081,143	\$2,200,360	\$2,283,510	\$2,442,280	
EXPENSE BY CATEGORY					
PURCHASED SERVICES	-	-	42,000	2,300	100.0%
Total Expense	-	-	\$42,000	\$2,300	100.0%
Ending Balance	\$2,081,143	\$2,200,360	\$2,241,510	\$2,439,980	

Streets Capital Expansion Fee Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Capital Expansion Fees	\$1,300,656	\$902,360	\$2,141,010	\$1,498,900	66.1%
REVENUE					
Beginning Balance	\$3,063,080	\$1,408,610	\$3,136,430	\$1,845,730	
IMPACT FEES	1,317,749	808,180	808,180	1,350,690	67.1%
INTEREST	36,756	42,130	42,130	22,150	(47.4%)
OTHER	19,500	-	-	-	-
Total Revenue	\$1,374,005	\$850,310	\$850,310	\$1,372,840	61.5%
Total Resources	\$4,437,085	\$2,258,920	\$3,986,740	\$3,218,570	
EXPENSE BY CATEGORY					
TRANSFERS	1,300,656	902,360	2,141,010	1,498,900	66.1%
Total Expense	\$1,300,656	\$902,360	\$2,141,010	\$1,498,900	66.1%
Ending Balance	\$3,136,429	\$1,356,560	\$1,845,730	\$1,719,670	

Capital Projects Fund

The Capital Projects Fund is where all non-enterprise infrastructure other than the street system, major building maintenance projects, and major equipment purchases for General Fund agencies are budgeted. The funding sources for the fund are primarily transfers from the General Fund, and the CEF Funds. This allows for the full cost of a project to be budgeted when the funding for the project is from different sources.

See the Capital Program Chapter for details on Capital Projects.

Capital Projects Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Capital Projects	\$4,598,556	\$7,717,540	\$18,428,270	\$6,336,110	(17.9%)
REVENUE					
Beginning Balance	\$833,073	\$1,150,710	\$202,260	\$202,260	
INTERGOVERNMENTAL	40,000	-	90,000	-	-
INTEREST	15,886	-	-	-	-
OTHER	810,567	-	-	-	-
TRANSFERS	3,101,287	7,717,540	18,338,270	6,336,110	(17.9%)
Total Revenue	\$3,967,740	\$7,717,540	\$18,428,270	\$6,336,110	(17.9%)
Total Resources	\$4,800,813	\$8,868,250	\$18,630,530	\$6,538,370	
EXPENSE BY CATEGORY					
TRANSFERS	49,860	-	-	-	-
CAPITAL	4,548,696	7,717,540	18,428,270	6,336,110	(17.9%)
Total Expense	\$4,598,556	\$7,717,540	\$18,428,270	\$6,336,110	(17.9%)
Ending Balance	\$202,257	\$1,150,710	\$202,260	\$202,260	

Community Development Block Grant Fund

The CDBG Fund is for federal funds the City receives from the U.S. Department of Housing and Urban Development. Loveland is an entitlement city, which allows the City to receive funds each year without reapplication. Currently, the funding is directed towards affordable housing needs in the community. The Community Development Block Grant Fund is managed by the Community Partnership Office in the Development Services Department. Details on the expenditures are in the Development Services chapter.

Community Development Block Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Community Dev. Block Grant	\$240,077	\$288,240	\$531,930	\$309,640	7.4%
REVENUE					
INTERGOVERNMENTAL	\$240,077	\$288,240	\$531,930	\$309,640	7.4%
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	51,713	54,890	54,890	55,530	1.2%
SUPPLIES	-	500	500	500	-
PURCHASED SERVICES	188,364	232,850	476,540	253,610	8.9%
Total Expense	\$240,077	\$288,240	\$531,930	\$309,640	7.4%

Conservation Trust Fund

The Conservation Trust Fund receives a share of the proceeds of the Colorado Lottery. Current policy dedicates money in this fund to construction and maintenance of the City's recreation trails system. In the past, Lottery revenues have provided partial funding of the Chilson Recreation Center and the Youth Sports Complex. The Fund is managed by the Parks and Recreation Department. Expenditure details can be found in the Parks and Recreation Department section under Conservation Trust.

Conservation Trust Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Conservation Trust	\$122,341	\$436,570	\$2,493,570	\$274,420	(37.1%)
REVENUE					
Beginning Balance	\$5,026,440	\$4,545,510	\$5,635,750	\$3,682,550	
INTERGOVERNMENTAL	671,467	500,000	500,000	650,000	30.0%
INTEREST	60,185	40,370	40,370	44,190	9.5%
Total Revenue	\$731,652	\$540,370	\$540,370	\$694,190	28.5%
Total Resources	\$5,758,092	\$5,085,880	\$6,176,120	\$4,376,740	
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	85,491	111,990	111,990	113,240	1.1%
SUPPLIES	11,402	12,900	12,900	12,900	-
PURCHASED SERVICES	25,448	26,050	26,050	25,600	(1.7%)
ADMINISTRATIVE OVERHEAD	-	1,860	1,860	12,350	564.0%
CAPITAL	-	283,770	2,340,770	110,330	(61.1%)
Total Expense	\$122,341	\$436,570	\$2,493,570	\$274,420	(37.1%)
Ending Balance	\$5,635,751	\$4,649,310	\$3,682,550	\$4,102,320	

Downtown Infrastructure Fund

Downtown Infrastructure Fund revenue comes from General Fund Council Reserves. Contributions are \$1,000,000 in 2014 through 2016 and \$600,000 in 2017. The fund is intended to support downtown development projects as opportunities arise. This fund is new for 2014. Previously, funding was included in the approved Capital Program.

Downtown Infrastructure Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget/'13 Adopted Change
Downtown Infrastructure	-	-	-	-	-
REVENUE					
Beginning Balance	-	-	-	-	-
TRANSFERS	-	-	-	1,000,000	100.0%
Total Revenue	-	-	-	\$1,000,000	100.0%
Total Resources	-	-	-	\$1,000,000	
EXPENSE BY CATEGORY					
Total Expense	-	-	-	-	-
Ending Balance	-	-	-	\$1,000,000	

Economic Incentives Fund

Fund revenue comes from a contribution of \$250,000 annually from General Fund revenue. Funds are appropriated by Council as needed to support economic development projects. This fund is new for 2014. Previously funding was shown in the Economic Development Department budget.

Economic Incentive Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget/'13 Adopted Change
Economic Incentives	-	-	-	-	-
REVENUE					
Beginning Balance	-	-	-	-	-
TRANSFERS	-	-	-	250,000	100.0%
Total Revenue	-	-	-	\$250,000	100.0%
Total Resources	-	-	-	\$250,000	
EXPENSE BY CATEGORY					
Total Expense	-	-	-	-	-
Ending Balance	-	-	-	\$250,000	

Lodging Tax Fund

The Lodging Tax Fund revenue is from the 3% tax on the lodging price approved by the voters in November of 2009. Money in the fund is to be used to promote tourism, conventions and related activities within the City by marketing the city and promoting community events. The fund is managed by the Economic Development Department. Details on the expenditures are in the Department Summary chapter in the Economic Development Department Section.

Lodging Tax Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget/'13 Adopted Change
Lodging Tax	\$494,701	\$610,000	\$904,530	\$693,570	13.7%
REVENUE					
Beginning Balance	\$718,466	\$775,770	\$942,400	\$756,730	
LODGING TAX	673,646	700,000	700,000	797,780	14.0%
CHARGES FOR SERVICE	28,398	10,000	10,000	30,000	200.0%
INTEREST	9,119	8,710	8,710	9,570	9.9%
OTHER	7,474	150	150	7,680	5,020.0%
Total Revenue	\$718,637	\$718,860	\$718,860	\$845,030	17.6%
Total Resources	\$1,437,103	\$1,494,630	\$1,661,260	\$1,601,760	
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	101,007	102,150	152,150	234,410	129.5%
SUPPLIES	50,628	44,670	232,370	48,660	8.9%
PURCHASED SERVICES	343,066	394,550	451,380	365,050	(7.5%)
ADMINISTRATIVE OVERHEAD	-	18,630	18,630	20,450	9.8%
TRANSFERS	-	50,000	50,000	25,000	(50.0%)
Total Expense	\$494,701	\$610,000	\$904,530	\$693,570	13.7%
Ending Balance	\$942,402	\$884,630	\$756,730	\$908,190	

Open Space Fund

The Open Space Fund receives a share of revenues from the Larimer County Open Space tax, a countywide one-quarter cent sales and use tax. The County tax expires in 2018. Use of money in this fund is restricted to the acquisition and management of open space, and it cannot be used for other general governmental purposes. Under City of Loveland policies, fifteen percent (15%) of Open Space revenue is reserved each year to continue operation and maintenance after the tax expires. The Fund is managed by the Parks and Recreation Department. Expenditure details can be found in the Parks and Recreation Department section under Open Space.

Open Space Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Open Space	\$247,679	\$3,036,170	\$3,036,170	\$2,520,800	(17.0%)
REVENUE					
Beginning Balance	\$13,111,628	\$10,535,820	\$14,500,770	\$11,863,050	
INTERGOVERNMENTAL	1,724,003	1,456,650	1,456,650	1,800,000	23.6%
INTEREST	157,907	142,770	142,770	144,590	1.3%
OTHER	4,070	2,500	2,500	203,000	8,020.0%
Total Revenue	\$1,885,980	\$1,601,920	\$1,601,920	\$2,147,590	34.1%
Total Resources	\$14,997,608	\$12,137,740	\$16,102,690	\$14,010,640	
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	198,024	394,770	394,770	360,900	(8.6%)
SUPPLIES	3,681	36,750	36,050	36,050	(1.9%)
PURCHASED SERVICES	92,348	68,640	68,640	58,910	(14.2%)
ADMINISTRATIVE OVERHEAD	-	8,180	8,180	35,470	333.6%
CAPITAL	202,789	2,012,460	3,732,000	2,095,000	4.1%
Total Expense	\$496,842	\$2,520,800	\$4,239,640	\$2,586,330	2.6%
Ending Balance	\$14,500,766	\$9,616,940	\$11,863,050	\$11,424,310	

Open Space Fund Balance Allocation

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Total Fund Balance	\$14,500,766	\$9,616,940	\$11,863,050	\$11,424,310	
Unrestricted Fund Balance	10,749,026	5,257,064	7,245,348	6,676,484	27.0%
Maintenance Reserves*	3,751,740	4,359,876	4,617,702	4,747,826	8.9%

*City policy requires that 15% of annual expenditures be set aside to provide for operations and maintenance of Open Space after the countywide tax expires in 2018.

Park Improvement Fund

The Park Improvement Fund receives user fees for the use of park shelters, ball fields, and tennis courts, as well as a share of user fees paid for Larimer County parks within the Loveland Urban Growth Area. Current policy dedicates money in this fund to improving and renovating park facilities. The Fund is managed by the Parks and Recreation Department. Expenditure details can be found in the Parks and Recreation Department section under Park Improvement

Park Improvement Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Park Improvement	\$582,195	\$305,000	\$305,000	\$205,000	(32.8%)
REVENUE					
Beginning Balance	\$2,664,910	\$2,555,560	\$2,177,310	\$1,954,750	
CHARGES FOR SERVICE	60,524	56,730	56,730	60,460	6.6%
INTERGOVERNMENTAL	-	350	350	360	2.9%
INTEREST	26,928	25,360	25,360	23,530	(7.2%)
OTHER	7,146	-	-	-	-
Total Revenue	\$94,598	\$82,440	\$82,440	\$84,350	2.3%
Total Resources	\$2,759,508	\$2,638,000	\$2,259,750	\$2,039,100	
EXPENSE BY CATEGORY					
SUPPLIES	726	-	-	-	-
PURCHASED SERVICES	5,093	-	-	-	-
TRANSFERS	500,000				
CAPITAL	76,376	305,000	305,000	205,000	(32.8%)
Total Expense	\$582,195	\$305,000	\$305,000	\$205,000	(32.8%)
Ending Balance	\$2,177,313	\$2,333,000	\$1,954,750	\$1,834,100	

PEG Fee Fund

The PEG Fee is included in the Cable Franchise agreement, to provide funding to upgrade City equipment used to broadcast Council meeting and other Government programming on the Comcast cable service. The fee is restricted to capital equipment used for the broadcasts. The PEG Fee Fund is managed by the Library. Details on the expenditures are in the Department Summary chapter in the Library Section.

PEG Fee Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
PEG Fee	\$55,913	\$86,000	\$86,000	\$140,480	63.3%
REVENUE					
Beginning Balance	\$197,783	\$211,400	\$238,620	\$226,160	
PEG FEE	95,598	71,000	71,000	71,000	-
INTEREST	1,154	2,540	2,540	4,300	69.3%
Total Revenue	\$96,752	\$73,540	\$73,540	\$75,300	2.4%
Total Resources	\$294,535	\$284,940	\$312,160	\$301,460	
EXPENSE BY CATEGORY					
SUPPLIES	55,104	26,000	26,000	50,480	94.2%
PURCHASED SERVICES	809	-	-	-	-
CAPITAL	-	60,000	60,000	90,000	50.0%
Total Expense	\$55,913	\$86,000	\$86,000	\$140,480	63.3%
Ending Balance	\$238,622	\$198,940	\$226,160	\$160,980	

Seizure & Forfeiture Fund

The Seizure & Forfeiture Fund is used to account for proceeds received from assets seized or forfeited through Police felony arrests. The revenues must be used for overtime or equipment used for investigations.

Seizure & Forfeiture Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Seizure & Forfeiture	\$50,153	-	\$2,310	-	-
REVENUE					
Beginning Balance	\$2,056	\$2,050	\$2,310	-	
INTERGOVERNMENTAL	50,000	-	-	-	-
INTEREST	411	-	-	-	-
Total Revenue	\$50,411	-	-	-	-
Total Resources	\$52,467	\$2,050	\$2,310	-	
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	50,000	-	2,310	-	-
PURCHASED SERVICES	153	-	-	-	-
Total Expense	\$50,153	-	\$2,310	-	-
Ending Balance	\$2,314	\$2,050	-	-	

Transit Fund

The Transit Fund is used to account for all revenues and costs to provide fixed route bus service and Paratransit services to City residents. The City is also a partner with the City of Fort Collins and City of Longmont to provide regional bus services connecting the three cities. Details on the costs and revenues can be found in the Public Works chapter of the Department Summaries Section. The funding sources are Federal Transit Administration (FTA) grants, farebox revenue, and a subsidy from General Fund resources.

Transit Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Transit Operations	1,914,511	1,879,510	1,954,350	1,769,480	(5.9%)
Transit Capital	-	-	-	144,000	100.0%
Total Transit	\$1,914,511	\$1,879,510	\$1,954,350	\$1,913,480	1.8%
REVENUE					
Beginning Balance	-	-	-	-	
INTERGOVERNMENTAL	1,735,193	859,710	917,580	620,000	(27.9%)
CHARGES FOR SERVICE	105,353	106,000	106,000	116,000	9.4%
OTHER	3,015	-	-	-	-
TRANSFERS	-	-	-	24,000	100.0%
GENERAL FUND SUBSIDY	70,950	913,800	930,770	1,153,480	26.2%
Total Revenue	\$1,914,511	\$1,879,510	\$1,954,350	\$1,913,480	1.8%
Total Resources	\$1,914,511	\$1,879,510	\$1,954,350	\$1,913,480	
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	666,105	660,980	660,980	667,780	1.0%
SUPPLIES	12,169	18,400	18,400	18,400	-
PURCHASED SERVICES	1,236,237	1,136,390	1,136,390	973,170	(14.4%)
ADMINISTRATIVE OVERHEAD	-	63,740	63,740	110,130	72.8%
CAPITAL	-	-	74,840	144,000	100.0%
Total Expense	\$1,914,511	\$1,879,510	\$1,954,350	\$1,913,480	(6.3%)
Ending Balance	-	-	-	-	

Transportation Fund

The Transportation Fund is used to account for all revenues and costs to maintain the existing street infrastructure and the construction of new infrastructure. Details on the costs and revenues can be found in the Public Works chapter of the Department Summaries Section and in the Capital Program Section. The primary funding sources are Highway User Tax Funds (HUTF) and other state revenue sharing, the Larimer County Road and Bridge tax revenue sharing, the Transportation Utility Fee, Street Capital Expansion Fees and General Fund resources.

Transportation Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Transportation Maint. & Const.	\$10,982,377	\$11,606,460	\$16,567,480	\$13,742,550	18.4%
REVENUE					
Beginning Balance	-	-	-	-	
LICENSES AND PERMITS	19,905	46,340	46,340	66,940	44.5%
INTERGOVERNMENTAL	3,672,721	3,773,490	6,224,830	3,488,910	(7.5%)
CHARGES FOR SERVICE	1,944,982	2,269,050	2,269,050	2,125,000	(6.3%)
OTHER	45,961	1,000	1,000	1,000	0.0%
TRANSFERS	2,186,208	1,432,720	3,862,400	3,367,880	135.1%
GENERAL FUND SUBSIDY	3,112,600	4,083,860	4,163,860	4,692,900	14.9%
Total Revenue	\$10,982,377	\$11,606,460	\$16,567,480	\$13,742,550	18.4%
Total Resources	\$10,982,377	\$11,606,460	\$16,567,480	\$13,742,550	
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	2,989,788	3,021,100	3,021,100	3,086,430	2.2%
SUPPLIES	993,356	947,770	947,770	1,022,520	7.9%
PURCHASED SERVICES	1,024,439	1,089,800	1,089,800	1,178,900	8.2%
ADMINISTRATIVE OVERHEAD	-	488,640	488,640	627,820	28.5%
TRANSFERS	8,854	-	20,000	35,000	100.0%
CAPITAL	5,965,940	6,059,150	11,000,170	7,791,880	28.6%
Total Expense	\$10,982,377	\$11,606,460	\$16,567,480	\$13,742,550	18.4%
Ending Balance	-	-	-	-	

Other Entity Funds Summary

These are funds to account for the revenues and expenses of separate governmental units the City of Loveland either has a significant interest in or has created for special purposes. The spending for these funds is approved either by a joint relationship through an intergovernmental agreement, or by a separate resolution.

The Airport is a separate entity established by the cities of Fort Collins and Loveland. The City of Loveland does not have absolute authority to control this fund. However, per the Intergovernmental Agreement between the cities, it is Loveland's responsibility to legally appropriate the budget for the Fort Collins – Loveland Municipal Airport as part of the administrative responsibilities. The Loveland/Larimer Building Authority (LLBA) was established by Larimer County and the City of Loveland to construct and operate the Police and Courts facility.

The Loveland Fire and Rescue Authority is a newly-created entity. The Authority is a partnership between the City of Loveland and the Loveland Rural Fire District, with each contributing to the Fire Authority budget.

The General Improvement District (GID) #1, the Loveland Special Improvement District (SID) #1 and the Loveland Urban Renewal Authority (LURA) are separate entities created for specific expenditures and are funded by either a separate mill levy from the city, a special assessment, or tax increment financing (TIF). The City Council serves as the Board of Directors for these separate entities.

An ordinance adopting the budget will be presented to the governing body of each entity for approval.

None of these funds are included in the City's Total Budget summary.

Other Entity Funds

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
REVENUE					
Beginning Balance	\$2,545,694	\$2,742,130	\$3,254,820	\$2,753,130	
PROPERTY TAXES	11,296,630	11,384,240	11,384,240	11,394,330	0.1%
OTHER TAXES	709,566	700,000	700,000	675,000	(3.6%)
INTERGOVERNMENTAL	11,434,701	11,786,060	14,881,470	12,947,780	9.9%
CHARGES FOR SERVICE	1,305,821	1,067,180	591,510	721,510	(32.4%)
INTEREST	59,429	37,880	37,880	26,850	(29.1%)
OTHER	10,047	15,000	28,000	5,730	(61.8%)
Total Revenue	\$24,816,194	\$24,990,360	\$27,623,100	\$25,771,200	3.1%
Total Resources	\$27,361,888	\$27,732,490	\$30,877,920	\$28,524,330	
EXPENSE BY DEPARTMENT					
AIRPORT	1,724,772	2,208,600	3,546,610	2,298,710	4.1%
LOVELAND FIRE RESCUE AUTHORITY	9,691,395	9,878,290	10,341,120	10,732,450	8.6%
LOVELAND GID #1	16,495	24,500	85,500	24,500	-
LOVELAND-LARIMER BLDG. AUTHORITY	461,959	469,150	469,150	586,500	25.0%
LOVELAND SID #1	949,273	762,120	762,120	690,650	(9.4%)
LOVELAND URBAN RENEWAL AUTHORITY	11,263,175	11,351,280	12,920,290	11,310,720	(0.4%)
Total Expense	\$24,107,069	\$24,693,940	\$28,124,790	\$25,643,530	3.8%
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	7,436,230	8,103,330	8,156,860	8,607,720	6.2%
SUPPLIES	1,205,934	405,060	467,600	497,390	22.8%
PURCHASED SERVICES	1,881,956	1,933,080	3,853,260	2,170,400	12.3%
ADMINISTRATIVE OVERHEAD	788,630	884,530	884,530	1,054,870	19.3%
DEBT SERVICE	11,893,691	11,794,040	11,794,040	11,701,370	(0.8%)
CAPITAL	900,628	1,573,900	2,968,500	1,611,780	2.4%
Total Expense	\$24,107,069	\$24,693,940	\$28,124,790	\$25,643,530	3.8%
Ending Balance	\$3,254,819	\$3,038,550	\$2,753,130	\$2,880,800	

Airport Fund

The Airport Fund receives revenue for operating and capital expenses primarily from revenues generated by airport operations. Additional revenues are provided by the airport partners, the Cities of Loveland and Fort Collins, and, for approved projects, from the FAA and Colorado Department of Transportation. Use of money in the Fund is restricted to the airport. The Fund is managed by the Public Works Department. Details on the expenditures are in the Other Entities chapter.

Airport Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Airport	\$1,724,772	\$2,208,600	\$3,546,610	\$2,298,710	4.1%
REVENUE					
Beginning Balance	\$530,312	\$892,560	\$1,115,480	\$1,045,630	
AIRPORT REVENUE	1,151,972	930,800	455,130	580,380	(37.6%)
INTERGOVERNMENTAL	1,146,036	1,575,000	3,010,920	1,769,960	12.4%
INTEREST	11,930	10,710	10,710	10,710	-
Total Revenue	\$2,309,938	\$2,516,510	\$3,476,760	\$2,361,050	(6.2%)
Total Resources	\$2,840,250	\$3,409,070	\$4,592,240	\$3,406,680	
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	389,741	435,890	360,100	373,800	(14.2%)
SUPPLIES	26,256	36,700	27,350	37,700	2.7%
PURCHASED SERVICES	440,806	331,010	650,530	372,250	12.5%
CAPITAL	867,969	1,405,000	2,508,630	1,514,960	7.8%
Total Expense	\$1,724,772	\$2,208,600	\$3,546,610	\$2,298,710	4.1%
Ending Balance	\$1,115,478	\$1,200,470	\$1,045,630	\$1,107,970	

Loveland Fire Authority Fund

The Loveland Fire Authority Fund receives revenue for operating and capital expenses primarily from contributions from the City and the Loveland Rural Fire District. Additional revenues are generated from fees charged for services provided by both the Suppression and Prevention Divisions. Expenditures from this fund are limited to the operations and capital needs of the Authority. The Fund is managed by the Fire Department. Details on the expenditures are in the Other Entities chapter. The Authority was created in 2012.

Loveland Fire Authority Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Loveland Fire Authority	\$9,691,395	\$9,878,290	\$10,341,120	\$10,732,450	8.6%
REVENUE					
Beginning Balance	-	-	\$290,340	-	
CHARGES FOR SERVICE	59,158	22,500	22,500	30,250	34.4%
INTERGOVERNMENTAL	9,826,706	9,741,910	9,901,400	10,591,320	8.7%
LICENSES & PERMITS	94,691	113,880	113,880	110,880	(2.6%)
INTEREST	595	-	-	-	-
OTHER	585	-	13,000	-	-
Total Revenue	\$9,981,735	\$9,878,290	\$10,050,780	\$10,732,450	8.6%
Total Resources	\$9,981,735	\$9,878,290	\$10,341,120	\$10,732,450	
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	6,923,738	7,542,890	7,672,210	8,104,970	7.5%
SUPPLIES	1,171,681	363,860	435,750	456,190	25.4%
PURCHASED SERVICES	774,687	921,020	952,670	1,022,860	11.1%
ADMINISTRATIVE OVERHEAD	788,630	881,620	881,620	1,051,610	19.3%
CAPITAL	32,659	168,900	398,870	96,820	(42.7%)
Total Expense	\$9,691,395	\$9,878,290	\$10,341,120	\$10,732,450	8.6%
Ending Balance	\$290,340	-	-	-	

Loveland General Improvement District #1 Fund

The Loveland General Improvement District #1 (GID) Fund revenues are provided by an ad valorem tax on all properties within the District’s boundaries. The mill levy for the District is 2.684 mills. Fund revenues are restricted to construction of parking and pedestrian improvements within the District. The Fund is managed by the Public Works Department. Details on the expenditures are in the Other Entities chapter.

General Improvement District #1 Fund Summary

	‘12 Actual	‘13 Adopted Budget	‘13 Revised Budget as of June	‘14 Budget	‘14 Budget / ‘13 Adopted Change
GID #1	\$16,495	\$24,500	\$85,500	\$24,500	-
REVENUE					
Beginning Balance	\$66,268	\$64,520	\$86,410	\$34,640	
INTEREST	927	770	770	420	(45.5%)
TAXES	35,706	32,960	32,960	35,000	6.2%
Total Revenue	\$36,633	\$33,730	\$33,730	\$35,420	5.0%
Total Resources	\$102,901	\$98,250	\$120,140	\$70,060	
EXPENSE BY CATEGORY					
SUPPLIES	-	2,000	2,000	2,000	-
PURCHASED SERVICES	16,495	22,500	22,500	22,500	-
CAPITAL	-	-	61,000	-	-
Total Expense	\$16,495	\$24,500	\$85,500	\$24,500	-
Ending Balance	\$86,406	\$73,750	\$34,640	\$45,560	

Loveland–Larimer Building Authority Fund

The Loveland–Larimer Building Authority Fund was established to provide operating funds for the Police & Courts Building located at Monroe Avenue and 10th Street. Fund revenues come from contributions from the City of Loveland and Larimer County and are based upon building square footage occupied by each entity. The Fund is managed by the Public Works Department and the Parks & Recreation Department. The Public Works Department provides facility maintenance services and the Parks & Recreation Department provides grounds maintenance services. Details on Fund expenditures can be found in the Other Entities chapter.

Loveland Larimer Building Authority Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
BUILDING OPERATIONS	459,839	447,710	447,710	454,900	1.6%
GROUNDS MAINTENANCE	13,601	14,250	14,250	14,250	-
Total Expense	\$473,440	\$461,960	\$461,960	\$469,150	1.6%
REVENUE					
LARIMER COUNTY CONTRIBUTIONS	101,594	92,390	92,390	93,830	1.6%
CITY OF LOVELAND CONTRIBUTIONS	371,846	369,570	369,570	375,320	1.6%
Total Revenue	\$473,440	\$461,960	\$461,960	\$469,150	1.6%
EXPENSE BY CATEGORY					
PERSONNEL SERVICES	132,878	120,270	120,270	124,550	3.6%
SUPPLIES	2,340	2,500	2,500	2,500	-
PURCHASED SERVICES	338,222	339,190	339,190	342,100	0.9%
Total Expense	\$473,440	\$461,960	\$461,960	\$469,150	1.6%

Loveland Special Improvement District #1 Fund

The City serves as the sponsoring agency for the Loveland Special Improvement District #1 (SID). The District was established to allow for the collection of assessments from property owners in the District to back bonded debt used to construct infrastructure improvements in the District. The City does not have any legal obligation towards this debt.

Loveland Special Improvement District #1 Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
Loveland SID #1	\$949,273	\$776,190	\$776,190	\$762,120	(1.8%)
REVENUE					
Beginning Balance	\$750,723	\$667,130	\$522,890	\$477,170	
TAXES	709,566	700,000	700,000	675,000	(3.6%)
INTEREST	9,462	15,000	15,000	5,730	(61.8%)
OTHER	2,413	1,400	1,400	1,400	-
Total Revenue	\$721,441	\$716,400	\$716,400	\$682,130	(4.3%)
Total Resources	\$1,472,164	\$1,383,530	\$1,239,290	\$1,159,300	
EXPENSE BY CATEGORY					
PURCHASED SERVICES	8,373	10,000	10,000	10,000	-
DEBT SERVICE	940,900	752,120	752,120	680,650	(9.5%)
Total Expense	\$949,273	\$762,120	\$762,120	\$690,650	(9.4%)
Ending Balance	\$522,891	\$621,410	\$477,170	\$468,650	

Note: The bond ordinance for Loveland Special Improvement District #1 requires that a portion of the assessments received be placed in reserve accounts, so at the end of the year there will be a reserve balance. The reserve amounts are not excess funds. The reserves are to fund the upcoming interest payments to bondholders should annual assessments not be received on a timely basis. The fund balance remaining in the final year of the bonds (2029) will be applied to the final payment and assessments on property owners will be lowered.

Loveland Urban Renewal Authority Fund

The Loveland Urban Renewal Authority (LURA) was established to enable the use of tax increment financing to fund redevelopment and infrastructure improvements within the boundaries of the Authority. The Authority currently has three project areas; the downtown area, U.S. 34 Crossroads Renewal Area (also known as the Centerra Project Area) on the east side of the City, and the Lincoln Place project area located on the old Walgreens block in the downtown area. Sufficient funding is not yet available for the Downtown and Finley Block project areas. The U.S. 34 Crossroads Renewal Area is contractually bound to transfer revenues to the Centerra Metropolitan District #1.

Loveland Urban Renewal Authority Fund Summary

	'12 Actual	'13 Adopted Budget	'13 Revised Budget as of June	'14 Budget	'14 Budget / '13 Adopted Change
DOWNTOWN	43,741	53,830	110,140	45,000	(16.4%)
FINLEY BLOCK	205,513	205,530	1,705,530	195,000	(5.1%)
US 34 CROSSROADS	11,002,791	11,091,920	11,091,920	11,070,720	(0.2%)
FAÇADE GRANT	11,130	-	12,700	-	-
Total Expense	\$11,263,175	\$11,351,280	\$12,920,290	\$11,310,720	(0.4%)
REVENUE					
Beginning Balance	\$1,198,646	\$1,117,920	\$1,239,960	\$1,195,950	
TAXES	11,260,924	11,351,280	11,351,280	11,359,330	0.1%
INTEREST	43,564	25,000	25,000	14,320	(42.7%)
CITY LOAN	-	-	1,500,000	-	100.0%
Total Revenue	\$11,304,488	\$11,376,280	\$12,876,280	\$11,373,650	-
Total Resources	\$12,503,134	\$12,494,200	\$14,116,240	\$12,569,600	
EXPENSE BY CATEGORY					
PURCHASED SERVICES	310,384	309,360	1,878,370	290,000	(6.3%)
DEBT SERVICE	10,952,791	11,041,920	11,041,920	11,020,720	(0.2%)
Total Expense	\$11,263,175	\$11,351,280	\$12,920,290	\$11,310,720	(0.4%)
Ending Balance	\$1,239,959	\$1,142,920	\$1,195,950	\$1,258,880	

Fund Balance Summary

	2012 Actual Ending Balance	2013 Adopted Ending Balance	2013 Revised Ending Balance as of June	2014 Ending Balance
General Fund	\$33,786,144	\$27,937,030	\$31,220,890	\$26,819,340
INTERNAL SERVICES FUNDS				
EMPLOYEE BENEFITS	6,310,868	2,597,390	5,283,350	3,373,570
CITY FLEET	8,506,018	7,689,770	6,920,200	6,937,720
FLEET MANAGEMENT	447,345	461,260	325,070	102,940
RISK & INSURANCE	3,920,842	3,121,750	3,381,630	2,855,140
Total Internal Services Funds	\$19,185,073	\$13,870,170	\$15,910,250	\$13,269,370
ENTERPRISE FUNDS				
GOLF	2,001,093	1,480,920	2,084,770	1,808,080
POWER	19,840,932	11,335,280	17,345,630	12,570,640
POWER PIF	8,092,992	6,830,630	7,908,310	8,355,870
RAW WATER	20,920,758	11,743,420	20,960,660	20,681,770
SOLID WASTE	5,571,026	984,610	2,111,280	1,441,880
STORMWATER	3,751,868	2,179,720	674,570	177,700
WASTEWATER	7,490,141	2,784,540	4,184,550	2,976,050
WASTEWATER SIF	5,127,868	4,050,850	4,466,430	5,105,480
WATER	4,209,367	9,113,690	12,323,570	5,699,540
WATER SIF	8,939,833	7,190,080	8,651,330	4,535,280
Total Enterprise Funds	\$85,945,878	\$57,693,740	\$80,711,100	\$63,352,290
SPECIAL REVENUE FUNDS				
ART IN PUBLIC PLACES	244,201	65,020	54,670	104,680
PARK CAPITAL EXPANSION FEES	8,262,433	2,117,700	3,187,900	3,906,150
RECREATION CAPITAL EXPANSION FEES	3,740,202	3,752,130	3,604,720	4,955,700
OPEN SPACE CAPITAL EXPANSION FEES	1,263,695	221,550	238,650	222,790
TRAILS CAPITAL EXPANSION FEES	1,127,392	581,060	688,300	663,860
GEN. GOVT. CAPITAL EXPANSION FEES	8,192,034	5,548,640	3,179,720	3,580,890
POLICE CAPITAL EXPANSION FEES	4,545,264	4,260,680	4,616,600	4,995,810
FIRE CAPITAL EXPANSION FEES	1,873,439	49,480	12,660	475,800
LIBRARY CAPITAL EXPANSION FEES	266,398	354,360	185,720	399,800
CULT. SVC. CAPITAL EXPANSION FEES	2,081,143	2,200,360	2,241,510	2,439,980
STREETS CAPITAL EXPANSION FEES	3,136,429	1,356,560	1,845,730	1,719,670
CAPITAL PROJECTS	202,257	1,150,710	202,260	202,260
CONSERVATION TRUST	5,635,751	4,649,310	3,682,550	4,102,320
DOWNTOWN INFRASTRUCTURE	-	-	-	1,000,000
ECONOMIC INCENTIVES	-	-	-	250,000
LODGING TAX	942,402	884,630	756,730	908,190
OPEN SPACE	14,500,766	9,616,940	11,863,050	11,424,310
PARKS IMPROVEMENT	2,177,313	2,333,000	1,954,750	1,834,100
PEG FEE	238,622	198,940	226,160	160,980
SEIZURE AND FORFEITURE	2,314	2,050	-	-
Total Special Revenue Funds	\$58,432,055	\$39,343,120	\$38,541,680	\$43,347,290
Total All City Funds	\$197,349,150	\$138,844,060	\$166,383,920	\$146,788,290

* Ending balances may differ slightly from fund summaries and the Total City Budget page due to rounding differences.



September Study Session

2014 Recommended Budget

John Hartman
Budget Officer

Presented
September 10, 2013

Agenda

- Total City Budget Overview
- General Fund Overview
- Enterprise Funds Highlights
- Capital Program Review
- Compensation and Benefits

Colorado Trends

Colorado State Planning & Budgeting, in their *Colorado Economic Forecast, June 2013*, highlighted:

- Continued slow job growth: 2013 increase 2.2%, with 2.3% in 2014.
- Unemployment in 2013 at 6.8%, then a slow decrease to 6.5% in 2014.
- Retail spending is projected to continue modest growth with a 5.2% increase in 2014.
- Personal income will increase 4.0% in 2013, and growth will continue, at 5.2% in 2014.

Loveland Trends

Colorado Department of Labor & Employment reports:

- Unemployment rate in Loveland was 6.3% in July 2013.
- Unemployment rate in Loveland was 7.7% in July 2012.

Total City Budget Overview

Key Concepts, Philosophy, and Building Blocks for Revenue Budget:

- Property tax up slightly at 4.0% due to growth and a small recovery in values.
- Sales tax base increases 6.0% over projected 2013 collections.
- Auto use tax flat to projected historic average.
- Building use tax and building permit revenues based on projected building activity.
- Interest calculated at 1.02% of projected beginning balance.
- Rate increases in the Water & Power Enterprise funds.

Total City Budget Overview

Key Concepts, Philosophy, and Building Blocks for Expense Budget:

- Recovery from recession continues to be slow.
- Sales tax has experienced stronger growth.
- Commercial building projects remain severely constrained, but housing projects beginning to recover.
- Increased job growth with 800 more people employed through July compared to the same period last year⁽¹⁾.
- Property values are expected to slowly improve.

⁽¹⁾ Larimer County Workforce Center July Report



2014 Budget Building Blocks

➤ Council Priorities from January Advance

1. Public Safety
2. Economic Vitality
3. Infrastructure

2014 Budget Building Blocks

- Merit Pool set at 3.5% of current salaries.
- Reserved 1% of salary for potential impacts of the compensation study.
- Health claims budgeted at an increase of \$529,000 or 6.5% based on current experience.
- Fuel estimated at a 23.1% increase from 2013 adopted budget.
- All one-time items removed.
- No across the board inflation, addressed on a case-by-case basis.
- Major capital projects based on the Capital Program.

Total Budget Expense Growth

<u>Budget Year</u>	<u>2011</u>	<u>2012</u>	<u>2013</u>	<u>2014</u>
Operations	137,577	144,013	160,552	166,369
Percent Change	7.3%	4.7%	12.9%	3.6%
Capital	40,669	36,758	46,320	56,004
Percent Change	-1.2%	-9.7%	-14.6%	20.9%
Total Net Budget	178,276	180,771	206,872	222,373
Percent Change	5.2%	1.4%	15.6%	7.5%

*All numbers in thousands.



Total Budget Revenues

<u>REVENUE</u>	<u>2012</u> <u>Actual</u>	<u>2013</u> <u>Adopted</u>	<u>2013</u> <u>Revised</u>	<u>2014</u> <u>Budget</u>	<u>%</u> <u>Change</u>
Beginning Balance	178,922	140,288	197,349	166,384	
Taxes	49,824	49,359	49,359	54,149	9.7%
Intergovernmental	8,897	7,237	10,272	7,234	0.0%
Impact Fees	9,846	7,419	7,419	10,277	38.5%
Charges for Service	39,171	43,408	43,608	47,848	10.2%
Interest	2,225	2,659	2,659	1,965	(26.1%)
Other	2,406	973	1,026	1,256	29.1%
Utility Charges	70,205	74,071	74,071	78,560	6.1%
Utility Other	1,678	1,927	1,927	1,834	(4.8%)
PILT	5,330	5,640	5,640	5,943	5.4%
Bond Proceeds	-	16,000	16,000	-	(100.0%)
Less Administrative Charges	-	(3,285)	(3,285)	(6,289)	91.4%
Total Net Revenue	189,582	205,408	208,696	202,777	1.3%
Transfers	13,490	16,915	30,097	21,252	25.6%
Total Revenue	203,072	222,323	238,793	224,029	0.8%
Total Resources	381,994	362,611	436,142	390,413	

*All numbers in thousands.



Total Budget Expenses

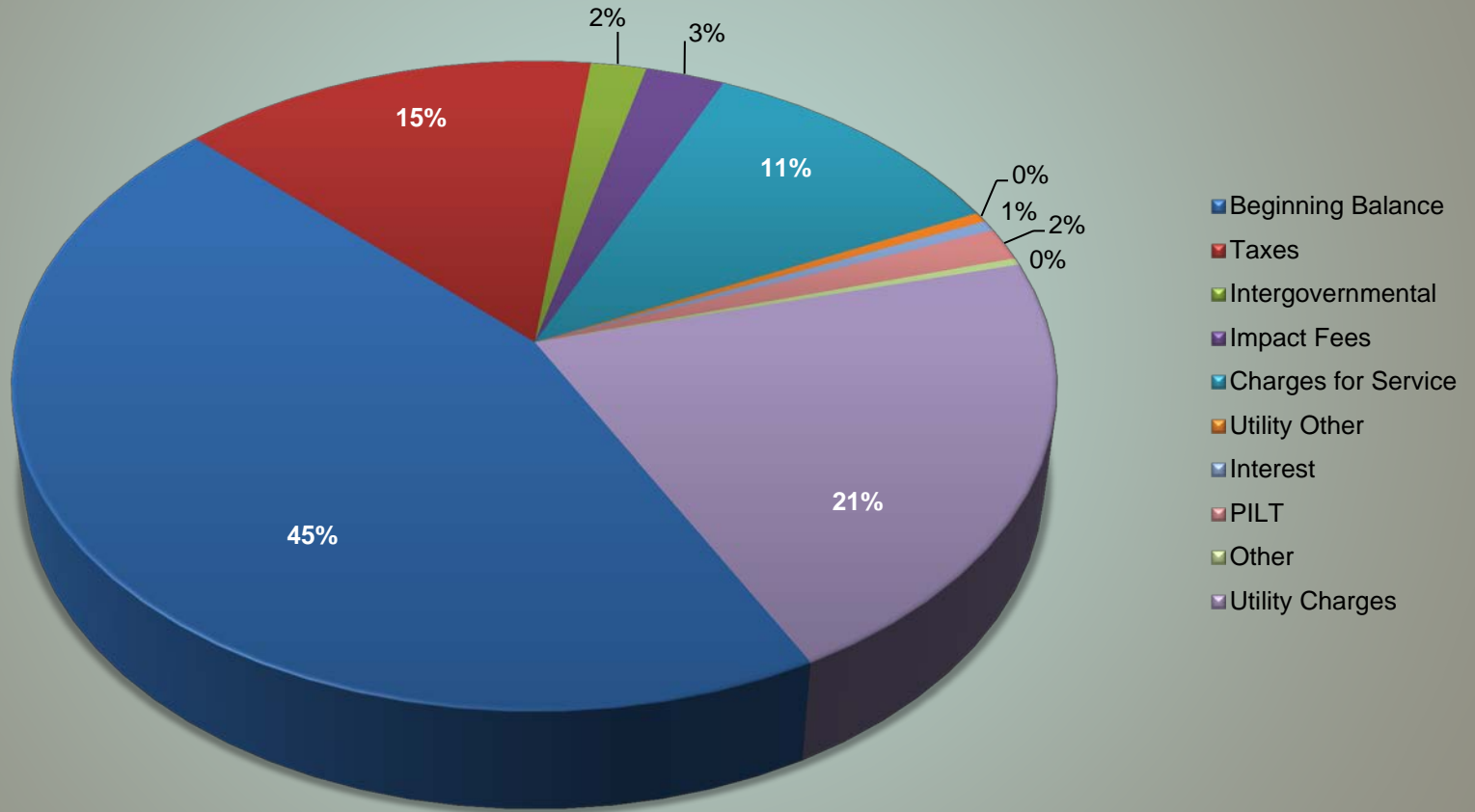
	<u>2012</u> <u>Actual</u>	<u>2013</u> <u>Adopted</u>	<u>2013</u> <u>Revised</u>	<u>2014</u> <u>Budget</u>	<u>%</u> <u>Change</u>
Appropriations					
General Fund (net expense)	59,343	65,192	68,983	77,071	18.2%
Enterprise Funds	87,006	104,568	113,845	117,405	12.3%
Internal Service Funds	14,647	18,725	19,875	19,279	3.0%
Special Revenue Funds	23,649	35,282	67,055	29,870	(15.3%)
Total Expense	184,645	223,767	269,758	243,625	8.9%
Less Transfers	13,490	16,915	30,097	21,252	25.6%
Total Net Expense	171,155	206,852	239,661	222,373	7.5%
Ending Balance	197,349	138,844	166,384	146,788	

*All numbers in thousands.



Total Budget Source of Funds

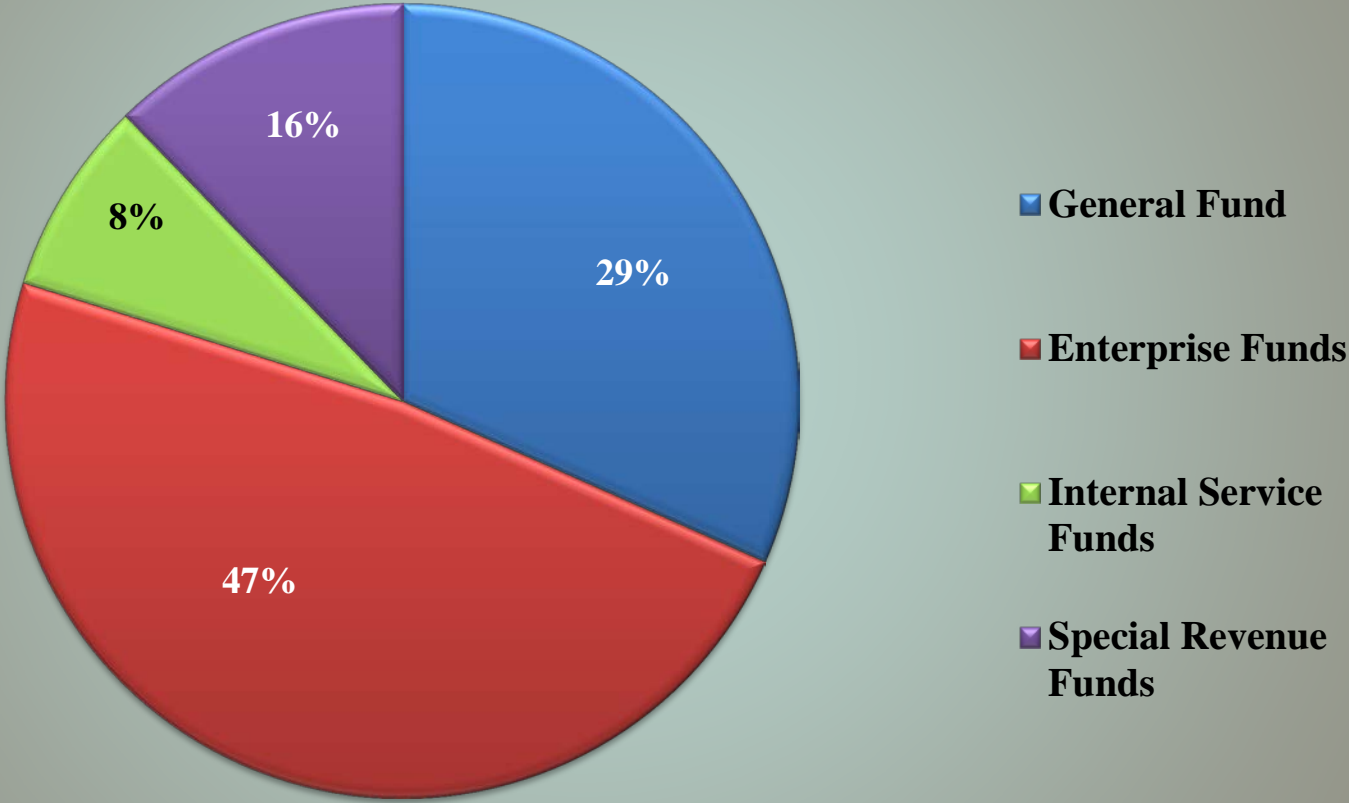
Total Source of Funds



Significant Revenue Recommendations

- Continue 1% per year increase in water rates for new reservoir and another 12.0% for treatment plant and distribution system capital improvements;
- Increase of 8.9% in Wastewater primarily for infrastructure improvements;
- Increase of 1.62% in Power rates to pass through a PRPA increase;

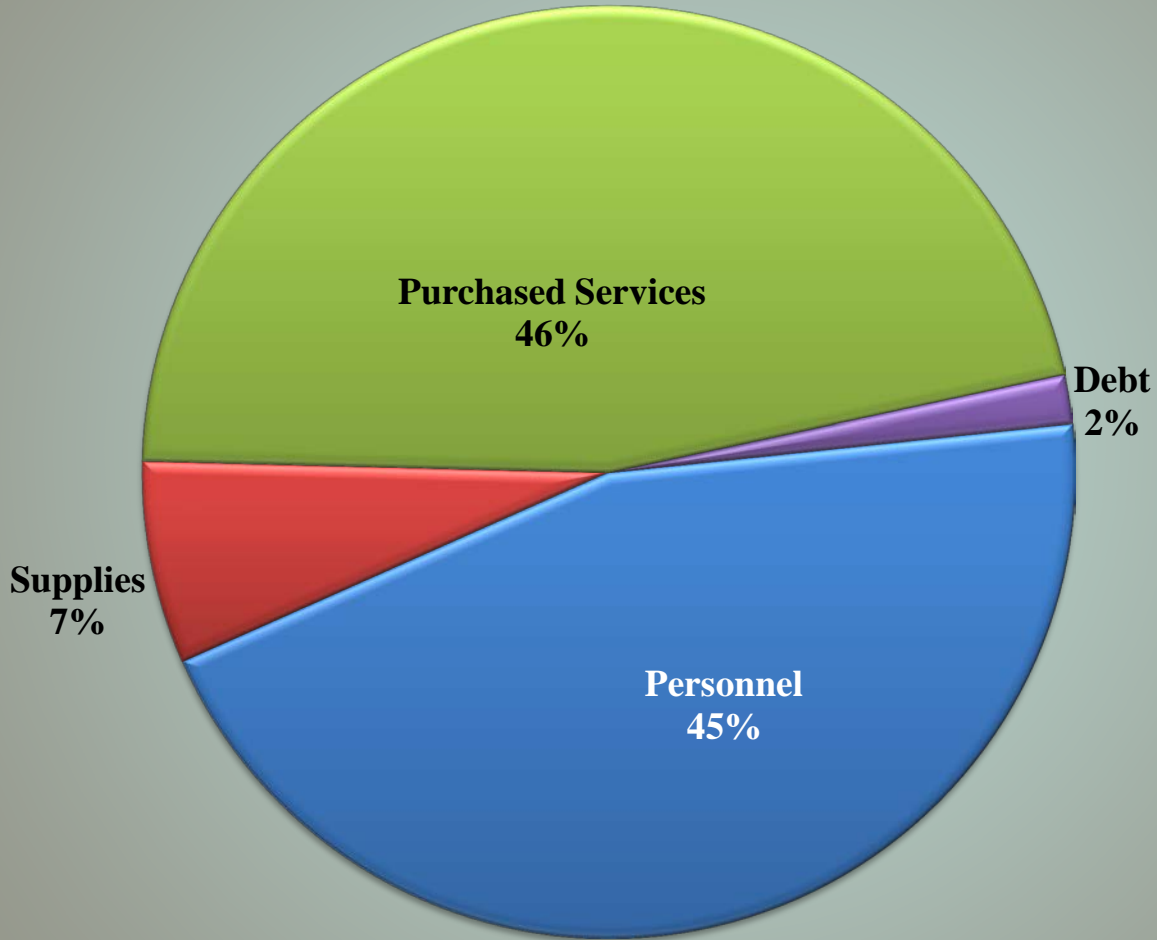
Total Fund Appropriations



Projected Ending Balances

Total Ending Balance	\$146,788,290
Restricted for Construction and Land Purchases	(88,934,220)
Restricted for Insurance Claims	(5,789,980)
Restricted for Equipment Replacement	(6,790,660)
Restricted for City Marketing	(804,150)
Restricted for Open Space Maintenance	(4,747,830)
Restricted for TABOR Revenues (revenue above cap)	(6,605,430)
Restricted by State Constitution (TABOR 3% Emergency)	(2,149,820)
Restricted for Council Designated Projects	(3,103,970)
Restricted for Library	(125,030)
Assigned for Economic Incentives	(250,000)
Restricted for Fund Balance Policy (15% of Operating Expense) – All Funds	(23,951,240)
Total Unrestricted	\$3,535,960

Operating Expenses



Purchased Power Expense, Capital Expense and Transfers excluded

Citywide Benefited FTE Changes

- Total City increase of 24.13 from the 2013 Adopted Budget; 17.5 Benefitted FTEs new in the 2014 Recommended Budget;
- Increase of 16.5 FTEs in General Fund from 2013 Adopted Budget, 11.25 FTE added in the Recommended Budget, 5.25 added during 2013 or due to changes in time allocations;
- Increase of 6.0 FTEs in the Enterprise Funds; and,
- Increase of 1.6 FTEs in Special Revenue Funds, .5 FTE added in the Recommended Budget, 1.1 FTE due to mid year additions.

General Fund Overview

General Fund Summary

General Fund	2012 Actual	2013 Adopted	2013 Revised Budget	2014 Budget	% Change
Beginning Balance	\$22,100	\$26,744	\$33,786	\$31,221	16.7%
Revenue (Net)	71,029	66,385	66,418	72,669	9.5%
Appropriations (net)	59,343	65,192	68,983	77,071	18.2%
Ending Balance	\$33,786	\$27,937	\$31,221	\$26,819	(4.0%)

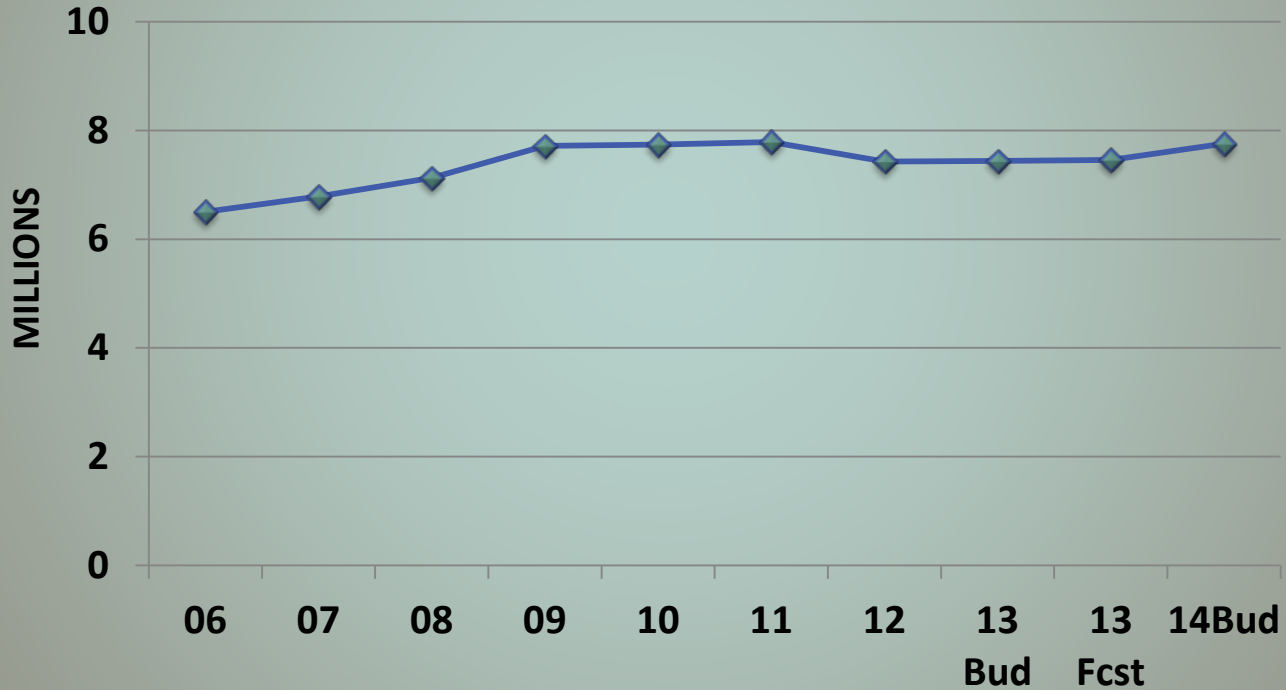
*All numbers in thousands



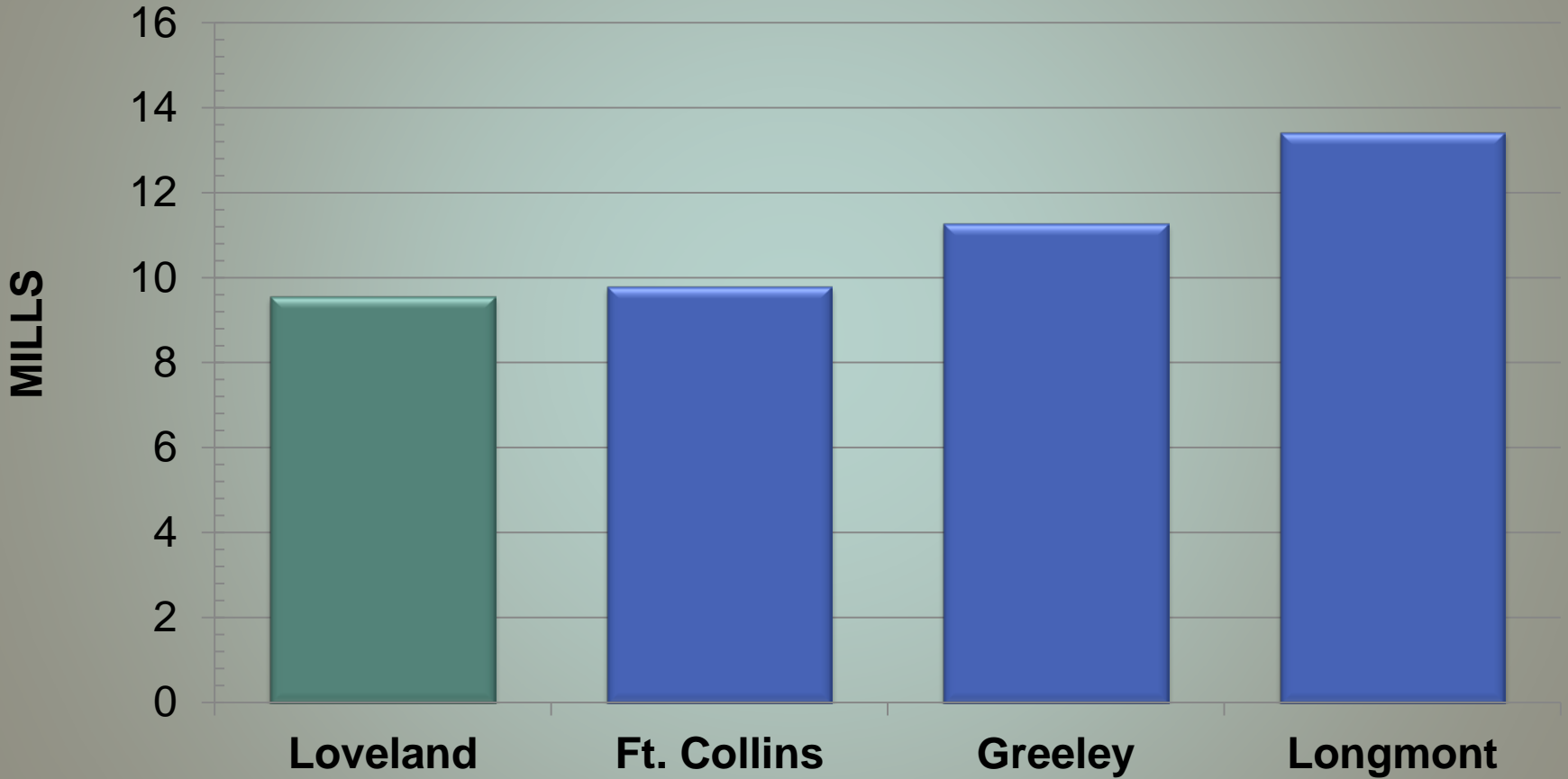
General Fund Revenue

<u>Revenue</u>	<u>2012 Actual</u>	<u>2013 Adopted</u>	<u>2013 Revised</u>	<u>2014 Budget</u>	<u>% Change</u>
<i>Beginning Balance</i>	22,100	26,744	33,786	31,221	
Taxes	49,055	48,588	48,588	53,280	9.7%
Licenses & Permits	1,807	1,552	1,552	1,977	27.4%
Intergovernmental	573	324	352	344	6.2%
Chrgs. for Service	4,239	3,968	3,968	4,538	14.4%
Administrative Overhead	3,951	7,833	7,833	11,130	42.1%
Fines & Penalties	956	1,068	1,068	1,010	(5.4%)
Interest	379	340	340	333	(2.1%)
PILT	5,330	5,640	5,640	5,943	5.4%
Miscellaneous	631	228	233	296	29.8%
Transfers	4,108	129	129	107	(17.1%)
Total Revenue	71,029	69,670	69,703	78,958	13.3%
Admin. Charges	-	(3,285)	(3,285)	(6,289)	91.4%
Net Revenue	71,029	66,385	66,418	72,669	9.5%
Total Resources	93,129	93,129	100,204	103,891	

Property Tax Revenue

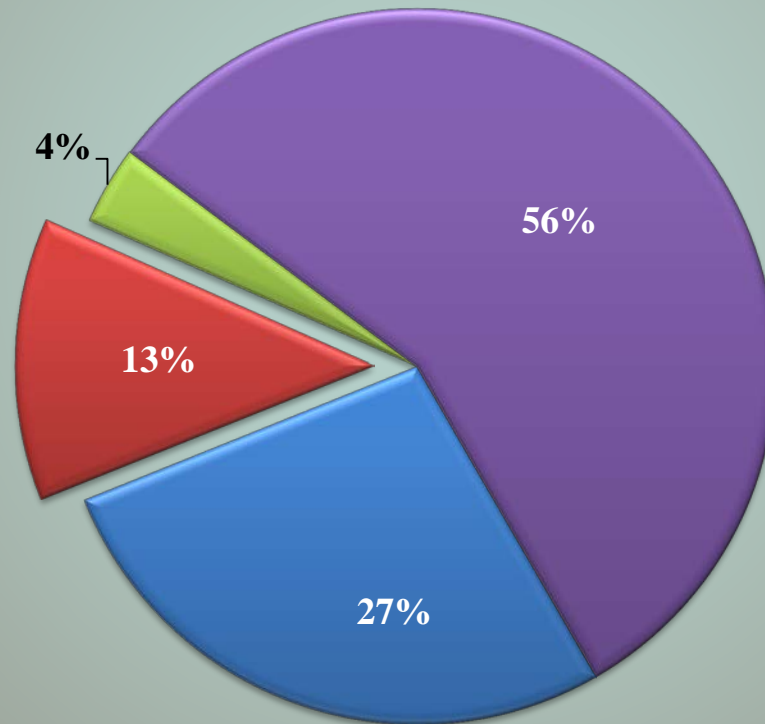


Mill Levy



City Mill Levy Compared to Total Tax Bill

Property Tax Distribution



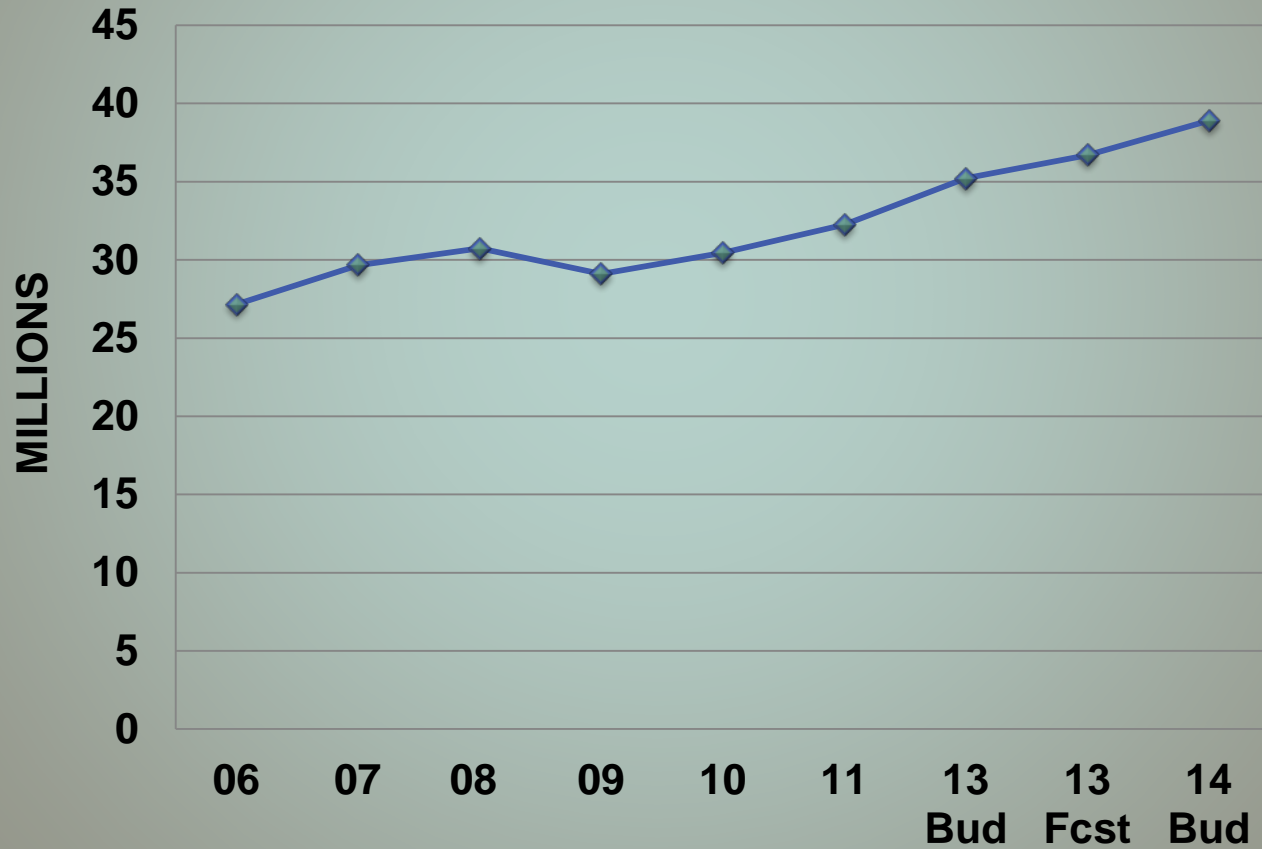
■ Larimer County (20.420 mills)

■ City of Loveland (9.564 mills)

■ Special Districts (2.661 mills)

■ School District (42.310 mills)

Sales Tax Collection



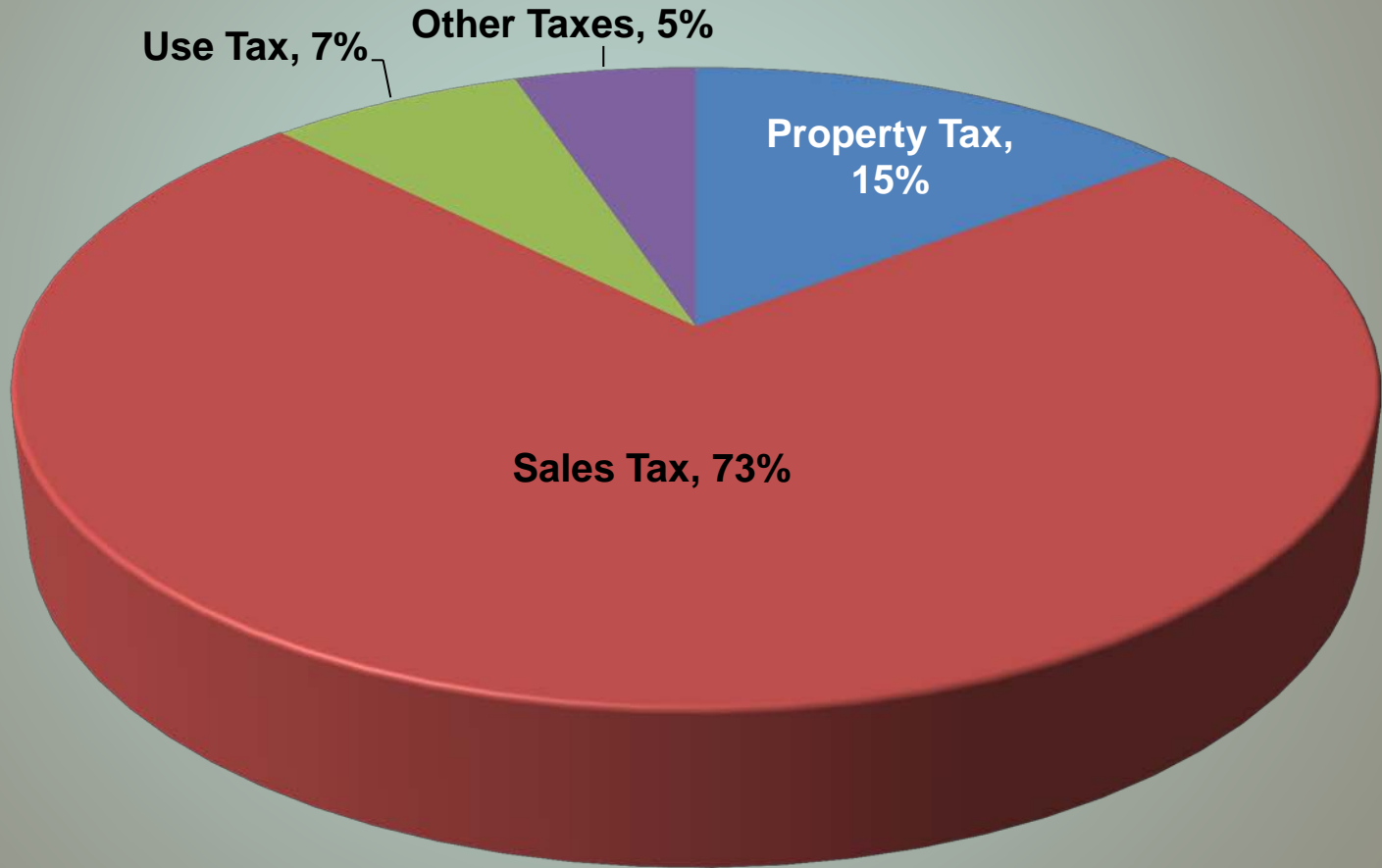
Factors for Sales Tax Development

- Retail Sales statewide are projected to increase 4.3% in 2013.
- Personal Income in the State is projected to increase 4.0% in 2013.
- Statewide population growth is estimated at 1.5%.
- CPI projected to increase 2.4%.
- Current 2013 City collections are 7.6% above 2012.
- City collections estimated to grow 6.0% to the current 2013 forecast.

Use Tax Revenue



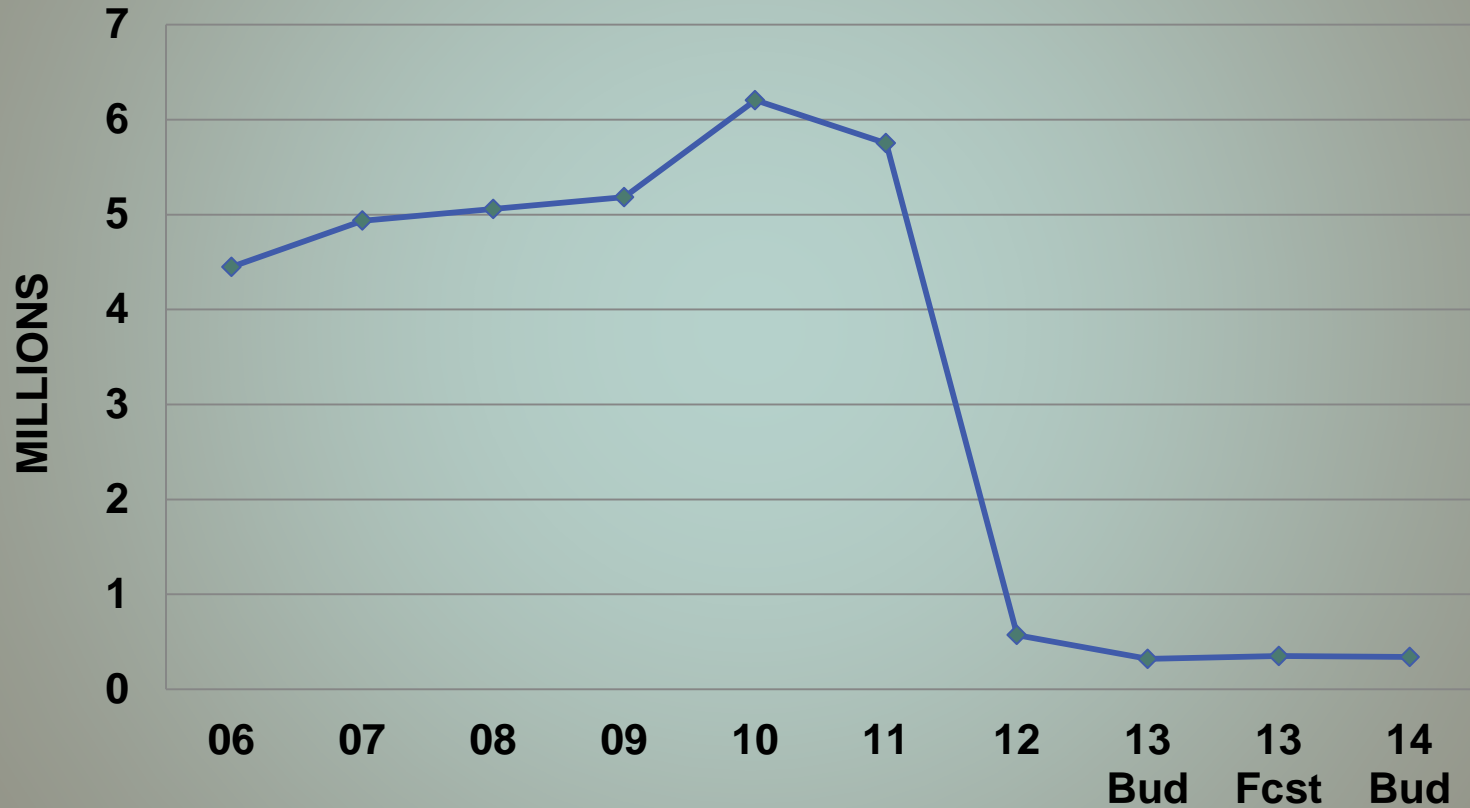
General Fund Taxes



Intergovernmental Revenues

Thompson Valley EMS Dispatch	212,360
Severance Tax	100,000
Berthoud Fire Dispatch	16,900
State Library Grant	14,690
Total	343,950

Intergovernmental Revenue



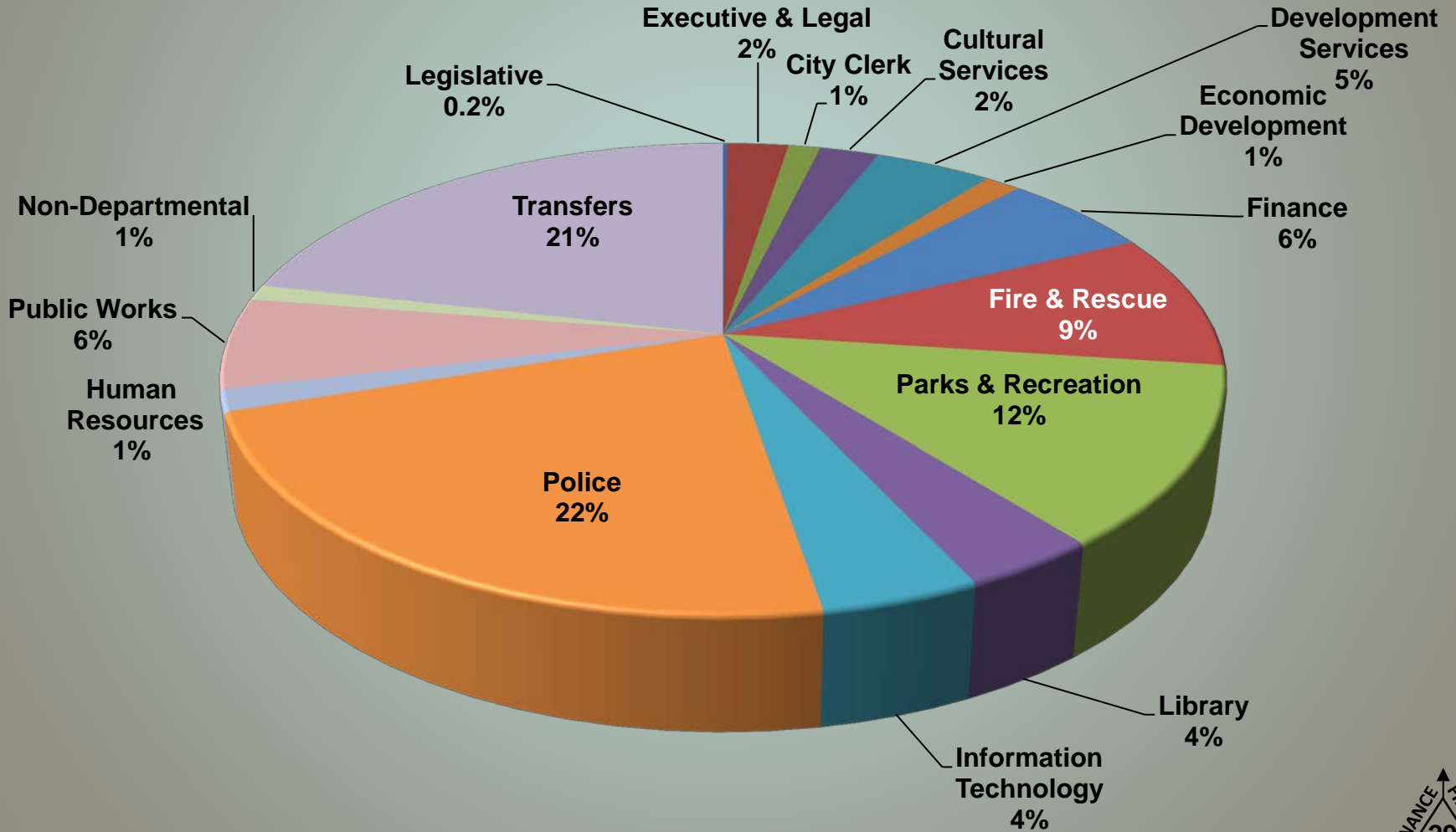
General Fund Expenses

	2012 Actual	2013 Adopted	2013 Revised	2014 Budget	% Change
Legislative	\$97	\$138	\$139	\$135	(2.2%)
Executive/Legal	1,810	2,016	2,016	1,968	(2.4%)
City Clerk & Court	441	545	570	1,031	89.2%
Cultural Services	1,360	1,696	1,747	1,899	12.0%
Development Services	2,517	2,995	3,246	3,781	26.2%
Economic Dev.	1,276	1,060	2,120	1,141	7.6%
Finance	3,729	4,303	4,303	4,861	13.0%
Fire & Rescue	7,369	7,245**	7,596	7,800**	7.7%
Human Resources	860	1,048	1,045	1,230	17.4%
Information Tech.	3,126	3,536	3,775	3,603	1.9%
Library	2,409	2,845	2,880	3,083	8.4%
Parks & Rec.	8,209	9,384	9,437	10,174	8.4%
Police	16,175	17,033	17,211	18,696	9.8%
Public Works	4,619	4,826	4,818	5,214	8.0%
Non-Departmental	701	757	930	883	16.6%
Transfers	4,645	9,050	10,435	17,861	97.4%
Less Admin. Expense	-	(3,285)	(3,285)	(6,289)	91.4%
Total	\$59,343	\$65,192	\$68,983	\$77,071	18.2%
Ending Balance	\$33,786	\$27,937	\$31,221	\$26,819	

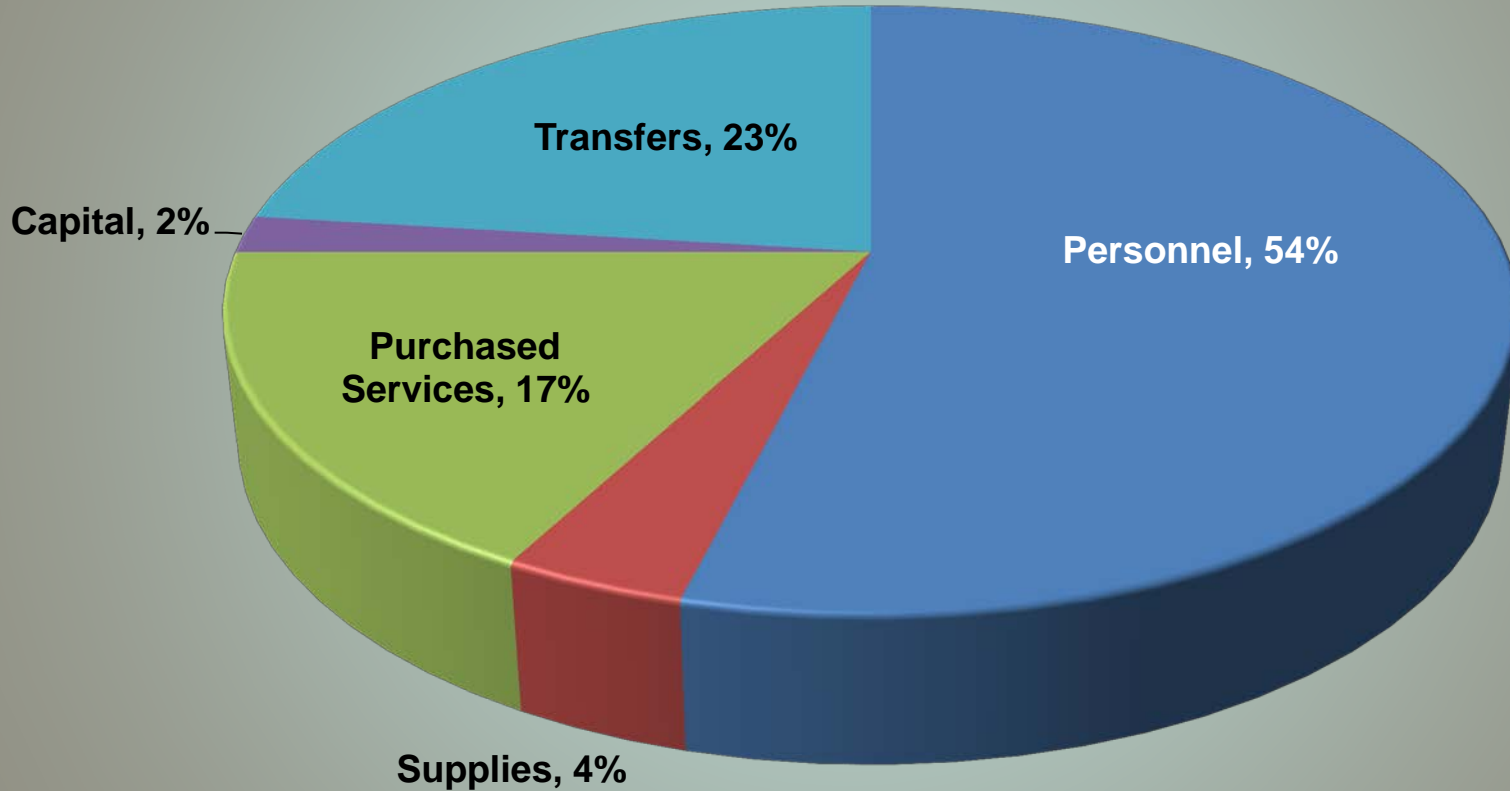
** This is the City Contribution to the Loveland Fire Rescue Authority. The 2013 Revised includes \$12,820 budgeted in the General Fund.

*All numbers in thousands.

General Fund Expense By Department

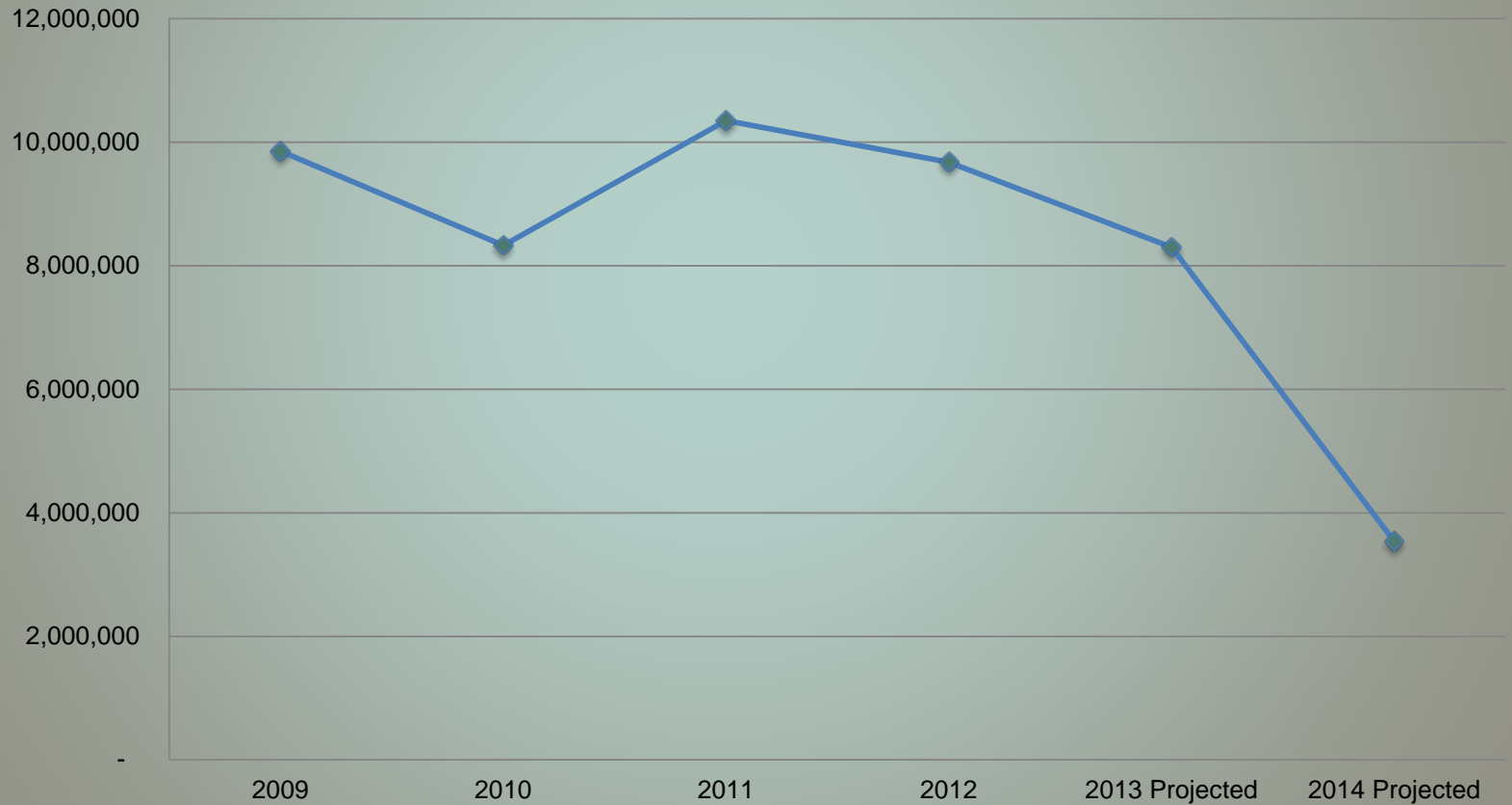


General Fund Expense



Undesignated Fund Balance

General Fund Undesignated Fund Balance



Use of Undesignated Balance

- \$3,000,000 – Police Records Management System Replacement
- \$1,000,000 – Increase to Street Rehabilitation Program;
- \$1,000,000 – Early intra-fund loan repayment to Fire and Recreation CEF Funds;
- \$750,000 – Water intra-fund loan principal payment;
- \$608,310 – General Fund share of the Telephone Switch Replacement Project;
- \$199,880 – Funding to advance Bicycle and Pedestrian Projects.

Significant Recommended Supplements – General Fund

- \$334,110 – Operating costs for the addition of six new firefighters and the operational cost for the new Station 2 expansion. This is a partial year cost with the station expected to open mid-year 2014. \$60,140 of the request is funded by the Loveland Rural Fire District.
- \$250,000 – Funding for consulting services to complete the ten-year Comprehensive Plan update.
- \$177,290 – Salary and operating costs for the addition of 1 FTE, a Detective position. The includes the one-time cost of a vehicle purchase.
- \$166,780 – Salary and operating costs for the addition of 1 FTE, a Police Officer position. The includes the one-time cost of a vehicle purchase..

Significant Recommended Supplements – General Fund

- \$156,450 – Additional operational funding for the Loveland Fire Rescue Authority.
- \$105,230 – Addition of 1 FTE, a Facility Maintenance Technician and operating costs for the new Service Center Phase III. This is a partial year cost with the facility anticipated to open in the fall of 2014.
- \$70,360 – Funding for recorders and a contract with an outside vendor for officer report transcription services.

Significant Recommended Supplements – Other Funds

- \$150,000 – Increased funding from the General Fund for the FLEX Route operations due to the end of a Federal grant.
- \$76,000 – Funding to add two vehicle access doors to the Maintenance Shop.

Significant Enterprise Fund Expense Highlights -Water

- \$461,200 – Funding for debt payments on loans;
- (\$285,000) – Decrease in legal, engineering and purchased services related to water rights and water court.
- (\$480,000) – Decrease in the Water Enterprise for one-time cost of painting the 29th Street Water Tank;
- \$53,550 – Addition of a Maintenance Worker position.
- \$50,700 – Enterprise's share of the project to harden security to the entryway at the Service Center, total project cost is \$205,950;
- \$52,180 – Enterprise's share of the addition of a Special Project Manager position;

Significant Enterprise Fund Expense Highlights - Wastewater

- (\$500,000) - Decrease for the one-time cost for the inspection and interior coating of the digester roofs at the Treatment Plant
- (\$200,000) – Decrease for the one-time cost of cleaning the Namaqua Interceptor;
- (\$130,000) – Decrease for the one-time cost of anti-corrosion chemicals to expand the life of infrastructure;
- \$125,350 – Increase for the construction of chemical dosing stations;
- \$57,330 – Enterprise’s share of the addition of a Special Project Manager position;
- \$41,840 – Enterprise’s share of the addition of a Treatment Control Technician position;

Significant Enterprise Fund Expense Highlights - Power

- \$1,309,460 – Increase for purchased power.
- \$125,350 – Enterprise's share of the project to harden security to the entry way at the Service Center, total project cost is \$205,950;
- \$101,660 – Addition of an Electrical Engineer position.
- \$60,000 – Funding for an interactive voice response (IVR) system.
- \$26,010 – Enterprise's share of the addition of a Technical Specialist position;
- \$25,750 – Enterprise's share of the addition of an Inspector/Locater position;

Significant Enterprise Fund Expense Highlights – Solid Waste

- (\$3,000,000) – Decrease for the transfer to the Capital Projects fund for the Service Center Project;
- \$1,184,000 – Increase to replace collection trucks;
- \$106,000 – Increase for the Recycle Bank Program contract;
- \$50,000 – Increase to improve the storm water outlet at the Recycling Center to meet water quality requirements.

Capital Program 2014 General Fund Agencies

<u>Project Title</u>	<u>Project Description</u>	<u>2014 (in millions)</u>
Street Maintenance	Treatment overlays, major reconstruction, & concrete repairs	5.3
Records Management System	Replaces the Police RMS system	3.0
Open Lands Acquisition	Land purchases for open space	2.4
Transportation Program	Variety of construction projects, road widening, signals, etc.	2.3
Fire Apparatus	Replace a ladder truck	1.4
Downtown Infrastructure	Projects to be determined	1.0
Fire Station 2	Complete funding for the relocated station	0.9
Telephone Switch Replacement	Moves the City to VOIP service	0.7
Barnes Park Field Lighting	Replaces the ball field lighting	0.6
Facility Maintenance Capital Projects	Annual program for the replacement of major building systems, roof replacements, and carpet replacements.	0.5
Park Improvement Projects	Renovation of neighborhood parks	0.3
Trails System	Construction of the trail loop	0.3
Park Improvements	Park restroom renovation	0.2
Bridge Repair	Replace/repair bridges in the City	0.1

Capital Program Changes from Resolution approved in July

- \$1,000,000 – Addition to the Street Rehabilitation Program for maintenance on major arterials and new streets from the 2005-2007 development, funded by General Fund reserves.
- \$199,980 – Increase to the Transportation Program to accelerate Bicycle and Pedestrian projects. Funded by General Fund reserves.

2014-2023 All Funds Recommended Capital Program

	2014	2015	2016	2017	2018	Five Year Total
Capital Projects Fund	7,336,110	2,777,580	6,344,800	24,976,860	4,113,840	45,549,190
Golf Enterprise	988,390	962,840	949,990	764,610	559,030	4,224,860
Power Enterprise	11,976,670	11,369,350	8,234,450	9,351,710	8,151,390	49,083,570
Water Enterprise	11,871,700	11,623,880	828,780	1,521,680	4,375,000	30,221,040
Wastewater Enterprise	3,574,000	4,741,190	8,679,230	17,994,220	2,497,420	37,486,060
Raw Water Enterprise	1,050,000	1,132,280	22,687,080	566,500	590,570	26,026,430
Storm Water Enterprise	2,710,000	2,183,000	1,538,400	2,459,500	2,420,000	11,310,900
Parks CEF Fund	300,000	950,000	2,733,760	600,000	1,150,000	5,733,760
Recreation CEF Fund	50,000	250,000	3,000,000	-	-	3,300,000
Open Space CEF Fund	276,000	200,000	300,000	440,000	-	1,216,000
Recreation Trails CEF Fund	200,000	50,000	114,460	475,230	-	839,690
Fire CEF Fund	901,970	-	-	-	2,605,000	3,506,970
Conservation Trust Fund	100,330	211,730	616,910	113,280	-	1,042,250
Park Improvement Fund	205,000	200,000		300,000	-	705,000
Open Lands Tax Fund	2,095,000	4,468,100	2,780,000	3,183,100	1,290,377	13,816,577
Transportation Fund	7,767,960	6,587,680	5,973,170	6,083,670	6,162,290	32,574,770
Total Expense	\$ 51,403,130	\$ 47,707,630	\$ 64,781,030	\$ 68,830,360	\$ 33,914,917	\$ 266,637,067

Capital Program – 2014–2018

2019	2020	2021	2022	2023	Ten Year Total
3,759,620	636,130	1,333,390	681,430	705,280	52,665,040
261,370	195,520	358,930	669,240	2,962,220	8,672,140
9,138,660	10,123,510	9,113,790	7,750,000	7,728,590	92,938,120
8,046,680	16,603,050	7,393,760	3,766,800	4,328,650	70,359,980
7,964,110	3,820,680	6,758,300	2,620,150	3,250,880	61,900,180
1,280,600	641,840	669,120	697,560	727,200	30,042,750
2,327,500	7,639,000	8,119,000	3,732,000	7,310,000	40,438,400
500,000	470,000	2,430,000	1,200,000	-	10,333,760
-	-	-	-	-	3,300,000
480,000	430,000	315,000	350,000	300,000	3,091,000
-	-	1,100,000	-	-	1,939,690
-	-	-	-	-	3,506,970
-	-	-	-	-	1,042,250
500,000	200,000	200,000	-	200,000	1,805,000
-	-	-	-	-	13,816,577
6,398,160	6,632,400	6,972,150	6,988,940	8,651,720	68,218,140
\$ 40,656,700	\$ 47,392,130	\$ 44,763,440	\$ 28,456,120	\$ 36,164,540	\$ 464,069,997

Capital Program – 2019–2023

Capital Plan Operating Impacts

Operating Impacts from the Capital Plan

Project	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023
Mehaffey Park Operating	97,500	-	-	-	-	-	-	-	-	-
Service Center Expansion	102,520	172,560	-	-	-	-	-	-	-	-
Fire Station 2 additional engine	27,700	55,400	-	-	-	-	-	-	-	-
Fire Station 10	-	-	-	-	-	1,134,920	-	-	-	-
<i>Museum Expansion -Culture cost</i>	-	-	-	-	431,000	-	-	-	-	-
<i>Museum Expansion -Utility cost</i>	-	-	-	-	131,000	-	-	-	-	-
Loveland Sports Park	-	-	-	21,000	-	-	-	-	-	-
Kroh Park	-	-	-	-	-	-	-	-	30,000	-
Fairgrounds Park	-	-	-	-	-	30,000	-	-	-	-
New Neighborhood Parks	-	-	12,500	-	-	25,000	-	-	-	-
Spray Park	-	-	-	16,200	-	-	-	-	-	-
Total	227,720	227,960	12,500	37,200	562,000	1,189,920	-	-	30,000	

2014 Recommended Budget



Questions



Recommended Supplements – General Fund

- \$65,550 – Addition of 1 FTE, a Police Report Technician position.
- \$64,440 – Addition of 1 FTE, a Communication Specialist position for the Dispatch Center.
- \$50,000 – Increased funding for the Human Services Grant Program.
- \$50,000 – Funding for security upgrades at City facilities.
- \$42,580 – Funding to replace cameras and add digital storage for the Police and Courts building.
- \$30,580 – Funding for an additional vehicle for Mehaffey Park operations.
- \$30,000 – Increased funding for primary employer attraction efforts.

Recommended Supplements – General Fund

- \$27,700 – Partial Year funding for facility costs at the new Fire Station 2.
- \$21,460 – Funding to reclassify a position to Latent Print Examiner and increase hours to provide full time staffing at the Regional Crime Lab.
- \$20,000 – Increased funding in Economic Development for partner agency contributions.
- \$16,750 – Funding for grounds maintenance at new City facilities.
- \$10,000 – Increased funding for the Sales Tax Rebate Program.
- \$14,750 – Funding for Employee Recognition programs.
- \$7,900 – Funding for a television and cabling in the Civic Center lobby.

Recommended Supplements – General Fund

- \$7,500 – Funding for the purchase of a laptop and projector for the Museum Auditorium and conference room.
- \$5,610 - Funding to reclassify a Police civilian position to a supervisor for the Evidence and Property room.
- \$5,280 – Funding mobile devices in the Information Technology Department for remote support.
- \$4,990 – Funding to enable mobile access to the City’s support tracking system.
- \$3,800 – Increased funding for Cultural Services staff training and development.
- \$3,250 – Funding for graphic software, a stock image purchase and plotter maintenance for the Cultural Services Department.
- \$3,000 – Increased funding for training for the Municipal Court.
- \$2,000 - Increased funding for training for the City Clerk and Court Administration Department.

Recommended Supplements – Other Funds

- \$32,000 – Funding to replace Vehicle Maintenance capital shop tools.
- \$27,360 – Addition of 0.5 FTE in the Lodging Tax Fund for a Business Services Coordinator position.
- \$25,000 – Funding for a trailer pre-loaded with traffic control devices for emergency situations.
- \$25,000 – Increased funding for vehicle maintenance parts and supplies.
- \$15,000 – Funding for consulting ad development of and ADA Transition Plan in the Risk Management Division.

Enterprise Fund Expense Highlights -Water

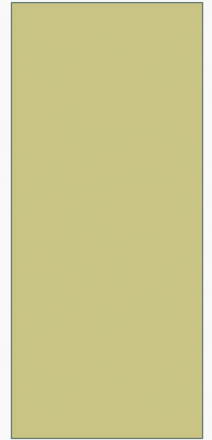
- \$45,820 – Enterprise's share of the addition of a Treatment Control Technician position;
- \$24,760 – Enterprise's share of the addition of an Inspector/Locator position;
- \$22,000 – Enterprise's share of the addition of a Treatment Specialist position;
- \$19,150 – Enterprise's share of the addition of a Technical Specialist position;

Enterprise Fund Expense Highlights - Wastewater

- 29,900 - Enterprise's share of the project to harden security to the entry way at the Service Center, total project cost is \$205,950;
- \$19,250 – Enterprise's share of the addition of a Treatment Specialist position;
- \$19,250 – Enterprise's share of the addition of a Technical Specialist position;
- \$17,380 – Enterprise's share of the addition of an Inspection/Locator position;

2014 BENEFITS & COMPENSATION

UPDATE AND BUDGET



2014 BENEFIT CONSIDERATIONS

- Legislative Requirements
 - Health Care Reform requires inclusion of Rx/Medical copays as part of participant's Out of Pocket Maximums
 - Civil Union coverage
 - Additional costs/fees per Health Care Reform
 - Research Fee: \$3,314.00
 - Reinsurance Fee: \$104,391.00
- Plan Changes
 - Increase in medical premiums of 1%
 - 4 Tier premium structure
 - Civil Union coverage
 - Establish rates based on risk/plan costs
 - No copay's for Emergency Room – transition to deductible/coinsurance
 - Increase Out of Pocket Maximums – value neutral to plan participants

2014 COMPENSATION

- Compensation Study
 - Philosophy
 - Align compensation/total rewards system to mission, values and goals
 - Create methodology with consistent approach to pay decisions to ensure credibility and defensibility
 - Establish a financial prudent base compensation system
 - Determine and ensure competitiveness with market
 - Methodology
 - Customized survey extractions using high quality and validated survey data
 - Job matching validation
 - Incorporate both external and internal equity
 - Two-tiered approach to achieve sample size requirement
 - Two pay plan's (Exempt & Non-exempt)

2014

MERIT PROJECTIONS

2014 Salary Projections (from July 2013)	Denver/Boulder MSEC & Denver Aon & CPI-U	Northern Colorado	U.S.
2014 MSEC Pay Increase Projections	2.8% (Includes private sector data) 2.5% (Government Only)	2.8% (Includes private sector data)	
2014 MSEC Pay Structure Increase Projections	1.7% (Includes private sector data) 1.4% (Government Only)	2.1% (Includes private sector data)	
CPI-U (as published by MSEC)	2.1%		1.1%
Employer Cost Index Wages and Salaries (as published by MSEC)			1.0%
World at Work 2013-2014 Salary Budget Survey (includes private sector)			3.1%
Mercer: 2013-2014 US Compensation Planning Survey (includes private sector)			2.9%
Business and Legal Research 2013-2014 Pay Budget Survey-National (Includes private sector)			3.5%
Hay Group (includes private sector)			3.0%
Aon Hewitt (includes private sector)	3.2% (Denver)		3.0%
Aon Hewitt (government only)			2.2%
Conference Board (includes private sector)			3.0%

It is important to note these projections do not include variable pay, such as bonuses, etc. that are typically a component of private sector compensation.

2014 MERIT PROJECTIONS

PUBLIC SECTOR COMPARISONS

2014 Salary Projections	Projected Salary Budget Increase	Structure Increase
City of Fort Collins - August	Regular –2.0% Lump sum - being considered Police – undetermined-CBU negotiations Skills based positions – Unknown	0.0%
Larimer County - July	Regular - 1.0% across the board for range structure increase Regular - 3.0% merit based	1.0%
City of Boulder -August	Police – 3.0% General Increase BMEA – 2.0% General Increase -unknown Fire – unknown Mgmt./Non-Union – unknown	Unknown
City of Longmont-August (not approved until October)	Regular – \$1,000 lump sum plus avg of 2.0% for ee's under midpoint Police – 2.0% Fire –1.25%	Unknown
City of Greeley - August	General –3.0% Fire –2.0% Police – 2.0%	0.0%

2014 COMPENSATION RECOMMENDATIONS

- 3.5% Merit pool
- 1% for adjustments based on compensation study
- Revise methodology
 - Change from 18 cities and counties to a two-tiered approach
 - Tier 1: Northern Colorado and Northeast Denver
 - Tier 2: Northern Colorado, Northeast Denver, and Denver/Boulder
- Adoption of new pay plans
 - FLSA Exempt and Non-Exempt
- Implement necessary market adjustment for PD Pay Plan